

# Council on Foreign Relations & Modern History

## Council on Foreign Relations Members and Their Occupation during the Beer Hall Putsch in Munich, Germany (November 9, 1923)

Name	Membership (Year)	Primary Occupation
<b>Bankers:</b>		
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. [banking firm in New York City] (1911-1948)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. [banking firm in New York City] (1923-1950)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1897-1934) Director of the Council on Foreign Relations (1921-1934)
Felix Warburg	1921-1937	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1896-1937)
Mortimer L. Schiff	1921-1931	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1900-1931)
George Blumenthal	1921-1940	Senior Partner of Lazard Freres & Co. [Jewish banking firm in New York City] (1904-1925)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. [Jewish banking firm in New York City] (1916-1945)
Herbert H. Lehman	1921-1963	Partner of Lehman Brothers [Jewish banking firm in New York City] (1908-1914, 1919-28)
Jules S. Bache	1921-1932, 1934-44	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Samuel R. Bertron	1921-1934	President of Bertron, Griscom & Company, Inc., international financiers (1912-1938)
Albert H. Wiggin	1921-1925	Chairman of Chase National Bank [bank in New York City] (1918-1930)
Albert Strauss	1921-1929	Member of J. & W. Seligman & Co. [bank in New York City] (1901-1918, 1921-1929) Vice Chairman of the Federal Reserve (October 26, 1918-March 15, 1920)
James H. Perkins	1921, 1926-1940	President of Farmers Trust & Loan Co. (1921-1929) Vice President of National City Bank of New York (1914-1919) Assistant Chief of Staff, U.S. 3 <sup>rd</sup> Army (Army of Occupation) (Nov. 1918-Jan. 1919)
P.A.S. Franklin	1921-1939	Member of the board of directors of National City Bank of New York (1916-1939)
James H. Post	1921-1938	Member of the board of directors of National City Bank of New York (1898-1938)
Alba B. Johnson	1921-1926	Class B (1914-1926) and Class C (1927-1934) Director of the Federal Reserve Bank of Philadelphia
<b>Businessmen:</b>		
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944) Chairman of the board of Radio Corporation of America (1919-1929) Class B Director of the Federal Reserve Bank of New York (1923-1925)
Guy E. Tripp	1921-1927	Chairman of the board of Westinghouse Electric Corp. (1912-1927)
Edwin M. Herr	1921-1932	President of Westinghouse Electric Corp. (1911-1929)
Amos L. Beaty	1921-1936	President of Texaco [oil company] (March 23, 1920- March 16, 1926)
William Butterworth	1921-1932	President of Deere & Co. (1907-1928)
Roy E. Tomlinson	1921-1962	President of National Biscuit Company [Nabisco] (1917-1929)
James H. McGraw	1921-1933	President of McGraw-Hill Co., Inc. [school textbook publishing company] (1917-1928)
John H. Finley	1921-1940	Associate Editor of <i>The New York Times</i> (1921-1937) Director of the Council on Foreign Relations (1921-1929)
William H. Woodin	1921-1929	President of American Car & Foundry Co. (1916-1922) Member of the board of directors of Remington Arms Co. U.S. Secretary of the Treasury (March 5, 1933-December 31, 1933)
<b>Lawyers:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955) Trustee of Carnegie Endowment for International Peace (1921-c.1929) Trustee of the Rockefeller Foundation (1922-1938) President of the Council on Foreign Relations (1921-1933) U.S. Ambassador to Great Britain (December 18, 1918-March 9, 1921)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943) Director of the Council on Foreign Relations (1921-1943) Under U.S. Secretary of State (1919-1920)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
F. Kingsbury Curtis	1921-1936	Member of Curtis, Mallet-Prevost, Colt & Mosle [law firm in New York City] (1889-1926)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm in New York City] (1897-1948)
Henry W. de Forest	1921-1938	Member of deForest Brothers [law firm in New York City] (1893-1932)
Henry Waters Taft	1921-1940	Member of Cadwalader, Wickersham & Taft [law firm in New York City] (1899-1945)
George W. Wickersham	1921-1936	Member of Cadwalader, Wickersham & Taft [law firm in New York City] (1914-1936) Director of the Council on Foreign Relations (1921-1936)
Joseph P. Cotton	1921-1929	Member of Cotton & Franklin [law firm in New York City] (1921-1929)
Vanderbilt Webb	1921-1955	Member of Webb, Patterson & Hadley [law firm in New York City] (1922-1929)
Raymond B. Fosdick	1921-1971	Member of Curtis, Fosdick, and Belknap [law firm in New York City] (1920-1936) Trustee of The Rockefeller Foundation (1921-1948)
Frederic R. Coudert	1922-1940	Member of Coudert Bros. [law firm in New York City] (1895-1955)
Roland S. Morris	1921-1932, 1938-45	Member of Duane, Morris & Heckscher [law firm in Philadelphia] (1904-1945) Professor of International Law at University of Pennsylvania (1924-1945) U.S. Ambassador to Imperial Japan (1917-1920)

<b>Organization Executives:</b>		
Elihu Root	1921-1936	President of Carnegie Endowment for International Peace (1910-1925) President of The American Society of International Law (1907-1924)
James Brown Scott	1921-1940	Secretary of Carnegie Endowment for International Peace (1910-1940)
Cordenio A. Severance	1921-1925	Trustee of Carnegie Endowment for International Peace (1918-1925)
William Church Osborn	1921-1947	Chairman of The Economic Club of New York (1922-1924)
James G. McDonald	1921-1963	Chairman of the board of Foreign Policy Association, Inc. (1919-1933)
Albert Shaw	1921-1947	Member of the General Education Board (1902-1929)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946) Trustee of World Peace Foundation (1920-1947) Director of the National Committee for Mental Hygiene Director of the Council on Foreign Relations (1921-1950) Professor of Political Science at College of the City of New York (1896-1928)
Jerome D. Greene	1921-1950	Member of Lee, Higginson & Co. [banking firm in New York City] (1918-1932) Treasurer of American Social Hygiene Association (1920-1932) Trustee of the General Education Board (1912-1939)
T. Coleman du Pont	1921-1925	U.S. Senator (Republican Party-Delaware; 1921-1922, 1925-1928) President of E. I. du Pont de Nemours Company (1902-1915) Member of the Republican National Committee (1908-1930)
David F. Houston	1921-1928	Director of the Council on Foreign Relations (1921-1927) Secretary of the Treasury (1920-1921)
Paul M. Warburg	1921-1932	Director of the Council on Foreign Relations (1921-1932) Vice Chairman of the Federal Reserve (August 10, 1916-August 9, 1918)
Norman H. Davis	1921-1944	Director of the Council on Foreign Relations (1921-1944)
Isaiah Bowman	1921-1950	Director of the Council on Foreign Relations (1921-1950)
Whitney H. Shepardson	1921-1966	Director of the Council on Foreign Relations (1921-1966)
William R. Shepherd	1921-1934	Director of the Council on Foreign Relations (1921-1927)
Paul D. Cravath	1921-1940	Vice President of the Council on Foreign Relations (1921-1933)
Edwin F. Gay	1921-1946	Treasurer and Secretary of the Council on Foreign Relations (1921-1933) President of <i>New York Evening Post</i> (1920-1923)
<b>College Professors:</b>		
William H.P. Faunce	1921-1929	President of Brown University (1899-1929) Trustee of World Peace Foundation (1910-1930)
Elmer E. Brown	1921-1934	President of New York University (1911-1933)
Harry A. Garfield	1921-1942	President of Williams College (1908-1934)
William A. Neilson	1921-1946	President of Smith College [women's college] (1917-1939)
Sidney E. Mezes	1921-1928	President of College of the City of New York (1914-1927)
A. Wellington Taylor	1921-1946	Dean of Graduate School of Business Administration at New York Univ. (1919-1944)
Charles H. Haskins	1921-1931	Dean of Graduate School of Arts and Science at Harvard University (1908-1924)
E.R.A. Seligman	1921-1939	McVickar Professor of Political Economy and Finance at Columbia Univ. (1904-1931)
Samuel McCune Lindsay	1921-1939	Professor of Social Legislation at Columbia University (1907-1939)
Henry R. Seager	1921-1930	Professor of Political Economy at Columbia University (1905-1930)
Clive Day	1921-1951	Knox Professor of Political Economy at Yale University (1922-1936)
Charles Seymour	1921-1961	Professor of History at Yale University (1918-1937)
Philip Marshall Brown	1921-1940	Professor of International Law at Princeton University (1915-1929)
Allyn A. Young	1921-1929	Professor of Economics at Harvard University (1920-1927)
Archibald Cary Coolidge	1921-1928	Professor of History at Harvard University (1908-1928) Director of the Council on Foreign Relations (1921-1928) Editor of <i>Foreign Affairs</i> magazine (1922-1928)
<b>Government Officials:</b>		
Hugh Gibson	1921-1954	United States Minister to Poland (May 2, 1919-May 3, 1924)
Alanson B. Houghton	1930-1940	Chairman of the board of Corning Glass Works (1918-1941) United States Ambassador to Germany (1922-1925)
Charles Evans Hughes	1930-1946	U.S. Secretary of State (1921-1925)
Andrew W. Mellon	1933-1936	Secretary of the Treasury (1921-1932)
Herbert Hoover	1938-1962	Secretary of Commerce (1921-1928)
<b>Elder Statesmen:</b>		
Edward M. House	1921-1938	Co-Founder of the Council on Foreign Relations; powerbroker from Austin, Texas
Gen. Tasker H. Bliss	1921-1930	Army Chief of Staff (1917-1918)
Oscar S. Straus	1921-1926	Trustee of Carnegie Endowment for International Peace (1910-1926) U.S. Secretary of Commerce and Labor (1906-1909)
Henry Morgenthau	1921-1940	U.S. Ambassador to the Ottoman Empire (1913-1916)
Abram I. Elkus	1921-1947	U.S. Ambassador to the Ottoman Empire (1916-1917)

Note: German Jewish banker Max Warburg, the head of M.M. Warburg & Co. banking firm in Hamburg, Germany and director of I.G. Farben chemical company before World War II, was the brother of Paul Warburg (Vice Chairman of the Federal Reserve during World War I) and Felix Warburg.

**Council on Foreign Relations Members and Their Occupation during the  
Mukden Incident in Manchuria (Sept. 18, 1931) and Reichstag Fire in Berlin, Germany (Feb. 27, 1933)**

Name	Member (Year)	Primary Occupation
<b>Bankers:</b>		
Eugene Meyer	1930-1958	Chairman of the Federal Reserve (September 16, 1930-May 10, 1933)
George L. Harrison	1929-1953	President of the Federal Reserve Bank of New York (1928-1940)
George W. Davison	1924-1952	Class A Director of the Federal Reserve Bank of New York (1933-1937)
Clarence M. Woolley	1926-1955	Class C Director of the Federal Reserve Bank of New York (1921-1936)
Leon Fraser	1928-1945	Chairman and President, Bank for International Settlements [Basel, Switzerland] (1933-1935) Vice President, Bank for International Settlements [Basel, Switzerland] (1930-1933)
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. (1911-1948)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950); Director, Council on Foreign Relations (1927-60)
S. Parker Gilbert Jr.	1924-1938	Partner of J.P. Morgan & Co. (1931-1938) Agent General for Reparation Payments in Germany (October 30, 1924-May 17, 1930)
Harold Stanley	1925-1959	Partner of J.P. Morgan & Co. (1928-1935)
George Whitney	1927-1939	Partner of J.P. Morgan & Co. (1920-1955)
Henry S. Morgan	1928-1981	Partner of J.P. Morgan & Co. (1928-1935)
Henry P. Davison Jr.	1928-1940	Partner of J.P. Morgan & Co. (1929-1940)
Thomas S. Lamont	1931-1966	Partner of J.P. Morgan & Co. (1929-1940)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb & Co. (1897-1934); Director, Council on Foreign Relations (1921-34)
Felix Warburg	1921-1937	Partner of Kuhn, Loeb & Co. (1896-1937); brother of German banker Max Warburg
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. (1916-1945)
Charles Edwin Mitchell	1924-1933	Chairman of the board of National City Bank of New York (1929-1933)
James H. Perkins	1921, 1926-1940	Chairman of the board of National City Bank of New York (1933-1940)
Gordon S. Rentschler	1930-1947	President of National City Bank of New York (1929-1940)
Winthrop W. Aldrich	1927-1973	President of Chase National Bank (1930-1934)
F. Abbot Goodhue	1925-1940	President of Bank of Manhattan (1931-1948)
Artemus L. Gates	1929-1940	President of New York Trust Co. (1929-1941)
W. Averell Harriman	1923-1986	Partner of Brown Brothers Harriman & Co. (1931-1946)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Jules S. Bache	1921-1932, 1934-1944	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Pierre Jay	1931-1940, 1945-1947	Chairman of the board of Fiduciary Trust Company [New York City] (1930-1945)
Samuel R. Bertron	1921-1934	President of Bertron, Griscom & Company, Inc., international financiers [New York City, Philadelphia, and Paris] (1912-1938)
Charles Gates Dawes	1928-1950	Chairman of the board of City National Bank & Trust Co. [bank in Chicago] (1932-1951)
Newcomb Carlton	1924-1934	Chairman of Western Union Telephone & Telegraph Co. (1933-1943) Member of the board of directors of Chase National Bank (1917-1948)
Philip A.S. Franklin	1921-1939	Member of the board of directors of National City Bank of New York (1916-1939)
James H. Post	1921-1938	Member of the board of directors of National City Bank of New York (1898-1938)
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
Frederick J. Lisman	1924-1938	Member of New York Stock Exchange (1895-1930); Head of F.J. Lisman & Co. (1895-1930)
<b>Businessmen:</b>		
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944) Class C Director of the Federal Reserve Bank of New York (1926-1940) Deputy Chairman of the Federal Reserve Bank of New York (1927-1937) Trustee of the Rockefeller Foundation (1928-1939) Director of the Council on Foreign Relations (1927-1940)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945) Member of the board of directors of National City Bank of New York (1929-1952)
Thomas J. Watson	1924-1955	President of International Business Machines Corp. (1914-1949) Chairman of The Economic Club of New York (1932-1934) Class B Director of the Federal Reserve Bank of New York (1933-1940)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
Arthur W. Page	1932-1959	Vice President of American Telephone and Telegraph Co. [AT&T] (1927-1947)
Alfred P. Sloan Jr.	1933-1965	President of General Motors Corp. (1923-1937)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Daniel Willard	1930-1940	President of Baltimore & Ohio Railroad Co. (1910-1941)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
Myron C. Taylor	1925-1958	Chairman of the board of United States Steel Corp. (1932-1938)
Alanson B. Houghton	1930-1940	Chairman of the board of Corning Glass Works (1918-1941)
Jesse Isidor Straus	1924-1936	President of R.H. Macy & Co. [Macy's department store] (1919-1933)
George O. May	1924-1960	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961)

		Director of the Council on Foreign Relations (1927-1953)
John H. Finley	1921-1940	Associate Editor of the <i>New York Times</i> (1921-1937)
Cass Canfield	1923-1985	President of Harper & Brothers [later Harper & Row] (1931-1945)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Walter Lippmann	1921-1954, 1956-1970	Editor of the <i>New York World</i> Director of the Council on Foreign Relations (1932-1937)
David Lawrence	1931-1970	President and Editor of United States News [newspaper in Washington, D.C.] (1933-1948)
George B. Parker	1929-1940	Editor-in-Chief of Scripps-Howard Newspapers [New York City] (1927-1949)
James D. Mooney	1931-1940, 1946-1956	President of General Motors Export Co. (1923-c.1940) Vice President in charge of overseas operations, General Motors Corp. (1923-c.1940) Note: Mooney met with Hitler on March 4, 1940 and with Goering on March 7, 1940
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Company; Director of Yukon Gold Company
<b>Lawyers:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955) Trustee of the Rockefeller Foundation (1922-1938) President of the Council on Foreign Relations (1921-1933) President of the English-Speaking Union of the United States (1930-1938) President of the New York City Bar Association (1931-1933)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943) Director of the Council on Foreign Relations (1921-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
Lansing P. Reed	1930-1936	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1915-1937)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm] (1923-1976)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm] (1926-1951); Director of the Council on Foreign Relations (1927-1969)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm] (1897-1948)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
George W. Wickersham	1921-1936	Member of Cadwalader, Wickersham & Taft [law firm] (1914-1936) Director of the Council on Foreign Relations (1921-1936)
Henry Waters Taft	1921-1940	Member of Cadwalader, Wickersham & Taft [law firm] (1899-1945)
Raymond B. Fosdick	1921-1971	Member of Curtis, Fosdick, and Belknap [law firm in New York City] (1920-1936) Trustee of The Rockefeller Foundation (1921-1948)
Frederic R. Coudert	1921-1940	Member of Coudert Brothers [law firm in New York City] (1895-1955)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Bronson Winthrop	1932-1944	Member of Winthrop, Stimson, Putnam & Roberts [law firm in New York City] (?-1944)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Washington, D.C.] (1921-c.1946)
Thomas M. Debevoise	1932-1958	Wall Street lawyer; director of Chase National Bank
<b>Organization Executive:</b>		
Paul D. Cravath	1921-1940	Vice President of the Council on Foreign Relations (1921-1933)
Norman H. Davis	1921-1944	Director of the Council on Foreign Relations (1921-1944)
Isaiah Bowman	1921-1950	Director of the Council on Foreign Relations (1921-1950) Trustee of World Peace Foundation (1930-1933)
Whitney H. Shepardson	1921-1966	Director of the Council on Foreign Relations (1921-1966)
Frederick P. Keppel	1926-1942	President of Carnegie Corporation of New York (1923-1941)
George H. Blakeslee	1924-1953	President of World Peace Foundation (1930-1946)
Edward C. Carter	1927-1954	Secretary General of the Institute of Pacific Relations (1933-1946)
James Brown Scott	1921-1940	Secretary of Carnegie Endowment for International Peace (1910-1940) President of The American Society of International Law (1929-1939)
Malcolm W. Davis	1921-1953	Representative for Carnegie Endowment for Int'l Peace in Geneva, Switzerland (1931-1935)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946); Trustee of World Peace Foundation (1920-1947); Director of the National Committee for Mental Hygiene
Jerome D. Greene	1921-1950	Trustee of the Rockefeller Foundation (1913-1917, 1928-1939); Trustee of the General Education Board (1912-1939); Trustee of the Brookings Institution (1928-1945)
Edmund E. Day	1932-1944	Director for the social sciences for the Rockefeller Foundation (1928-1937) Director of general education for the General Education Board (1930-1937)
John D. Rockefeller III	1931-1978	Trustee of the Rockefeller Foundation (1932-1971)
Walter W. Stewart	1932-1938	Trustee of the Rockefeller Foundation (1931-1950)
Raymond T. Rich	1931-1953	Director of World Peace Foundation (1927-1936)
Newton D. Baker	1927-1936	Trustee of World Peace Foundation (1932-1938); Secretary of War (1916-1921)
George A. Plimpton	1924-1936	Trustee of World Peace Foundation (1910-1918, 1920-1936)
Evans Clark	1931-1938, 1948-1956	Executive Director of 20th Century Fund, Inc. (1928-1953)
Herbert L. May	1930-1934	Member of the permanent central board of the League of Nations (1929-?) Member, Supervisory Board of League of Nations (1933-?) Counselor to the High Commissioner for Refugees from Germany (1933-1935)
James G. McDonald	1921-1963	Chairman of the board of Foreign Policy Association, Inc. (1919-1933)

		High commissioner for refugees coming from Germany (1933-1935) Trustee of World Peace Foundation (1933-1935)
Edward M. House	1921-1938	Co-Founder of the Council on Foreign Relations; powerbroker from Austin, Texas
<b>College Professors:</b>		
A. Lawrence Lowell	1925-1942	President of Harvard University (1909-1933); Trustee, World Peace Foundation (1910-1942)
James R. Angell	1928-1948	President of Yale University (1921-1936); Trustee of the Rockefeller Foundation (1928-1935)
Ray Lyman Wilbur	1929-1948	President of Stanford University (1916-1943); Secretary of the Interior (1929-1933) Trustee of the Rockefeller Foundation (1923-1940)
Ernest M. Hopkins	1930-1953	President of Dartmouth College (1916-1945); Trustee, Rockefeller Foundation (1928-1942)
Harry A. Garfield	1921-1942	President of Williams College (1908-1934); Trustee of World Peace Foundation (1930-1942)
William A. Neilson	1921-1946	President of Smith College (1917-1939)
Elmer E. Brown	1921-1934	President of New York University (1911-1933)
Henry M. Wriston	1926-1978	President of Lawrence University [Appleton, Wisconsin] (1925-1937)
Charles Seymour	1921-1961	Provost of Yale University (1927-1937)
Wallace Brett Donham	1933-1954	Dean of Harvard Business School (1919-1942)
A. Wellington Taylor	1921-1946	Dean of Graduate School of Business Administration at New York University (1919-1944)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
Charles Cheney Hyde	1926-1951	Hamilton Fish Professor of International Law and Diplomacy, Columbia Univ. (1925-1945)
Samuel McCune Lindsay	1921-1939	Professor of Social Legislation at Columbia University (1907-1939)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Parker T. Moon	1925-1936	Professor of International Relations at Columbia University (1931-1936)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
Robert L. Schuyler	1928-1949	Professor of History at Columbia University (1924-1951)
E.R.A. Seligman	1921-1939	McVickar Professor of Political Economy and Finance at Columbia University (1904-1931)
Edwin F. Gay	1921-1946	Professor of Economic History at Harvard University (1924-1936) Treasurer and Secretary of the Council on Foreign Relations (1921-1933)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960) Trustee of World Peace Foundation (1923-1960)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
George Grafton Wilson	1929-1950	Professor of International Law at Harvard University (1910-1936)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard University (1923-1953)
Felix Frankfurter	1932-1964	Byrne Professor of Administrative Law at Harvard University (1914-1917, 1920-1939)
Clive Day	1921-1951	Knox Professor of Political Economy at Yale University (1922-1936)
Edwin M. Borchard	1926-1950	Professor of Law at Yale Law School (1917-1951)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton University (1928-1943)
Tyler Dennett	1929-1949	Professor of International Relations at Princeton University (1931-1934)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Bernadotte E. Schmitt	1927-1953	Professor of History at the University of Chicago (1925-1946)
Jesse S. Reeves	1931-1940	W.W. Cook Professor of American Institutions at University of Michigan (1931-1942)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at University of Chicago (1906-1943)
Heber R. Harper	1932-1940	Professor of Education at Teachers College, Columbia University (1931-1936) Regional director, Social Security Board (1936-1948)
Parker T. Moon	1925-1936	Professor of International Relations at Columbia University (1931-1936) Served on "Colonel" Edward M. House's Commission of Inquiry (1917-1918) Member of the staff, American Commission to Negotiate Peace (1918-1919)
<b>Government Officials:</b>		
Herbert Hoover	1938-1962	President of the United States (March 4, 1929-March 4, 1933)
Henry L. Stimson	1924-1929, 1934-1950	U.S. Secretary of State (March 28, 1929-March 4, 1933)
Ogden L. Mills	1924-1936	Under Sec. of the Treasury (1927-1932); Sec. of the Treasury (Feb. 12, 1932-March 3, 1933)
Arthur A. Ballantine	1927-1959	Under Secretary of the Treasury (1932-1933)
George S. Messersmith	1938-1959	U.S. Consul General in Berlin, Germany (1930-1934)
Frederic M. Sackett	1934-1940	U.S. Ambassador to Germany (February 12, 1930-March 24, 1933)
Andrew W. Mellon	1933-1936	U.S. Ambassador to Great Britain (April 9, 1932-March 17, 1933)
Hugh Gibson	1921-1954	U.S. Ambassador to Belgium (May 9, 1927-June 11, 1933, 1937-1938)
John W. Garrett	1921-1940	U.S. Ambassador to Fascist Italy (November 20, 1929-May 22, 1933)
W. Cameron Forbes	1930-1959	U.S. Ambassador to Imperial Japan (September 15, 1930- March 22, 1932)
Joseph C. Grew	1928-1959	U.S. Ambassador to Imperial Japan (1932-1941)
Nicholas Roosevelt	1924-1967	U.S. Minister to Hungary (November 12, 1930-May 9, 1933)
Robert Woods Bliss	1928-1961	U.S. Ambassador to Argentina (September 9, 1927- April 29, 1933)
Thomas D. Thacher	1935-1950	Solicitor General of the United States (1930-1933)
F. Trubee Davison	1921-1932	Assistant Secretary of War for Air (1926-1933)
Charles J. Rhoads	1927-1955	Commissioner of Indian Affairs (1929-1933)
J. Henry Scattergood	1929-1933	Assistant Commissioner of Indian Affairs (1929-1933)
Charles Evans Hughes	1930-1946	Chief Justice of the U.S. Supreme Court (1930-1941)
Learned Hand	1925-1944	Judge of the U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
William Clark	1926-1940	Judge of the U.S. District Court for New Jersey (1925-1938)
Arthur Capper	1931-1938	U.S. Senator (Republican-Kansas, 1919-1949)
Herbert H. Lehman	1921-1963	Governor of New York (January 1, 1933-December 3, 1942)

**Council on Foreign Relations Members and Their Occupation during  
Anschluss (March 12, 1938) and Kristallnacht (November 9, 1938)**

Name	Member (Year)	Primary Occupation
<b>Bankers:</b>		
George L. Harrison	1929-1953	President of the Federal Reserve Bank of New York (1928-1940)
Allan Sproul	1935-1955	First Vice President of the Federal Reserve Bank of New York (1936-1940)
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. (1911-1948)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950)
George Whitney	1927-1939	Partner of J.P. Morgan & Co. (1920-1955)
Henry P. Davison Jr.	1928-1940	Partner of J.P. Morgan & Co. (1929-1940)
Thomas S. Lamont	1931-1966	Partner of J.P. Morgan & Co. (1929-1940)
Henry S. Morgan	1928-1981	Co-Founder of Morgan, Stanley & Co. (1935-?); Director, General Electric Co. (1934-1982)
Harold Stanley	1925-1959	Co-Founder and President of Morgan, Stanley & Co. (1935-1941)
Elisha Walker	1927-1950	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1933-1950)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1931-1977)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. [Jewish banking firm in New York City] (1916-1945)
Winthrop W. Aldrich	1927-1973	Chairman of the board of Chase National Bank (1934-1953)
H. Donald Campbell	1936-1968	President of Chase National Bank (1934-1946)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
James H. Perkins	1921, 1926-1940	Chairman of the board of National City Bank of New York (1933-1940)
Gordon S. Rentschler	1930-1947	President of National City Bank of New York (1929-1940)
F. Abbot Goodhue	1925-1940	President of Bank of Manhattan (1931-1948)
Artemus L. Gates	1929-1940	President of New York Trust Co. (1929-1941)
W. Averell Harriman	1923-1986	Partner of Brown Brothers Harriman & Co. (1931-1946)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
Robert A. Lovett	1927-1931, 1938-1940	Partner of Brown Brothers Harriman & Co. (1931-1940, 1946-1947, 1949-1950, 1953-1986)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Jules S. Bache	1921-1932, 1934-1944	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Pierre Jay	1931-1940, 1945-1947	Chairman of the board of Fiduciary Trust Company [New York City] (1930-1945)
Charles Gates Dawes	1928-1950	Chairman of the board, City National Bank & Trust Co. [Chicago] (1932-1951)
Allan M. Pope	1933-1947	President of The First of Boston Corporation [bank] (1934-1947)
<b>Businessmen:</b>		
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944) Class C Director of the Federal Reserve Bank of New York (1926-1940) Chairman of the Federal Reserve Bank of New York (1938-1940) Trustee of the Rockefeller Foundation (1928-1939) Director of the Council on Foreign Relations (1927-1940)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945) Member of the board of directors of National City Bank of New York (1929-1952)
Thomas J. Watson	1924-1955	President of International Business Machines Corp. (1914-1949) Class B Director of the Federal Reserve Bank of New York (1933-1940)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
Arthur W. Page	1932-1959	Vice President of American Telephone and Telegraph Co. [AT&T] (1927-1947)
Daniel Willard	1930-1940	President of Baltimore & Ohio Railroad Co. (1910-1941)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
Myron C. Taylor	1925-1958	Chairman of the board of United States Steel Corp. (1932-1938)
Alanson B. Houghton	1930-1940	Chairman of the board of Corning Glass Works (1918-1941)
George O. May	1924-1960	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961) Director of the Council on Foreign Relations (1927-1953)
James D. Mooney	1931-1940, 1946-1956	President of General Motors Export Co. (1923-c.1940) Vice President in charge of overseas operations, General Motors Corp. (1923-c.1940) Note: Mooney met with Hitler on March 4, 1940 and with Goering on March 7, 1940
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Company; Director of Yukon Gold Company
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956)
Donaldson Brown	1933-1946	Vice Chairman of the board of General Motors Corp. (1937-1946)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Beardsley Ruml	1927-1959	Treasurer of R.H. Macy & Co. [Macy's department store] (1934-1945) Deputy Chairman of the Federal Reserve Bank of New York (1938-1940)
Ralph I. Straus	1934-1992	Secretary of R.H. Macy & Co. [Macy's department store] (1933-1941)
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
<b>Attorneys:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)

Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
Ralph M. Carson	1938-1969	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1935-1977)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm] (1923-1976)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm] (1926-1951)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm] (1931-1990)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton [law firm] (1933-1961, 1965-1983)
Bronson Winthrop	1932-1944	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (?-1944)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Henry L. Stimson	1924-1929, 1934-1950	Counsel of Winthrop, Stimson, Putnam & Roberts [law firm] (1891-1906, 1913-1927, 1933-1940, 1945-1950); U.S. Secretary of State (1929-1933)
Frederic R. Coudert	1921-1940	Member of Coudert Brothers [law firm in New York City] (1895-1955)
Thomas K. Finletter	1935-1979	Partner of Coudert Brothers [law firm] (1926-1941, 1944-1950, 1953-1961)
Henry Waters Taft	1921-1940	Member of Cadwalader, Wickersham & Taft [law firm] (1899-1945)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm] (1897-1948)
Thomas D. Thacher	1935-1950	Partner of Simpson, Thacher & Bartlett [law firm] (1914-1925, 1933-1943)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Thomas M. Debevoise	1932-1958	Wall Street lawyer; director of Chase National Bank
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Washington, D.C.] (1921-c.1946)
Harvey Bundy	1934-1962	Member of Choate, Hall & Stewart [law firm in Boston] (1933-1941, 1945-1963) Trustee of World Peace Foundation (1934-1963)
Nicholas Kelley	1924-1965	Vice President and General Counsel of Chrysler Corp. (1937-1957)
<b>Corporate Media:</b>		
William S. Paley	1936-1989	President of Columbia Broadcasting System [CBS] (1928-1946)
Eugene Meyer	1930-1958	Publisher of <i>The Washington Post</i> (1933-1946)
Arthur Hays Sulzberger	1927-1968	Publisher of <i>The New York Times</i> (1935-1961)
John H. Finley	1921-1940	Associate Editor (1921-1937) and Editor-in-Chief (1937-1938) of the <i>New York Times</i>
James G. McDonald	1921-1963	Member of the editorial staff of the <i>New York Times</i> (1936-1938)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for New York Herald-Tribune (1924-1952)
George B. Parker	1929-1940	Editor-in-Chief of Scripps-Howard Newspapers [New York City] (1927-1949)
David Lawrence	1931-1970	President and Editor of United States News [newspaper in Washington, D.C.] (1933-1948)
Cass Canfield	1923-1985	President of Harper & Brothers [later Harper & Row] (1931-1945)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Edward R. Murrow	1934-1964	CBS journalist (1935-1961)
<b>Organizations:</b>		
Raymond B. Fosdick	1921-1971	President of The Rockefeller Foundation (1936-1948)
Norman H. Davis	1921-1944	President of the Council on Foreign Relations (1936-1944)
George H. Blakeslee	1924-1953	President of World Peace Foundation (1930-1946)
Frederick P. Keppel	1926-1942	President of Carnegie Corporation of New York (1923-1941)
Edward C. Carter	1927-1954	Secretary General of the Institute of Pacific Relations (1933-1946)
James Brown Scott	1921-1940	Secretary of Carnegie Endowment for International Peace (1910-1940) President of The American Society of International Law (1929-1939)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946); Trustee of World Peace Foundation (1920-1947); Director of the National Committee for Mental Hygiene
Jerome D. Greene	1921-1950	Trustee of the Rockefeller Foundation (1913-1917, 1928-1939); Trustee of the General Education Board (1912-1939); Trustee of the Brookings Institution (1928-1945)
John D. Rockefeller III	1931-1978	Trustee of the Rockefeller Foundation (1932-1971); Trustee of Princeton Univ. (1937-1967)
Whitney H. Shepardson	1921-1966	Director of the Council on Foreign Relations (1921-1966)
Paul D. Cravath	1921-1940	Director of the Council on Foreign Relations (1921-1940)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
A. Lawrence Lowell	1925-1942	Trustee of World Peace Foundation (1910-1942)
Harry A. Garfield	1921-1942	Trustee of World Peace Foundation (1930-1942)
Bruce C. Hopper	1930-1972	Trustee of World Peace Foundation (1937-1969)
<b>College Professors:</b>		
Charles Seymour	1921-1961	President of Yale University (1937-1950)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Ernest M. Hopkins	1930-1953	President of Dartmouth College (1916-1945)
John Stewart Bryan	1933-1940	President of College of William and Mary (1934-1942)
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
Edmund E. Day	1932-1944	President of Cornell University (1937-1949)
Harry Woodburn Chase	1938-1950	President of New York University (1933-1951)
Ray Lyman Wilbur	1929-1948	President of Stanford University (1916-1943)
Stanley King	1934-1950	President of Amherst College (1932-1946)

James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
Frank Aydelotte	1938-1954	President of Swarthmore College (1921-1940); Trustee, World Peace Foundation (1927-56)
William A. Neilson	1921-1946	President of Smith College (1917-1939)
Karl T. Compton	1936-1953	President of Massachusetts Institute of Technology (1930-1948)
Wallace Brett Donham	1933-1954	Dean of Harvard Business School (1919-1942)
John H. Williams	1934-1972	Dean of Graduate School of Public Administration at Harvard University (1937-1947) Vice President of Federal Reserve Bank of New York (1936-1947)
A. Wellington Taylor	1921-1946	Dean of Graduate School of Business Administration at New York University (1919-1944)
Halford L. Hoskins	1938-1966	Dean of Fletcher School of Law and Diplomacy at Tufts University (1933-1944)
Samuel McCune Lindsay	1921-1939	Professor of Social Legislation at Columbia University (1907-1939)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
Charles Cheney Hyde	1926-1951	Hamilton Fish Professor of International Law and Diplomacy, Columbia Univ. (1925-1945)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
Robert L. Schuyler	1928-1949	Professor of History at Columbia University (1924-1951)
Philip C. Jessup Sr.	1928-1981	Professor of International Law at Columbia University (1934-1946)
Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Huger W. Jervey	1938-1948	Professor of Law at Columbia University Law School (1924-1949)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard University (1923-1953)
Felix Frankfurter	1932-1964	Byrne Professor of Administrative Law at Harvard University (1914-1917, 1920-1939)
Edwin M. Borchard	1926-1950	Professor of Law at Yale Law School (1917-1951)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton University (1928-1943)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Bernadotte E. Schmitt	1927-1953	Professor of History at the University of Chicago (1925-1946)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at University of Chicago (1906-1943)
Jesse S. Reeves	1931-1940	W.W. Cook Professor of American Institutions at University of Michigan (1931-1942)
Roland S. Morris	1921-1932, 1938-1945	Member of Duane, Morris & Heckscher [law firm in Philadelphia] (1904-1945) Professor of International Law at University of Pennsylvania (1924-1945)
<b>Government Officials:</b>		
Charles Evans Hughes	1930-1946	Chief Justice of the U.S. Supreme Court (1930-1941)
Learned Hand	1925-1944	Judge of the U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
William Clark	1926-1940	Judge of the U.S. District Court for New Jersey (December 17, 1925-June 25, 1938) Judge of the U.S. Court of Appeals for the Third Circuit (June 25, 1938-March 24, 1943)
Sumner Welles	1934-1959	Under Secretary of State (1937-1943)
George S. Messersmith	1938-1959	Assistant Secretary of State (1937-1940)
G. Howland Shaw	1938-1965	Chief of the Division of Foreign Service Personnel [State Department] (1937-1941)
Laurence Duggan	1931-1948	State Department Chief of Division of the American Republics (1935-1944)
Herbert Feis	1930-1971	State Department Adviser on International Economic Affairs (1937-1943)
Stanley K. Hornbeck	1932-1966	State Department Adviser on Political Relations (1937-1943)
Joseph C. Grew	1928-1959	U.S. Ambassador to Imperial Japan (1932-1941)
William Phillips	1931-1967	U.S. Ambassador to Fascist Italy (1936-1941)
John Van A. MacMurray	1931-1959	U.S. Ambassador to Turkey (1936-1941)
Leland Harrison	1935-1950	U.S. Minister to Switzerland (1937-1947)
Lincoln MacVeagh	1935-1971	U.S. Minister to Greece (1933-1941, 1943-1947)
William C. Bullitt	1936-1954	U.S. Ambassador to France (1936-1940)
Hugh Gibson	1921-1954	U.S. Ambassador to Belgium (May 9, 1927-June 11, 1933, July 28, 1937-June 15, 1938)
Wilbur J. Carr	1938-1940	U.S. Minister to Czechoslovakia (1937-1939)
Arthur Bliss Lane	1936-1955	U.S. Minister to Yugoslavia (1937-1941)
John Cudahy	1936-1939	U.S. Minister to Ireland (1937-1940)
Alexander W. Weddell	1935-1944	U.S. Ambassador to Argentina (September 18, 1933-October 29, 1938)
Norman Armour	1938-1977	U.S. Ambassador to Chile (April 21, 1938-June 10, 1939)
Adm. Arthur J. Hepburn	1934-1957	Commander-in-Chief of the United States Fleet (1936-1938); Commandant of 12 <sup>th</sup> Naval District [San Francisco] (1938-1941)
R-Adm. Clark Woodward	1938-1958	Commandant of Brooklyn Navy Yard (1937-1941)
J. Wilson Furness	1934-1940	Chief of Economics Bureau, U.S. Bureau of Mines (1934-1940)
Heber R. Harper	1932-1940	Regional director, Social Security Board (1936-1948)
Herbert H. Lehman	1921-1963	Governor of New York (January 1, 1933-December 3, 1942)
<b>Elder Statesmen:</b>		
Herbert Hoover	1938-1962	President of the United States (1929-1933)
Frederic M. Sackett	1934-1940	U.S. Ambassador to Germany (February 12, 1930-March 24, 1933)
William E. Dodd	1936-1939	U.S. Ambassador to Nazi Germany (1933-1937)
Henry Morgenthau Sr.	1921-1940	U.S. Ambassador to the Ottoman Empire (1913-1916)
Abram I. Elkus	1921-1947	U.S. Ambassador to the Ottoman Empire (1916-1917)
W. Cameron Forbes	1930-1959	U.S. Ambassador to Imperial Japan (September 15, 1930- March 22, 1932)
Adm. William H. Standley	1938-1947	Chief of Naval Operations (1933-1937)



## Council on Foreign Relations Members and Their Occupation during the Wall Street Stock Market Crash in October 1929

Name	Member (Year)	Primary Occupation
<b>Bankers:</b>		
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. (1911-1948)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950)
Harold Stanley	1925-1959	Partner of J.P. Morgan & Co. (1928-1935)
George Whitney	1927-1939	Partner of J.P. Morgan & Co. (1920-1955)
Henry S. Morgan	1928-1981	Partner of J.P. Morgan & Co. (1928-1935)
Henry P. Davison Jr.	1928-1940	Partner of J.P. Morgan & Co. (1929-1940)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb & Co. (1897-1934)
Felix Warburg	1921-1937	Partner of Kuhn, Loeb & Co. (1896-1937)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. (1916-1945)
Charles Edwin Mitchell	1924-1933	Chairman of the board of National City Bank of New York (1929-1933); Class A Director of the Federal Reserve Bank of New York (1928-1931)
Winthrop W. Aldrich	1927-1973	President (1930-1934) and Chairman (1934-1953) of Chase National Bank
Artemus L. Gates	1929-1940	President of New York Trust Co. (1929-1941)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Jules S. Bache	1921-1932, 1934-1944	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Samuel R. Bertron	1921-1934	President of Bertron, Griscom & Company, Inc., international financiers [New York City, Philadelphia, and Paris] (1912-1938)
George H. Walker	1926-1930	Senior Partner of G.H. Walker & Co. (1899-1953); President of W.A. Harriman & Co.
George L. Harrison	1929-1953	President of the Federal Reserve Bank of New York (1928-1940)
Clarence M. Woolley	1926-1955	Class C Director of the Federal Reserve Bank of New York (1921-1936)
Samuel W. Reyburn	1924-1932	Class B Director of the Federal Reserve Bank of New York (1925-1933)
Frederick J. Lisman	1924-1938	Member of New York Stock Exchange (1895-1930); Head of F.J. Lisman & Co. (1895-1930)
<b>Businessmen:</b>		
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945)
Thomas J. Watson	1924-1955	President of International Business Machines Corp. (1914-1949)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
James A. Farrell	1929-1932	President of U.S. Steel Corporation (1911-1932)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
James G. Harbord	1927-1932	President of Radio Corporation of America [RCA] (1923-1930)
Jesse Isidor Straus	1924-1936	President of R.H. Macy & Co. [Macy's department store] (1919-1933)
Julius Rosenwald	1927-1932	Chairman of the board of Sears, Roebuck & Co. [Chicago] (1925-1932)
Silas H. Strawn	1928-1945	Chairman of the board of Montgomery Ward & Co. [Chicago] (c.1922-1931)
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Company
<b>Lawyers:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm] (1923-1976)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm] (1926-1951)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm] (1897-1948)
Henry W. de Forest	1921-1938	Member of deForest Brothers [law firm in New York City] (1893-1932)
Henry Waters Taft	1921-1940	Member of Cadwalader, Wickersham & Taft [law firm] (1899-1945)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
Frederic R. Coudert	1921-1940	Member of Coudert Brothers [law firm in New York City] (1895-1955)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Roland S. Morris	1921-1932, 1938-1945	Member of Duane, Morris & Heckscher [law firm in Philadelphia] (1904-1945) Professor of International Law at University of Pennsylvania (1924-1945)
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Washington, D.C.] (1921-c.1946)
<b>Corporate Media:</b>		
John H. Finley	1921-1940	Associate Editor of <i>The New York Times</i> (1921-1937)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for New York Herald-Tribune (1924-1952)
George B. Parker	1929-1940	Editor-in-Chief of Scripps-Howard Newspapers [New York City] (1927-1949)
<b>Organizations:</b>		
Raymond B. Fosdick	1921-1971	Trustee of The Rockefeller Foundation (1921-1948)
James G. McDonald	1921-1963	Chairman of the board of Foreign Policy Association, Inc. (1919-1933)
James Brown Scott	1921-1940	Secretary of Carnegie Endowment for International Peace (1910-1940) President of The American Society of International Law (1929-1939)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946); Trustee of World Peace Foundation (1920-1947); Director of the National Committee for Mental Hygiene

Jerome D. Greene	1921-1950	Trustee of the Rockefeller Foundation (1913-1917, 1928-1939); Treasurer of American Social Hygiene Association (1920-1932); Trustee of the General Education Board (1912-1939); Trustee of the Brookings Institution (1928-1945); Chairman of the American Council of the Institute of Pacific Relations (1929-1932); Member of Lee, Higginson & Co. [banking firm in New York City] (1918-1932)
Charles L. Slattery	1927-1930	Protestant Episcopal Bishop for the Episcopal Diocese of Massachusetts (1927-1930)
<b>College Professors:</b>		
A. Lawrence Lowell	1925-1942	President of Harvard University (1909-1933)
James R. Angell	1928-1948	President of Yale University (1921-1936)
Harry A. Garfield	1921-1942	President of Williams College (1908-1934)
William A. Neilson	1921-1946	President of Smith College (1917-1939)
Elmer E. Brown	1921-1934	President of New York University (1911-1933)
Henry M. Wriston	1926-1978	President of Lawrence University [Appleton, Wisconsin] (1925-1937)
Josiah H. Penniman	1927-1933	Provost of University of Pennsylvania (1923-1939)
Charles Seymour	1921-1961	Provost of Yale University (1927-1937)
A. Wellington Taylor	1921-1946	Dean of Graduate School of Business Administration at New York University (1919-1944)
E.R.A. Seligman	1921-1939	McVickar Professor of Political Economy and Finance at Columbia University (1904-1931)
Samuel McCune Lindsay	1921-1939	Professor of Social Legislation at Columbia University (1907-1939)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
George Grafton Wilson	1929-1950	Professor of International Law at Harvard University (1910-1936)
Edwin F. Gay	1921-1946	Professor of Economic History at Harvard University (1924-1936)
Clive Day	1921-1951	Knox Professor of Political Economy at Yale University (1922-1936)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton University (1928-1943)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at University of Chicago (1906-1943)
<b>Government Officials:</b>		
Learned Hand	1925-1944	Judge of the U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
William Clark	1926-1940	Judge of the U.S. District Court for New Jersey (1925-1938)
Andrew W. Mellon	1933-1936	Secretary of the Treasury (1921-1932)
Ogden L. Mills	1924-1936	Under Secretary of the Treasury (1927-1932)
F. Trubee Davison	1921-1932	Assistant Secretary of War for Air (1926-1933)
Ray Lyman Wilbur	1929-1948	Secretary of the Interior (1929-1933)
Charles J. Rhoads	1927-1955	Commissioner of Indian Affairs (1929-1933)
J. Henry Scattergood	1929-1933	Assistant Commissioner of Indian Affairs (1929-1933)
Charles G. Dawes	1928-1950	U.S. Ambassador to Great Britain (1929-1931)
Joseph C. Grew	1928-1959	U.S. Ambassador to Turkey (1927-1932)
John W. Garrett	1921-1940	U.S. Ambassador to Fascist Italy (1929-1933)
Dwight W. Morrow	1924-1931	U.S. Ambassador to Mexico (1927-1930)
Robert Woods Bliss	1928-1961	U.S. Ambassador to Argentina (1927-1933)
Hugh Gibson	1921-1954	U.S. Ambassador to Belgium (1927-1933, 1937-1938)
Herbert H. Lehman	1921-1963	Lieutenant Governor of New York (1929-1932)

## Council on Foreign Relations Members and Their Occupation during the Great Depression (1929-1939)

Name	Member (Year)	Primary Occupation
<b>Bankers:</b>		
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. (1911-1948)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950)
S. Parker Gilbert Jr.	1924-1938	Partner of J.P. Morgan & Co. (1931-1938); died on February 23, 1938
Harold Stanley	1925-1959	Partner of J.P. Morgan & Co. (1928-1935)
George Whitney	1927-1939	Partner of J.P. Morgan & Co. (1920-1955)
Henry S. Morgan	1928-1981	Partner of J.P. Morgan & Co. (1928-1935)
Henry P. Davison Jr.	1928-1940	Partner of J.P. Morgan & Co. (1929-1940)
Thomas S. Lamont	1931-1966	Partner of J.P. Morgan & Co. (1929-1940)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb & Co. (1897-1934)
Felix Warburg	1921-1937	Partner of Kuhn, Loeb & Co. (1896-1937)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
Elisha Walker	1927-1950	Partner of Kuhn, Loeb & Co. (1933-1950)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. (1916-1945)
Winthrop W. Aldrich	1927-1973	President (1930-1934) and Chairman (1934-1953) of Chase National Bank
H. Donald Campbell	1936-1968	President of Chase National Bank (1934-1946)
Charles Edwin Mitchell	1924-1933	Chairman of the board of National City Bank of New York (1929-1933)
James H. Perkins	1921, 1926-1940	Chairman of the board of National City Bank of New York (1933-1940)
Gordon S. Rentschler	1930-1947	President of National City Bank of New York (1929-1940)
F. Abbot Goodhue	1925-1940	President of Bank of Manhattan (1931-1948)
Artemus L. Gates	1929-1940	President of New York Trust Co. (1929-1941)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Jules S. Bache	1921-1932, 1934-1944	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Pierre Jay	1931-1940, 1945-1947	Chairman of the board of Fiduciary Trust Company [New York City] (1930-1945)
Samuel R. Bertron	1921-1934	President of Bertron, Griscom & Company, Inc., international financiers [New York City, Philadelphia, and Paris] (1912-1938)
Leon Fraser	1928-1945	Chairman and President of the Bank for International Settlements (1933-1935); Vice President of the Bank for International Settlements (1930-1933)
Eugene Meyer	1930-1958	Chairman of the Federal Reserve (1930-1933); Publisher of <i>The Washington Post</i> (1933-1946)
George L. Harrison	1929-1953	President of the Federal Reserve Bank of New York (1928-1940)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
Frederick J. Lisman	1924-1938	Member of New York Stock Exchange (1895-1930); Head of F.J. Lisman & Co. (1895-1930)
<b>Businessmen:</b>		
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945)
Thomas J. Watson	1924-1955	President of International Business Machines Corp. (1914-1949)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
Myron C. Taylor	1925-1958	Chairman of the board of United States Steel Corp. (1932-1938)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Julius Rosenwald	1927-1932	Chairman of Sears, Roebuck & Co. (1925-1932)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
Arthur W. Page	1932-1959	Vice President of American Telephone and Telegraph Co. [AT&T] (1927-1947)
Alfred P. Sloan Jr.	1933-1965	President (1923-1937) and Chairman of the board (1937-1956) of General Motors Corp.
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Alanson B. Houghton	1930-1940	Chairman of the board of Corning Glass Works (1918-1941)
William Butterworth	1921-1932	Chairman of the board of Deere & Co. (1930-1936)
Henry W. de Forest	1921-1938	Member of deForest Brothers [law firm in New York City] (1893-1932); Chairman of the board of Southern Pacific Railway Co. (1929-1932)
W. Averell Harriman	1923-1986	Chairman of the board of Union Pacific Railroad Co. (1932-1946)
Daniel Willard	1930-1940	President of Baltimore & Ohio Railroad Co. (1910-1941)
Patrick E. Crowley	1930-1936	President of New York Central Lines [railroad] (1924-1932)
Whitney H. Shepardson	1921-1966	Vice President of International Railways of Central America (1931-1942)
Beardsley Ruml	1927-1959	Treasurer of R.H. Macy & Co. [Macy's department store] (1934-1945)
Ralph I. Straus	1934-1992	Secretary of R.H. Macy & Co. [Macy's department store] (1933-1941)
Bradley W. Palmer	1933-1946	Chairman of the executive committee, United Fruit Company [Boston]
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Company; Director of Yukon Gold Company
James D. Mooney	1931-1940, 1946-1956	President of General Motors Export Co. (1923-c.1940) Vice President in charge of overseas operations, General Motors Corp. (1923-c.1940) Note: Mooney met with Hitler on March 4, 1940 and with Goering on March 7, 1940
<b>Attorneys:</b>		

John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
Lansing P. Reed	1930-1936	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1915-1937)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm] (1923-1976)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm] (1926-1951)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm] (1897-1948)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Henry L. Stimson	1924-1929, 1934-1950	Counsel of Winthrop, Stimson, Putnam & Roberts [law firm] (1891-1906, 1913-1927, 1933-1940, 1945-1950); U.S. Secretary of State (1929-1933)
Thomas D. Thacher	1935-1950	Partner of Simpson, Thacher & Bartlett [law firm] (1914-1925, 1933-1943); Solicitor General of the United States (1930-1933)
George W. Wickersham	1921-1936	Member of Cadwalader, Wickersham & Taft [law firm] (1914-1936)
Henry Waters Taft	1921-1940	Member of Cadwalader, Wickersham & Taft [law firm] (1899-1945)
Frederic R. Coudert	1921-1940	Member of Coudert Brothers [law firm in New York City] (1895-1955)
Thomas K. Finletter	1935-1979	Partner of Coudert Brothers [law firm] (1926-1941, 1944-1950, 1953-1961)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Thomas M. Debevoise	1932-1958	Wall Street lawyer; director of Chase National Bank
Bronson Winthrop	1932-1944	Member of Winthrop, Stimson, Putnam & Roberts [law firm in New York City] (?-1944)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Washington, D.C.] (1921-c.1946) Member of Federal Trade Commission (1915-1916); Overseer of Harvard Univ. (1938-1944)
<b>Organizations:</b>		
Raymond B. Fosdick	1921-1971	President (1936-1948) and Trustee (1921-1948) of The Rockefeller Foundation
Norman H. Davis	1921-1944	President of the Council on Foreign Relations (1936-1944)
George H. Blakeslee	1924-1953	President of World Peace Foundation (1930-1946)
Edward C. Carter	1927-1954	Secretary General of the Institute of Pacific Relations (1933-1946)
James G. McDonald	1921-1963	Chairman of the board of Foreign Policy Association, Inc. (1919-1933)
James Brown Scott	1921-1940	Secretary of Carnegie Endowment for International Peace (1910-1940) President of The American Society of International Law (1929-1939)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946); Trustee of World Peace Foundation (1920-1947); Director of the National Committee for Mental Hygiene
Jerome D. Greene	1921-1950	Trustee of the Rockefeller Foundation (1913-1917, 1928-1939); Treasurer of American Social Hygiene Association (1920-1932); Trustee of the General Education Board (1912-1939); Trustee of the Brookings Institution (1928-1945); Chairman of the American Council of the Institute of Pacific Relations (1929-1932); Member of Lee, Higginson & Co. [banking firm in New York City] (1918-1932)
Herbert L. May	1930-1934	Member of the permanent central board of the League of Nations (1929-?) Member, Supervisory Board of League of Nations (1933-?) Counselor to the High Commissioner for Refugees from Germany (1933-1935)
Raymond T. Rich	1931-1953	Director of World Peace Foundation (1927-1936)
<b>College Professors:</b>		
A. Lawrence Lowell	1925-1942	President of Harvard University (1909-1933)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
James R. Angell	1928-1948	President of Yale University (1921-1936)
Charles Seymour	1921-1961	President of Yale University (1937-1950); Provost of Yale University (1927-1937)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Edmund E. Day	1932-1944	President of Cornell University (1937-1949)
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
Ray Lyman Wilbur	1929-1948	President of Stanford University (1916-1943); Secretary of the Interior (1929-1933)
Ernest M. Hopkins	1930-1953	President of Dartmouth College (1916-1945)
Stanley King	1934-1950	President of Amherst College (1932-1946)
Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
Harry A. Garfield	1921-1942	President of Williams College (1908-1934); Trustee of World Peace Foundation (1930-1942)
William A. Neilson	1921-1946	President of Smith College (1917-1939)
Elmer E. Brown	1921-1934	President of New York University (1911-1933)
Karl T. Compton	1936-1953	President of Massachusetts Institute of Technology (1930-1948)
Wallace Brett Donham	1933-1954	Dean of Harvard Business School (1919-1942)
A. Wellington Taylor	1921-1946	Dean of Graduate School of Business Administration at New York University (1919-1944)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
Charles Cheney Hyde	1926-1951	Hamilton Fish Professor of International Law and Diplomacy, Columbia Univ. (1925-1945)
Samuel McCune Lindsay	1921-1939	Professor of Social Legislation at Columbia University (1907-1939)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Parker T. Moon	1925-1936	Professor of International Relations at Columbia University (1931-1936)

Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
Robert L. Schuyler	1928-1949	Professor of History at Columbia University (1924-1951)
E.R.A. Seligman	1921-1939	McVickar Professor of Political Economy and Finance at Columbia University (1904-1931)
Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Felix Frankfurter	1932-1964	Byrne Professor of Administrative Law at Harvard University (1914-1917, 1920-1939)
Edwin F. Gay	1921-1946	Professor of Economic History at Harvard University (1924-1936)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard University (1923-1953)
George Grafton Wilson	1929-1950	Professor of International Law at Harvard University (1910-1936)
Tyler Dennett	1929-1949	Professor of International Relations at Princeton University (1931-1934) President of Williams College (1934-1937)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton University (1928-1943)
Clive Day	1921-1951	Knox Professor of Political Economy at Yale University (1922-1936)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at University of Chicago (1906-1943)
Jesse S. Reeves	1931-1940	W.W. Cook Professor of American Institutions at University of Michigan (1931-1942)
Heber R. Harper	1932-1940	Professor of Education at Teachers College, Columbia University (1931-1936) Regional director, Social Security Board (1936-1948)
<b>Corporate Media:</b>		
Arthur Hays Sulzberger	1927-1968	Publisher of <i>The New York Times</i> (1935-1961)
John H. Finley	1921-1940	Associate Editor (1921-1937) and Editor-in-Chief (1937-1938) of the <i>New York Times</i>
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
William S. Paley	1936-1989	President of Columbia Broadcasting System [CBS] (1928-1946)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for New York Herald-Tribune (1924-1952)
George B. Parker	1929-1940	Editor-in-Chief of Scripps-Howard Newspapers [New York City] (1927-1949)
David Lawrence	1931-1970	President and Editor of United States News [newspaper in Washington, D.C.] (1933-1948)
Cass Canfield	1923-1985	President of Harper & Brothers [later Harper & Row] (1931-1945)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
<b>Government Officials:</b>		
Charles Evans Hughes	1930-1946	Chief Justice of the U.S. Supreme Court (1930-1941)
Learned Hand	1925-1944	Judge of the U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
William Clark	1926-1940	Judge of the U.S. Court of Appeals for the 3rd Circuit [Philadelphia] (1938-1943); Judge of the U.S. District Court for New Jersey (1925-1938)
Andrew W. Mellon	1933-1936	Secretary of the Treasury (1921-1932); U.S. Ambassador to Great Britain (1932-1933)
Ogden L. Mills	1924-1936	Secretary of the Treasury (1932-1933); Under Secretary of the Treasury (1927-1932)
F. Trubee Davison	1921-1932	Assistant Secretary of War for Air (1926-1933)
Robert K. Straus	1933-1992	Deputy Administrator of National Recovery Administration (1933-1935)
Charles J. Rhoads	1927-1955	Commissioner of Indian Affairs (1929-1933)
J. Henry Scattergood	1929-1933	Assistant Commissioner of Indian Affairs (1929-1933)
Charles G. Dawes	1928-1950	U.S. Ambassador to Great Britain (1929-1931)
Jesse Isidor Straus	1924-1936	U.S. Ambassador to France (1933-1936); President of R.H. Macy & Co. [Macy's department store] (1919-1933)
William C. Bullitt	1936-1954	U.S. Ambassador to France (1936-1940); U.S. Ambassador to the Soviet Union (1933-1936)
W. Cameron Forbes	1930-1959	U.S. Ambassador to Imperial Japan (1930-1932)
Joseph C. Grew	1928-1959	U.S. Ambassador to Turkey (1927-1932); U.S. Ambassador to Imperial Japan (1932-1941)
John W. Garrett	1921-1940	U.S. Ambassador to Fascist Italy (1929-1933)
William Phillips	1931-1967	U.S. Ambassador to Fascist Italy (1936-1941)
John Van A. MacMurray	1931-1959	U.S. Ambassador to Turkey (1936-1941); U.S. Minister to Lithuania (1933-1936)
Nicholas Roosevelt	1924-1967	U.S. Minister to Hungary (1930-1933)
Dwight W. Morrow	1924-1931	U.S. Ambassador to Mexico (1927-1930)
Robert Woods Bliss	1928-1961	U.S. Ambassador to Argentina (1927-1933)
Hugh Gibson	1921-1954	U.S. Ambassador to Brazil (1933-1936); U.S. Ambassador to Belgium (1927-1933, 1937-38)
Herbert H. Lehman	1921-1963	Lieutenant Governor of New York (1929-1932); Governor of New York (1933-1942)

## Council on Foreign Relations Members and Their Occupation during the Imperial Japanese Attack on Pearl Harbor (December 7, 1941)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Joseph C. Grew	1928-1959	U.S. Ambassador to Imperial Japan (1932-1941)
Henry L. Stimson	1924-1929, 1934-1950	U.S. Secretary of War (1940-1945)
John J. McCloy	1940-1989	Assistant Secretary of War (1941-1945)
Sumner Welles	1934-1959	Under Secretary of State (1937-1943)
G. Howland Shaw	1938-1965	Assistant Secretary of State (1941-1944)
William J. "Wild Bill" Donovan	1932-1957	Director of Office of Strategic Services (OSS) (1942-1945)
Adm. William H. Standley	1938-1947	Member of the Roberts Commission (1941-1942)
Maj. Gen. Frank R. McCoy	1938-1953	Member of the Roberts Commission (1941-1942)
William Phillips	1931-1967	U.S. Ambassador to Fascist Italy (1936-1941)
Alexander W. Weddell	1935-1944	U.S. Ambassador to Fascist Spain (1939-1942)
Spruille Braden	1935-1966	U.S. Ambassador to Colombia (1939-1942)
Norman Armour	1938-1977	U.S. Ambassador to Argentina (1939-1944)
George S. Messersmith	1938-1959	U.S. Ambassador to Cuba (1940-1942)
Leland Harrison	1935-1950	U.S. Minister to Switzerland (1937-1947)
Lincoln MacVeagh	1935-1971	U.S. Ambassador to Greece (1933-1941, 1943-1947)
Adm. Arthur J. Hepburn	1934-1957	Commander-in-Chief of the United States Fleet (1936-1938); Commandant of 12 <sup>th</sup> Naval District [San Francisco] (1938-1941)
Rear Adm. Clark H. Woodward	1938-1958	Commandant of Brooklyn Navy Yard (1937-1941); Commandant of Third Naval District (1937-1941)
Rear Adm. Harry E. Yarnell	1940-1953	Commandant of Pearl Harbor Naval Station (1933-1936); Commander-in-Chief of Asiatic Fleet (1936-1939)
Lt. Gen. Hugh A. Drum	1939-1951	Commander, Hawaiian Department (Honolulu) (1935-1937); Commanding General, Eastern Defense Command (1940-1943)
Herbert Feis	1930-1971	State Department Adviser on International Economic Affairs (1937-1943)
Stanley K. Hornbeck	1932-1966	State Department Adviser on Political Relations (1937-1943)
Edward Warner	1932, 1934-1957	Member of the Civil Aeronautics Board (1939-1945)
Felix Frankfurter	1932-1964	Justice of the U.S. Supreme Court (1939-1962)
Learned Hand	1925-1944	U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
Herbert H. Lehman	1921-1963	Governor of New York (1933-1942)
<b>Bankers:</b>		
Allan Sproul	1935-1955	President of the Federal Reserve Bank of New York (1941-1956)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950)
Thomas W. Lamont	1921-1947	Partner of J.P. Morgan & Co. (1911-1948)
Winthrop W. Aldrich	1927-1973	Chairman of Chase National Bank (1934-1953)
H. Donald Campbell	1936-1968	President of Chase National Bank (1934-1946)
Gordon S. Rentschler	1930-1947	Chairman of National City Bank of New York [Citibank] (1940-1948)
Harold Stanley	1925-1959	Partner of Morgan Stanley & Co. (1941-1955)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Elisha Walker	1927-1950	Partner of Kuhn, Loeb & Co. (1933-1950)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. (1916-1945)
Robert Lehman	1940-1968	Partner of Lehman Brothers (1925-1969)
George L. Harrison	1929-1953	President of New York Life Insurance Co. (1941-1948)
W. Averell Harriman	1923-1986	Partner of Brown Brothers Harriman & Co. [bank] (1931-1946)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. [bank] (1931-1978)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Jules S. Bache	1921-1932, 1934-1944	Head of J.S. Bache & Co. [banking firm in New York City] (1892-1944)
Charles Gates Dawes	1928-1950	Chairman of the board, City National Bank & Trust Co. [Chicago] (1932-1951)
Allan M. Pope	1933-1947	President of The First of Boston Corporation [bank] (1934-1947)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
<b>Businessmen:</b>		
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956)
Irving S. Olds	1935-1962	Chairman of the board of United States Steel Corp. (1940-1952)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
Thomas J. Watson Sr.	1924-1955	President of International Business Machines Corp. [IBM] (1914-1949)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
Benjamin F. Fairless	1939-1954	President of United States Steel Corp. (1938-1952)
George H. Bucher	1939-1947	President of Westinghouse Electric & Manufacturing Co. (1938-1946)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Donaldson Brown	1933-1946	Vice Chairman of the board of General Motors Corp. (1937-1946)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Arthur W. Page	1932-1959	Vice President of American Telephone and Telegraph Co. (1927-1947)
Beardsley Ruml	1927-1959	Treasurer of R.H. Macy & Co. [Macy's department store] (1934-1945)

Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
<b>Media:</b>		
Arthur Hays Sulzberger	1927-1968	Publisher of <i>The New York Times</i> (1935-1961)
Eugene Meyer	1930-1958	Publisher of <i>The Washington Post</i> (1933-1946)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time Magazine</i> (1923-1964)
William S. Paley	1936-1989	President of Columbia Broadcasting System [CBS] (1928-1946)
Edward R. Murrow	1934-1964	CBS war correspondent (1939-1945)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Cass Canfield	1923-1985	President of Harper & Brothers [later Harper & Row] (1931-1945)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for New York Herald-Tribune (1924-1952)
David Lawrence	1931-1970	President and Editor of United States News [Washington, D.C.] (1933-1948)
<b>Lawyers (New York City):</b>		
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell [law firm] (1911-1949)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm] (1926-1951)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm] (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell [law firm] (1929-1976)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
Ralph M. Carson	1938-1969	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1935-1977)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm] (1931-1990)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton [law firm] (1933-1961, 1965-1983)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Thomas D. Thacher	1935-1950	Partner of Simpson, Thacher & Bartlett [law firm] (1914-1925, 1933-1943)
Severo Mallet-Prevost	1921-1948	Member of Curtis, Mallet-Prevost & Colt [law firm] (1897-1948)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Wash., D.C.] (1921-c.1946)
Nicholas Kelley	1924-1965	Vice President and General Counsel of Chrysler Corp. (1937-1957)
<b>Organizations:</b>		
Raymond B. Fosdick	1921-1971	President of The Rockefeller Foundation (1936-1948)
Norman H. Davis	1921-1944	Chairman of the American Red Cross (1938-1944)
George H. Blakeslee	1924-1953	President of World Peace Foundation (1930-1946)
James R. Angell	1928-1948	President of the English-Speaking Union of the U.S. (1939-1946)
Edward C. Carter	1927-1954	Secretary General of the Institute of Pacific Relations (1933-1946)
Jerome D. Greene	1921-1950	Trustee of the Brookings Institution (1928-1945)
A. Lawrence Lowell	1925-1942	Trustee of World Peace Foundation (1910-1942)
Stephen P. Duggan	1921-1950	Trustee of World Peace Foundation (1920-1947)
Harry A. Garfield	1921-1942	Trustee of World Peace Foundation (1930-1942)
Frank Aydelotte	1938-1954	Trustee of World Peace Foundation (1927-1956)
Harvey Bundy	1934-1962	Trustee of World Peace Foundation (1934-1963)
Bruce C. Hopper	1930-1972	Trustee of World Peace Foundation (1937-1969)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
<b>College Professors:</b>		
Charles Seymour	1921-1961	President of Yale University (1937-1950)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Edmund E. Day	1932-1944	President of Cornell University (1937-1949)
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
Ray Lyman Wilbur	1929-1948	President of Stanford University (1916-1943)
Ernest M. Hopkins	1930-1953	President of Dartmouth College (1916-1945)
Stanley King	1934-1950	President of Amherst College (1932-1946)
James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
Felix M. Morley	1938-1947	President of Haverford College (1940-1945)
Harry Woodburn Chase	1938-1950	President of New York University (1933-1951)
Arthur A. Hauck	1939-1970	President of University of Maine (1934-1958)
Robert L. Johnson	1940-1961	President of Temple University (1941-1959)
Karl T. Compton	1936-1953	President of Massachusetts Institute of Technology (1930-1948)
Wallace Brett Donham	1933-1954	Dean of Harvard Business School (1919-1942)
Carl W. Ackerman	1940-1953	Dean of Graduate School of Journalism at Columbia University (1931-1956)
Halford L. Hoskins	1938-1966	Dean of Fletcher School of Law and Diplomacy at Tufts Univ. (1933-1944)
John H. Williams	1934-1972	Dean of Grad. School of Public Administration at Harvard Univ. (1937-1947)

Archibald Wellington Taylor	1921-1953	Dean, Grad. School of Business Administration, New York Univ. (1919-1944)
John D. Rockefeller III	1931-1978	Trustee of Princeton University (1937-1967)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
Charles Cheney Hyde	1926-1951	Hamilton Fish Prof. of Int'l Law and Diplomacy, Columbia Univ. (1925-1945)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
Robert L. Schuyler	1928-1949	Professor of History at Columbia University (1924-1951)
Philip C. Jessup Sr.	1928-1981	Professor of International Law at Columbia University (1934-1946)
Huger W. Jervey	1938-1948	Professor of Law at Columbia University Law School (1924-1949)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960)
Clarence H. Haring	1931-1954	Professor, Latin American History & Economics, Harvard Univ. (1923-1953)
Alvin H. Hansen	1939-1953	Lucius N. Littauer Professor of Political Economy, Harvard Univ. (1937-1958)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Edwin M. Borchard	1926-1950	Professor of Law at Yale Law School (1917-1951)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton Univ. (1928-1943)
Roland S. Morris	1921-1932, 1938-1945	Member of Duane, Morris & Heckscher [law firm in Philadelphia] (1904-1945) Professor of International Law at University of Pennsylvania (1924-1945)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Bernadotte E. Schmitt	1927-1953	Professor of History at the University of Chicago (1925-1946)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at Univ. of Chicago (1906-1943)



## Active Members of the Council on Foreign Relations in Time of War

(List does not include individuals who joined the Council on Foreign Relations after serving in the U.S. government.)**Council on Foreign Relations Members and Their Occupation during the World War II (1939-1945)**

Name	CFR Membership (Year)	Primary Occupation
<b>Bankers:</b>		
Thomas H. McKittrick	1944-1968	President of the Bank for International Settlements (1940-1946)
Winthrop W. Aldrich	1927-1973	Chairman of Chase National Bank (1934-1953)
Thomas W. Lamont	1921-1947	Chairman of J.P. Morgan & Co. (1943-1948)
Thomas S. Lamont	1931-1966	Vice President of J.P. Morgan & Co. (1940-1953)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950) Director of the Council on Foreign Relations (1927-1960) President of the Council on Foreign Relations (1944-1946)
Gordon S. Rentschler	1930-1947	Chairman of National City Bank of New York [Citibank] (1940-1948)
John L. Simpson	1927-1972	Executive Vice President of J. Henry Schroeder Banking Corp. (1925-1951)
Harold Stanley	1925-1959	Partner of Morgan Stanley & Co. (1941-1955)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Elisha Walker	1927-1950	Partner of Kuhn, Loeb & Co. (1933-1950)
Frank Altschul	1921-1973	Partner of Lazard Freres & Co. (1916-1945)
Robert Lehman	1940-1968	Partner of Lehman Brothers (1925-1969)
Beardsley Ruml	1927-1959	Chairman of the Federal Reserve Bank of New York (1942-1946)
Allan Sproul	1935-1955	President of the Federal Reserve Bank of New York (1941-1956)
Arthur R. Uppgren	1942-1979	Vice President of Federal Reserve Bank of Minneapolis (1942-1945)
Paul G. Hoffman	1942-1972	Class C Director of the Federal Reserve Bank of Chicago (1942-1949)
Charles Gates Dawes	1928-1950	Chairman of the board, City National Bank & Trust Co. [Chicago] (1932-1951)
Allan M. Pope	1933-1947	President of The First of Boston Corporation [bank] (1934-1947)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
<b>Businessmen:</b>		
Thomas J. Watson	1924-1955	President of International Business Machines Corp. (1914-1949)
Owen D. Young	1921-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944)
Gerard Swope	1924-1950	President of General Electric Co. (1922-1940, 1942-1945) Member of the board of directors of National City Bank of New York (1929-1952)
George H. Bucher	1939-1947	President of Westinghouse Electric & Manufacturing Co. (1938-1946)
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956)
Donaldson Brown	1933-1946	Vice Chairman of the board of General Motors Corp. (1937-1946)
Nicholas Kelley	1924-1965	Vice President and General Counsel of Chrysler Corp. (1937-1957)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Eugene G. Grace	1925-1958	President of Bethlehem Steel Corp. (1916-1945)
Irving S. Olds	1935-1962	Chairman of the board of United States Steel Corp. (1940-1952)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Francis B. Davis Jr.	1944-1949	Chairman of U.S. Rubber Co. [later Uniroyal] (1929-1949)
Lewis W. Douglas	1935-1973	President of Mutual Life Insurance Company of New York (1940-1947)
George L. Harrison	1929-1953	President of New York Life Insurance Company (1941-1948)
Byron K. Elliott	1944-1992	Vice Pres. and General Counsel of John Hancock Mutual Life Insurance Co. (1937-47)
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Co.
Percival F. Brundage	1935-1978	Partner of Price, Waterhouse & Co. public accountants [New York] (1930-1954)
Jack I. Straus	1942-1985	President of R.H. Macy & Co. [Macy's department store] (1940-1956)
Ellsworth Bunker	1942-1984	President of National Sugar Refining Co. (1940-1948)
James D. Mooney	1931-1940, 1946-1956	President of General Motors Export Co. (1923-c.1940); Vice President in charge of overseas operations, General Motors Corp. (1923-c.1940) Note: Mooney met with Hitler on March 4, 1940 and with Goering on March 7, 1940
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
W. Randolph Burgess	1939-1978	Member of the board of directors of National City Bank of New York (1938-1952)
<b>Lawyers (New York City):</b>		
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm in New York City] (1926-1951) Director (1927-1969) and Secretary (1933-1944) of the Council on Foreign Relations <b>OSS agent during World War II</b>
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell (1911-1949); brother of Allen W. Dulles
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955) Director of the Council on Foreign Relations (1921-1955)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943) Director of the Council on Foreign Relations (1921-1943)

		Vice President of the Council on Foreign Relations (1940-1943)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1909-1953)
Ralph M. Carson	1938-1969	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1935-1977)
Henry de Forest Baldwin	1928-1947	Member of Lord, Day & Lord [law firm] (1900-1947)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Bronson Winthrop	1932-1944	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (?-1944)
Thomas D. Thacher	1935-1950	Partner of Simpson, Thacher & Bartlett [law firm] (1914-1925, 1933-1943)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
Thomas M. Debevoise	1932-1958	Wall Street lawyer; director of Chase National Bank
George Rublee	1925-1951	Member of Covington, Burling & Rublee [law firm in Wash., D.C.] (1921-c.1946)
<b>Journalists:</b>		
Arthur Hays Sulzberger	1927-1968	Publisher of <i>The New York Times</i> (1935-1961)
Eugene Meyer	1930-1958	Publisher of <i>The Washington Post</i> (1933-1946)
William S. Paley	1936-1989	President of Columbia Broadcasting System [CBS] (1928-1946)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
Edward R. Murrow	1934-1964	CBS war correspondent (1939-1945)
William L. Shirer	1942-1992	CBS war correspondent (1939-1945)
Cass Canfield	1923-1985	President of Harper & Brothers [later Harper & Row] (1931-1945)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for <i>New York Herald-Tribune</i> (1924-1952)
David Lawrence	1931-1970	President and Editor of U.S. News [newspaper in Washington, D.C.] (1933-1948)
<b>Organization Executives:</b>		
Raymond B. Fosdick	1921-1971	President of The Rockefeller Foundation (1936-1948)
Norman H. Davis	1921-1944	Chairman of the American Red Cross (1938-1944) Director of the Council on Foreign Relations (1921-1944) President of the Council on Foreign Relations (1936-1944)
Edward C. Carter	1927-1954	Secretary General of the Institute of Pacific Relations (1933-1946)
George H. Blakeslee	1924-1953	President of World Peace Foundation (1930-1946)
James R. Angell	1928-1948	President of the English-Speaking Union of the U.S. (1939-1946)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
Malcolm W. Davis	1921-1953	Director of European Center of Carnegie Endowment in Paris, France (1935-1947)
<b>College Professors:</b>		
Charles Seymour	1921-1961	President of Yale University (1937-1950)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Edmund E. Day	1932-1944	President of Cornell University (1937-1949)
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
Ray Lyman Wilbur	1929-1948	President of Stanford University (1916-1943)
Ernest M. Hopkins	1930-1953	President of Dartmouth College (1916-1945)
Stanley King	1934-1950	President of Amherst College (1932-1946)
Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Felix M. Morley	1938-1947	President of Haverford College (1940-1945)
Karl T. Compton	1936-1953	President of Massachusetts Institute of Technology (1930-1948)
Harry Woodburn Chase	1938-1950	President of New York University (1933-1951)
Arthur A. Hauck	1939-1970	President of University of Maine (1934-1958)
Robert L. Johnson	1940-1961	President of Temple University (1941-1959)
Everett N. Case	1940-1981	President of Colgate University [New York] (1942-1962)
Halford L. Hoskins	1938-1966	Dean of Fletcher School of Law and Diplomacy at Tufts University (1933-1944)
John H. Williams	1934-1972	Dean of Grad. School of Public Administration at Harvard University (1937-1947)
Donald K. David	1942-1975	Dean of Harvard Business School (1942-1955)
Carl W. Ackerman	1940-1953	Dean of Graduate School of Journalism at Columbia University (1931-1956)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
Alvin H. Hansen	1939-1953	Lucius N. Littauer Professor of Political Economy at Harvard University (1937-1958)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard University (1923-1953)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960) Trustee of World Peace Foundation (1923-1960)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950) U.S. Ambassador to Fascist Spain (1942-1945)
Charles Cheney Hyde	1926-1951	Hamilton Fish Prof. of International Law and Diplomacy at Columbia Univ. (1925-1945)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
Robert L. Schuyler	1928-1949	Professor of History at Columbia University (1924-1951)
Philip C. Jessup Sr.	1928-1981	Professor of International Law at Columbia University (1934-1946)
Huger W. Jervey	1938-1948	Professor of Law at Columbia University Law School (1924-1949)
Wesley C. Mitchell	1924-1948	Professor of Economics at Columbia University (1914-1919, 1922-1944)

Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Edwin M. Borchard	1926-1950	Professor of Law at Yale Law School (1917-1951)
Edwin W. Kemmerer	1927-1945	Walker Professor of International Finance at Princeton Univ. (1928-1943)
Roland S. Morris	1921-1932, 1938-1945	Professor of International Law at University of Pennsylvania (1924-1945) Member of Duane, Morris & Heckscher [law firm in Philadelphia] (1904-1945)
Walter W. McLaren	1926-1954	Professor of Economics at Williams College (1914-1945)
Bernadotte E. Schmitt	1927-1953	Professor of History at the University of Chicago (1925-1946)
Samuel N. Harper	1929-1942	Professor of Russian Language and Institutions at University of Chicago (1906-1943)
<b>Government Officials:</b>		
Henry L. Stimson	1924-1929, 1934-1950	U.S. Secretary of War (May 22, 1911-March 4, 1913; July 10, 1940-Sept. 21, 1945)
John J. McCloy	1940-1989	Assistant Secretary of War (1941-1945)
William J. "Wild Bill" Donovan	1932-1957	Director of Office of Strategic Services (OSS) (1942-1945)
Sumner Welles	1934-1959	Under Secretary of State (1937-1943)
G. Howland Shaw	1938-1965	Assistant Secretary of State (1941-1944)
Nelson A. Rockefeller	1938-1978	Assistant Secretary of State for Inter-American Affairs (1944-1945)
William L. Clayton	1935-1965	Assistant Secretary of State for Economic Affairs (1944-1946) Assistant Secretary of Commerce (1942-1944)
Herbert Feis	1930-1971	State Department Adviser on International Economic Affairs (1937-1943)
Laurence Duggan	1931-1948	State Department Chief of Division of the American Republics (1935-1944)
William A.M. Burden	1938-1984	Assistant Secretary of Commerce for Air (1943-1947)
Theodore P. Wright	1940-1969	Administrator of Civil Aeronautics Administration (1944-1948)
Edward Warner	1932, 1934-1957	Member of the Civil Aeronautics Board (1939-1945)
Heber R. Harper	1932-1940	Regional director, Social Security Board (1936-1948)
W. Averell Harriman	1923-1986	U.S. Ambassador to the Soviet Union (1943-1946)
Joseph C. Grew	1928-1959	U.S. Ambassador to Imperial Japan (1932-1941) Under Secretary of State (1944-1945)
William Phillips	1931-1967	U.S. Ambassador to Fascist Italy (1936-1941)
William E. Dodd	1936-1939	U.S. Ambassador to Nazi Germany (1933-1937)
Alexander W. Weddell	1935-1944	U.S. Ambassador to Fascist Spain (1939-1942)
Norman Armour	1938-1977	U.S. Ambassador to Argentina (1939-1944); U.S. Ambassador to Fascist Spain (1945)
George S. Messersmith	1938-1959	U.S. Ambassador to Cuba (1940-1942); U.S. Ambassador to Mexico (1942-1946)
John Campbell White	1939-1966	U.S. Ambassador to Haiti (1941-1944); U.S. Ambassador to Peru (1944-1945)
Spruille Braden	1935-1966	U.S. Ambassador to Colombia (1939-1942); U.S. Ambassador to Cuba (1942-1945) U.S. Ambassador to Argentina (1945)
Arthur Bliss Lane	1936-1955	U.S. Minister to Yugoslavia (1937-1941); U.S. Ambassador to Colombia (1942-1944); U.S. Ambassador to Poland (1944-1947)
Lincoln MacVeagh	1935-1971	U.S. Ambassador to Greece (1933-1941, 1943-1947); U.S. Minister to Iceland (1941-1942); U.S. Minister to South Africa (1942-1943)
Stanley K. Hornbeck	1932-1966	U.S. Ambassador to the Netherlands (1944-1947) State Department Adviser on Political Relations (1937-1943)
William C. Bullitt	1936-1954	U.S. Ambassador to France (1936-1940)
Leland Harrison	1935-1950	U.S. Minister to Switzerland (1937-1947)
Lithgow Osborne	1942-1976	U.S. Ambassador to Norway (1944-1946)
John Van A. MacMurray	1931-1959	U.S. Ambassador to the Republic of Turkey (1936-1941)
Charles Evans Hughes	1930-1946	Chief Justice of the U.S. Supreme Court (1930-1941)
Felix Frankfurter	1932-1964	Justice of the U.S. Supreme Court (1939-1962)
Learned Hand	1925-1944	U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)
Herbert H. Lehman	1921-1963	Governor of New York (1933-1942)
Elliott V. Bell	1944-1968	Superintendent of Banks of the State of New York (1943-1949)
Adm. Arthur J. Hepburn	1934-1957	Commander-in-Chief of the United States Fleet (1936-1938); Commandant of 12 <sup>th</sup> Naval District [San Francisco] (1938-1941) Chairman of the General Board (1942-1945)
Rear Adm. Clark H. Woodward	1938-1958	Commandant of Brooklyn Navy Yard (1937-1941); Commandant of Third Naval District (1937-1941)
Rear Adm. Harry E. Yarnell	1940-1953	Commandant of Pearl Harbor Naval Station (1933-1936); Commander-in-Chief of Asiatic Fleet (1936-1939)
Lt. Gen. Hugh A. Drum	1939-1951	Commander, Hawaiian Department (Honolulu) (1935-1937); Commanding General, Eastern Defense Command (1940-1943)
Maj. Gen. Haywood S. Hansell Jr.	1942-1972	Commander, First Bomb Wing of the Eighth Air Force (1942-1943); Deputy Commander, Allied Expeditionary Air Force (1943); Commander, XXI Bomber Command [Guam] (1944-1945)
Maj. Gen. Sherman Miles	1942-1946	Chief of Military Intelligence (G-2) Division, War Department (1941)
Maj. Gen. Frank R. McCoy	1938-1953	Member of the Roberts Commission (1941-1942)
Adm. William H. Standley	1938-1947	Member of the Roberts Commission (1941-1942); U.S. Ambassador to the Soviet Union (1942-1943)
Vice Adm. Adolphus Andrews	1942-1948	Member of the Pearl Harbor Navy Court of Inquiry (1944)
Lt. Gen. George Grunert	1944-1945	Member of the Army Pearl Harbor Board (1944)

## Council on Foreign Relations Members and Their Occupation during the Israeli War of Independence (1948-1949) and Second Chinese Civil War (1946-1949)

Name	CFR Membership (Year)	Primary Occupation
<b>Bankers:</b>		
John J. McCloy	1940-1989	President of the World Bank (1947-1949)
Eugene R. Black	1950-1963	President of The World Bank (1949-1962)
Thomas B. McCabe	1955-1981	Chairman of the Federal Reserve (1948-1951)
Allan Sproul	1935-1955	President of the Federal Reserve Bank of New York (1941-1956)
Albert M. Creighton	1946-1964	Chairman of the Federal Reserve Bank of Boston (1942-1950)
Russell C. Leffingwell	1921-1959	Partner of J.P. Morgan & Co. (1923-1950) Chairman of the Council on Foreign Relations (1946-1953)
Thomas S. Lamont	1931-1966	Vice President of J.P. Morgan & Co. (1940-1953)
Winthrop W. Aldrich	1927-1973	Chairman of the board of Chase National Bank (1934-1953)
William G. Brady Jr.	1944-1952	Chairman of the board of National City Bank of New York (1948-1952)
Howard C. Sheperd	1939-1962	President of National City Bank of New York (1948-1952)
C. Douglas Dillon	1940-2002	Chairman of the board of Dillon, Read & Co. (1946-1953)
J.C. Traphagen	1933-1973	Chairman of the board of Bank of New York (1948-1957)
Harold Stanley	1925-1959	Partner of Morgan Stanley & Co. (1941-1955)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
Ray Morris	1947-1956	Partner of Brown Brothers Harriman & Co. (1931-1956)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. [Jewish banking firm in New York City] (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Elisha Walker	1927-1950	Partner of Kuhn, Loeb & Co. (1933-1950)
Robert Lehman	1940-1968	Partner of Lehman Brothers [Jewish banking firm in New York City] (1925-1969)
John L. Loeb Sr.	1949-1996	Partner of Loeb, Rhoades & Co. [New York City brokerage firm] (1931-1955)
Charles Gates Dawes	1928-1950	Chairman of the board, City National Bank & Trust Co. [Chicago] (1932-1951)
Shepard Morgan	1932-1963	Vice President of Chase National Bank (1930-1949)
Broderick Haskell	1946-1981	Vice President of Guaranty Trust Company of New York (1937-1953)
B.A. Tompkins	1944-1955	Vice President of Bankers Trust Co. (1921-1955)
Alfred W. Weld	1947-1956	Partner of Paine, Webber, Jackson & Curtis [brokerage firm in Boston]
Hugh Bullock	1947-1993	Wall Street banker
<b>Businessmen:</b>		
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956) Chairman of The Economic Club of New York (1948-1950)
Philip D. Reed	1942-1988	Chairman of the board of General Electric Co. (1940-1942, 1945-1958)
Irving S. Olds	1935-1962	Chairman of the board of United States Steel Corp. (1940-1952)
Eugene G. Grace	1925-1958	Chairman of Bethlehem Steel Corp. (1945-1960)
Francis B. Davis Jr.	1944-1949	Chairman of U.S. Rubber Co. [later Uniroyal] (1929-1949)
George L. Harrison	1929-1953	Chairman of the board of New York Life Insurance Co. (1948-1954)
Devereux C. Josephs	1946-1961	President of New York Life Insurance Co. (1948-1954)
Thomas J. Watson	1924-1955	President of International Business Machines Corp. [IBM] (1914-1949)
Walter S. Gifford	1928-1965	President of American Telephone and Telegraph Co. [AT&T] (1925-1948)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
B. Brewster Jennings	1946-1960	President of Socony-Mobil Oil Co. (1944-1955)
Jack I. Straus	1942-1985	President of R.H. Macy & Co. [Macy's department store] (1940-1956)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Byron K. Elliott	1944-1992	Executive Vice Pres. of John Hancock Mutual Life Insurance Co. (1947-1957)
Lammot du Pont Copeland	1942-1983	Secretary of E.I. du Pont de Nemours & Co. (1947-1954)
Ellsworth Bunker	1942-1984	Chairman of the board of National Sugar Refining Co. (1948-1951)
Laird Bell	1949-1960	Chairman of the board of Weyerhaeuser Timber Co. (1947-1955)
Solomon R. Guggenheim	1928-1949	Member of Guggenheim Brothers [mining company]; Director of Utah Copper Co.
George O. May	1924-1960	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961); Director of the Council on Foreign Relations (1927-1953)
Percival F. Brundage	1935-1978	Partner of Price, Waterhouse & Co. public accountants [New York] (1930-1954)
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
Gerard Swope	1924-1950	Member of the board of directors of National City Bank of New York (1929-1952)
W. Randolph Burgess	1939-1978	Member of the board of directors of National City Bank of New York (1938-1952)
<b>Lawyers:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [New York City](1921-1955)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed (1909-1953)
Ralph M. Carson	1938-1969	Member of Davis, Polk, Wardwell, Gardiner & Reed (1935-1977)
Charles M. Spofford	1947-1990	Member of Davis, Polk & Wardwell (1940-1950, 1952-1973)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell (1930-1972)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell (1950-1992)

Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm in New York City] (1926-1951) President of the Council on Foreign Relations (1946-1950)
John Foster Dulles	1921-1959	Member of Sullivan & Cromwell (1911-1949); brother of Allen W. Dulles
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)
George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm in New York City] (1931-1990)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton (1933-1961, 1965-1983)
Henry L. Stimson	1924-1929, 1934-1950	Counsel of Winthrop, Stimson, Putnam & Roberts (1891-1906, 1913-1927, 1933-1940, 1945-1950); U.S. Secretary of War (1911-1913, 1940-1945)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts (1921-1965)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
William S. Gaud	1948-1977	Member of Carter, Ledyard & Milburn [law firm in New York City] (1946-1961)
George W. Ball	1949-1993	Partner of Cleary, Gottlieb, Steen & Hamilton (1946-1961)
Thomas K. Finletter	1935-1979	Partner of Coudert Brothers [law firm] (1926-1941, 1944-1950, 1953-1961)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
Harvey Bundy	1934-1962	Member of Choate, Hall & Stewart [law firm in Boston] (1933-1941, 1945-1963) Trustee of World Peace Foundation (1934-1963)
Nicholas Kelley	1924-1965	Vice President and General Counsel of Chrysler Corp. (1937-1957)
Henry J. Friendly	1942-1985	General Counsel of Pan American World Airways (1946-1959)
<b>Organization Executives:</b>		
Alger Hiss	1946-1949	President of Carnegie Endowment for International Peace (1946-1949)
Raymond B. Fosdick	1921-1971	President of The Rockefeller Foundation (1936-1948)
Chester I. Barnard	1947-1955	President of The Rockefeller Foundation (1948-1952)
Charles Dollard	1949-1970	President of Carnegie Corporation of New York (1948-1955)
Charles Cheney Hyde	1926-1951	President of The American Society of International Law (1946-1949)
Brooks Emeny	1938-1980	President of Foreign Policy Association (1947-1953)
William Vincent Griffin	1950-1957	President of English-Speaking Union of the United States (1947-1957)
Oliver C. Carmichael	1945-1958	President of Carnegie Foundation for the Advancement of Teaching (1946-1953)
Evans Clark	1931-1938, 1948-1956	Executive Director of 20th Century Fund, Inc. (1928-1953)
Frank Aydelotte	1938-1954	Trustee of World Peace Foundation (1927-1956)
Harvey Bundy	1934-1962	Trustee of World Peace Foundation (1934-1963)
Bruce C. Hopper	1930-1972	Trustee of World Peace Foundation (1937-1969)
Geroid T. Robinson	1942-1969	Director of the Russian Institute at Columbia University (1946-1951)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
Meyer Kestnbaum	1954-1960	President of the Chicago Council on Foreign Relations (1947-1950)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
Frank Altschul	1921-1973	Secretary of the Council on Foreign Relations (1944-1972)
Whitney H. Shepardson	1921-1966	Director of the Council on Foreign Relations (1921-1966)
<b>Corporate Media:</b>		
Eugene Meyer	1930-1958	Chairman of the board of The Washington Post Co. (1947-1959)
Arthur Hays Sulzberger	1927-1968	President of The New York Times Co. (1935-1957)
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America [RCA] (1947-1966)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
Edward R. Murrow	1934-1964	CBS journalist (1935-1961)
Cass Canfield	1923-1985	Chairman of the board of Harper & Brothers [later Harper & Row] (1945-1955)
David Lawrence	1931-1970	President and Editor of U.S. News & World Report (1948-1959)
Philip L. Graham	1948-1962	Publisher of <i>The Washington Post</i> (1946-1961)
Emanuel R. Freedman	1950-1970	Foreign News Editor of <i>The New York Times</i> (1948-1964)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for <i>New York Herald-Tribune</i> (1924-1952)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
<b>College Professors:</b>		
Charles Seymour	1921-1961	President of Yale University (1937-1950)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
John Sloan Dickey	1946-1983	President of Dartmouth College (1945-1970)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Charles W. Cole	1946-1953, 1960-1977	President of Amherst College (1946-1960)
James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Robert G. Sproul	1945-1964	President of University of California at Berkeley (1930-1958)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
Karl T. Compton	1936-1953	President of Massachusetts Institute of Technology (1930-1948)
Harry Woodburn Chase	1938-1950	President of New York University (1933-1951)
Robert L. Johnson	1940-1961	President of Temple University (1941-1959)
Everett N. Case	1940-1981	President of Colgate University [New York] (1942-1962)
Arthur G. Coons	1950-1964	President of Occidental College [California] (1946-1965)

Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
John W. Nason	1942-1985	President of Swarthmore College (1940-1953)
Alan Valentine	1947-1973	President of University of Rochester (1935-1950)
Arthur A. Hauck	1939-1970	President of University of Maine (1934-1958)
Donald K. David	1942-1975	Dean of Harvard Business School (1942-1955)
Carl W. Ackerman	1940-1953	Dean of Graduate School of Journalism at Columbia University (1931-1956)
Edward S. Mason	1945-1972	Dean of Graduate School of Public Administration at Harvard Univ. (1947-1958)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
Alvin H. Hansen	1939-1953	Lucius N. Littauer Professor of Political Economy, Harvard Univ. (1937-1958)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard Univ. (1923-1953)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960) Trustee of World Peace Foundation (1923-1960)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Carlton J.H. Hayes	1925-1951	Professor of History at Columbia University (1919-1950)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Edwin M. Borchard	1926-1950	Professor of Law at Yale Law School (1917-1951)
Joseph E. Johnson	1948-1990	Professor of History at Williams College (1947-1950)
<b>Government Officials:</b>		
Dean G. Acheson	1948-1953, 1960-1971	U.S. Secretary of State (1949-1953)
W. Averell Harriman	1923-1986	U.S. Secretary of Commerce (October 7, 1946-April 22, 1948)
James G. McDonald	1921-1963	U.S. Ambassador to Israel (March 28, 1949-December 13, 1950)
Lewis W. Douglas	1935-1973	U.S. Ambassador to Great Britain (1947-1950)
(Gen.) Walter Bedell Smith	1953-1960	U.S. Ambassador to the Soviet Union (1946-1948)
(Adm.) Alan G. Kirk	1950-1962	U.S. Ambassador to Belgium (1946-1949)
David K.E. Bruce	1946-1977	U.S. Ambassador to France (1949-1952)
Selden Chapin	1948-1962	U.S. Minister to Hungary (1947-1949)
Lincoln MacVeagh	1935-1971	U.S. Ambassador to Portugal (1948-1952)
Herschel V. Johnson	1948-1965	U.S. Ambassador to Brazil (1948-1953)
Claude G. Bowers	1948-1954	U.S. Ambassador to Chile (1939-1953)
Laurence A. Steinhardt	1948-1949	U.S. Ambassador to Czechoslovakia (1945-1948); U.S. Ambassador to Canada (1948-1950)
Waldemar J. Gallman	1950-1960	U.S. Ambassador to Poland (1948-1950)
Joseph C. Green	1947-1972, 1974	U.S. Ambassador to the Hashemite Kingdom of Jordan (1952-1953)
John M. Cabot	1957-1980	U.S. Consul-General in Shanghai, Republic of China (1948-1949)
Myron C. Taylor	1943-1959	Personal Representative to the Holy See [Vatican City] (1939-1950)
Norman Armour	1938-1977	Assistant Secretary of State for Political Affairs (1947-1948)
Willard L. Thorp	1950-1991	Assistant Secretary of State for Economic Affairs (1946-1952)
Charles E. Saltzman	1947-53, 1961-1990	Assistant Secretary of State for Occupied Areas (1947-1949)
George F. Kennan	1947-1973, 1977-2004	Director of State Department Policy Planning Staff (1947-1949)
William P. Maddox	1939-1972	Director of the Foreign Service Institute [State Dept.] (1947-1949)
Paul G. Hoffman	1942-1972	Administrator of Economic Cooperation Administration [Marshall Plan] (1948-50) Deputy Chairman of the Federal Reserve Bank of Chicago (1947-1948) Class C Director of the Federal Reserve Bank of Chicago (1942-1949)
William McC. Martin Jr.	1947-1995	President of Export-Import Bank (1946-1949)
David E. Lilienthal	1947-1980	Chairman of Atomic Energy Commission (1946-1950)
Theodore P. Wright	1940-1969	Administrator of Civil Aeronautics Administration (1944-1948)
Gen. Dwight D. Eisenhower	1949-1968	Army Chief of Staff (1945-1948); President of Columbia University (1948-1953)
Maj. Gen. Maxwell D. Taylor	1946-1985	Superintendent of U.S. Military Academy (West Point) (1945-1949)
Maj. Gen. Lyman L. Lemnitzer	1946-1987	Deputy Commandant of National War College (1947-1949)
Gen. Carl A. Spaatz	1949-1973	Air Force Chief of Staff (1947-1948)
Gen. Muir S. Fairchild	1946-1948	Air Force Vice Chief of Staff (1948-1950)
H. Alexander Smith	1934-1966	U.S. Senator (Republican-New Jersey, 1944-1959)
Ralph E. Flanders	1939-1960	U.S. Senator (Republican-Vermont, 1946-1959)
William B. Benton	1945-1972	U.S. Senator (Democrat-Connecticut, 1949-1953)
Herbert H. Lehman	1921-1963	U.S. Senator (Democrat-New York, 1949-1957)
Christian A. Herter	1930-1933, 1938-1942, 1946-1966	Member of the U.S. House of Rep. (Republican-Massachusetts, 1943-1953)
Felix Frankfurter	1932-1964	Justice of the U.S. Supreme Court (1939-1962)
Elliott V. Bell	1944-1968	Superintendent of Banks of the State of New York (1943-1949)
<b>Miscellaneous:</b>		
John D. Rockefeller III	1931-1978	Trustee of Princeton University (1937-1967); Grandson of Standard Oil founder John D. Rockefeller Sr.
Nelson A. Rockefeller	1938-1978	Grandson of Standard Oil founder John D. Rockefeller Sr.
David Rockefeller	1942-present	Grandson of Standard Oil founder John D. Rockefeller Sr.
Henry S. Morgan	1928-1981	Partner of J.P. Morgan & Co. (1928-1935); grandson of John Pierpont Morgan
Learned Hand	1925-1944	U.S. Court of Appeals for the Second Circuit [New York City] (1924-1951)

Note: The Israeli War of Independence lasted from May 15, 1948 until March 10, 1949.

## Council on Foreign Relations Members and Their Occupation during the Korean War (1950-1953)

Name	CFR Membership (Year)	Primary Occupation
<b>Bankers:</b>		
Eugene R. Black	1950-1963	President of The World Bank (1949-1962)
William McC. Martin Jr.	1947-1995	Chairman of the Federal Reserve (April 2, 1951-January 31, 1970) Assistant U.S. Secretary of the Treasury for International Affairs (1949-1951)
Allan Sproul	1935-1955	President of the Federal Reserve Bank of New York (1941-1956)
Winthrop W. Aldrich	1927-1973	Chairman of the board of Chase National Bank (1934-1953)
David Rockefeller	1942-present	Senior Vice President of Chase National Bank (1951-1955) Vice President of the Council on Foreign Relations (1950-1970)
Thomas S. Lamont	1931-1966	Vice President of J.P. Morgan & Co. (1940-1953)
William G. Brady Jr.	1944-1952	Chairman of the board of National City Bank of New York (1948-1952)
Howard C. Sheperd	1939-1962	President of National City Bank of New York (1948-1952)
C. Douglas Dillon	1940-2002	Chairman of the board of Dillon, Read & Co. (1946-1953)
J.C. Traphagen	1933-1973	Chairman of the board of Bank of New York (1948-1957)
Harold Stanley	1925-1959	Partner of Morgan Stanley & Co. (1941-1955)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978) President of American Red Cross (1950-1953)
Ray Morris	1947-1956	Partner of Brown Brothers Harriman & Co. (1931-1956)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Robert Lehman	1940-1968	Partner of Lehman Brothers (1925-1969)
John L. Loeb Sr.	1949-1996	Partner of Loeb, Rhoades & Co. [New York City brokerage firm] (1931-1955)
Broderick Haskell	1946-1981	Vice President of Guaranty Trust Company of New York (1937-1953)
Alfred Hayes	1948-1985	Vice President of the New York Trust Company (1949-1956)
B.A. Tompkins	1944-1955	Vice President of Bankers Trust Co. (1921-1955)
Alfred W. Weld	1947-1956	Partner of Paine, Webber, Jackson & Curtis [brokerage firm in Boston]
Hugh Bullock	1947-1993	Wall Street banker
<b>Businessmen:</b>		
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956)
Thomas J. Watson	1924-1955	Chairman of International Business Machines Corp. (IBM) (1949-1956)
Philip D. Reed	1942-1988	Chairman of the board of General Electric Co. (1940-1942, 1945-1958)
Irving S. Olds	1935-1962	Chairman of the board of United States Steel Corp. (1940-1952)
Eugene G. Grace	1925-1958	Chairman of the board of Bethlehem Steel Corp. (1945-1960)
Lewis W. Douglas	1935-1973	Chairman of the board, Mutual Life Insurance Company of New York (1950-1959) U.S. Ambassador to Great Britain (March 25, 1947-November 16, 1950)
George L. Harrison	1929-1953	Chairman of the board of New York Life Insurance Co. (1948-1954)
Devereux C. Josephs	1946-1961	President of New York Life Insurance Co. (1948-1954)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964); Chairman of The Economic Club of New York (1950-1952)
B. Brewster Jennings	1946-1960	President of Socony-Mobil Oil Co. (1944-1955)
Jack I. Straus	1942-1985	President of R.H. Macy & Co. [Macy's department store] (1940-1956)
B. Edwin Hutchinson	1927-1960	Vice President of Chrysler Corp. (1925-1953)
Byron K. Elliott	1944-1992	Executive Vice Pres. of John Hancock Mutual Life Insurance Co. (1947-1957)
Lammot du Pont Copeland	1942-1983	Secretary of E.I. du Pont de Nemours & Co. (1947-1954)
Emilio G. Collado	1948-1992	Assistant Treasurer of Standard Oil Co. of New Jersey [Exxon] (1949-1954)
Laird Bell	1949-1960	Chairman of the board of Weyerhaeuser Timber Co. (1947-1955)
George O. May	1924-1960	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961); Director of the Council on Foreign Relations (1927-1953)
Percival F. Brundage	1935-1978	Partner of Price, Waterhouse & Co. public accountants [New York] (1930-1954)
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
W. Randolph Burgess	1939-1978	Member of the board of directors of National City Bank of New York (1938-1952)
<b>Lawyers:</b>		
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [New York City](1921-1955)
Allen Wardwell	1921-1953	Member of Davis, Polk, Wardwell, Gardiner & Reed (1909-1953)
Ralph M. Carson	1938-1969	Member of Davis, Polk, Wardwell, Gardiner & Reed (1935-1977)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell (1930-1972)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell (1950-1992)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm in New York City] (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)
George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm in New York City] (1931-1990)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton (1933-1961, 1965-1983) President of Teachers Insurance and Annuity Association [TIAA] (1951-1975)



George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Roland L. Redmond	1924-1963	Member of Carter, Ledyard & Milburn [law firm in New York City] (1925-1955)
William S. Gaud	1948-1977	Member of Carter, Ledyard & Milburn [law firm in New York City] (1946-1961)
George W. Ball	1949-1993	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm in NYC] (1946-1961)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
Henry J. Friendly	1942-1985	General Counsel of Pan American World Airways (1946-1959)
<b>Organization Executives:</b>		
Joseph E. Johnson	1948-1990	President of Carnegie Endowment for International Peace (1950-1971)
Paul G. Hoffman	1942-1972	President of Ford Foundation (1950-1953)
Chester I. Barnard	1947-1955	President of The Rockefeller Foundation (1948-1952)
Charles Dollard	1949-1970	President of Carnegie Corporation of New York (1948-1955)
Brooks Emeny	1938-1980	President of Foreign Policy Association (1947-1953)
Patrick Murphy Malin	1948-1964	Executive Director of American Civil Liberties Union (1950-1962)
William Vincent Griffin	1950-1957	President of English-Speaking Union of the United States (1947-1957)
Kenneth Holland	1951-1977	President of Institute of International Education (1950-1973)
Oliver C. Carmichael	1945-1958	President of Carnegie Foundation for the Advancement of Teaching (1946-1953)
Evans Clark	1931-1938, 1948-1956	Executive Director of 20th Century Fund, Inc. (1928-1953)
Frank Aydelotte	1938-1954	Trustee of World Peace Foundation (1927-1956)
Harvey Bundy	1934-1962	Trustee of World Peace Foundation (1934-1963)
Bruce C. Hopper	1930-1972	Trustee of World Peace Foundation (1937-1969)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
Russell C. Leffingwell	1921-1959	Chairman of the Council on Foreign Relations (1946-1953)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
Frank Altschul	1921-1973	Secretary of the Council on Foreign Relations (1944-1972)
<b>Corporate Media:</b>		
Eugene Meyer	1930-1958	Chairman of the board of The Washington Post Co. (1947-1959)
Arthur Hays Sulzberger	1927-1968	President of The New York Times Co. (1935-1957); Publisher of <i>The New York Times</i> (1935-1961)
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America [RCA] (1947-1966)
Henry R. Luce	1934-1966	Editor-in-Chief of Time, Inc. (1923-1964)
Edward R. Murrow	1934-1964	CBS journalist (1935-1961)
Cass Canfield	1923-1985	Chairman of the board of Harper & Brothers [later Harper & Row] (1945-1955)
David Lawrence	1931-1970	President and Editor of U.S. News & World Report (1948-1959)
Philip L. Graham	1948-1962	Publisher of <i>The Washington Post</i> (1946-1961)
Emanuel R. Freedman	1950-1970	Foreign News Editor of <i>The New York Times</i> (1948-1964)
Geoffrey Parsons	1925-1953	Chief Editorial Writer for <i>New York Herald-Tribune</i> (1924-1952)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
<b>College Professors:</b>		
A. Whitney Griswold	1942-1962	President of Yale University (1950-1963)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
John Sloan Dickey	1946-1983	President of Dartmouth College (1945-1970)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
Charles W. Cole	1946-1953, 1960-1977	President of Amherst College (1946-1960)
James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Robert G. Sproul	1945-1964	President of University of California at Berkeley (1930-1958)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
Robert L. Johnson	1940-1961	President of Temple University (1941-1959)
Everett N. Case	1940-1981	President of Colgate University [New York] (1942-1962)
Arthur G. Coons	1950-1964	President of Occidental College [California] (1946-1965)
Kenneth C.M. Sills	1938-1953	President of Bowdoin College (1918-1952)
John W. Nason	1942-1985	President of Swarthmore College (1940-1953)
Arthur A. Hauck	1939-1970	President of University of Maine (1934-1958)
Donald K. David	1942-1975	Dean of Harvard Business School (1942-1955)
Carl W. Ackerman	1940-1953	Dean of Graduate School of Journalism at Columbia University (1931-1956)
Edward S. Mason	1945-1972	Dean of Graduate School of Public Administration at Harvard Univ. (1947-1958)
Zechariah Chafee Jr.	1928-1956	Professor of Law at Harvard University (1919-1956)
Alvin H. Hansen	1939-1953	Lucius N. Littauer Professor of Political Economy, Harvard Univ. (1937-1958)
Clarence H. Haring	1931-1954	Professor of Latin American History and Economics at Harvard Univ. (1923-1953)
Manley O. Hudson	1921-1956	Bemis Professor of International Law at Harvard Law School (1923-1960) President of The American Society of International Law (1949-1952) Trustee of World Peace Foundation (1923-1960)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
John Kenneth Galbraith	1947-1970	Professor of Economics at Harvard University (1949-1960, 1963-1975)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
Geroid T. Robinson	1942-1969	Seth Low Professor of History at Columbia University (1950-1971)

Leo Wolman	1934-1958	Professor of Economics at Columbia University (1931-1958)
Henry C. Wallich	1952-1988	Professor of Economics at Yale University (1951-1974)
<b>Government Officials:</b>		
Gen. Dwight D. Eisenhower	1949-1968	President of the United States (January 20, 1953-January 20, 1961) Supreme Allied Commander of Europe (1951-1952)
John Foster Dulles	1921-1959	U.S. Secretary of State (January 26, 1953-April 22, 1959) Chairman of The Rockefeller Foundation (1950-1952)
Allen W. Dulles	1927-1969	Deputy Director of Central Intelligence Agency (1951-1953) Director of Central Intelligence Agency (February 26, 1953-November 29, 1961) Director of the Council on Foreign Relations (1927-1969)
Frank G. Wisner	1947-1965	Deputy Director of Central Intelligence Agency for Plans (1951-1959)
Gen. Walter Bedell Smith	1953-1960	Director of Central Intelligence Agency (1950-1953)
Dean G. Acheson	1948-1953, 1960-1971	U.S. Secretary of State (1949-1953)
(Adm.) Alan G. Kirk	1950-1962	U.S. Ambassador to the Soviet Union (1949-1951)
George F. Kennan	1947-1973, 1977-2004	U.S. Amb. to the Soviet Union (1952); Counselor, State Dept. (1949-1951)
Charles E. Bohlen	1953-1973	U.S. Ambassador to the Soviet Union (April 20, 1953-April 18, 1957)
Walter S. Gifford	1928-1965	U.S. Ambassador to Great Britain (December 21, 1950-January 23, 1953)
David K.E. Bruce	1946-1977	U.S. Ambassador to France (1949-1952); Under Secretary of State (1952-1953)
Selden Chapin	1948-1962	U.S. Ambassador to the Netherlands (1949-1953)
Lincoln MacVeagh	1935-1971	U.S. Ambassador to Portugal (1948-1952)
John M. Cabot	1957-1980	U.S. Minister to Finland (1950-1952); U.S. Consul-General in Shanghai, Republic of China (1948-1949)
Ellsworth Bunker	1942-1984	Chairman of the board of National Sugar Refining Co. (1948-1951) U.S. Ambassador to Argentina (1951-1952) U.S. Ambassador to Italy (1952-1953)
Herschel V. Johnson	1948-1965	U.S. Ambassador to Brazil (1948-1953)
Claude G. Bowers	1948-1954	U.S. Ambassador to Chile (1939-1953)
John C. Wiley	1949-1951	U.S. Ambassador to Panama (1951-1953)
Norman Armour	1938-1977	U.S. Ambassador to Venezuela (1950-1951)
Waldemar J. Gallman	1950-1960	U.S. Ambassador to [Apartheid] South Africa (1951-1954)
Joseph C. Green	1947-1972, 1974	U.S. Ambassador to the Hashemite Kingdom of Jordan (1952-1953)
James G. McDonald	1921-1963	U.S. Ambassador to Israel (March 28, 1949-December 13, 1950)
William P. Maddox	1939-1972	Counselor of the U.S. Embassy in Lisbon, Portugal (1949-1952) U.S. Consul-General in Port of Spain, Trinidad and Tobago (1952-1955)
John J. McCloy	1940-1989	High Commissioner of Germany (1949-1952)
W. Averell Harriman	1923-1986	Director of Mutual Security Agency (1951-1953)
Paul H. Nitze	1949-2004	Director of State Department Policy Planning Staff (1950-1953)
Herbert Feis	1930-1971	Member of State Department Policy Planning Staff (1950-1951)
Willard L. Thorp	1950-1991	Assistant Secretary of State for Economic Affairs (1946-1952)
Charles M. Spofford	1947-1990	Chairman of North Atlantic Council of Deputies and European Coordinating Committee (1950-1952)
Thomas K. Finletter	1935-1979	Secretary of the Air Force (April 24, 1950-January 20, 1953)
Maj. Gen. Maxwell D. Taylor	1946-1985	Army Deputy Chief of Staff for Operations and Administration (1951-1953)
Maj. Gen. Lyman L. Lemnitzer	1946-1987	Commanding General, 7 <sup>th</sup> Infantry Division (1951-1952) Army Deputy Chief of Staff for Plans and Research (1952-1955)
H. Alexander Smith	1934-1966	U.S. Senator (Republican-New Jersey, 1944-1959)
Ralph E. Flanders	1939-1960	U.S. Senator (Republican-Vermont, 1946-1959)
William B. Benton	1945-1972	U.S. Senator (Democrat-Connecticut, 1949-1953)
Herbert H. Lehman	1921-1963	U.S. Senator (Democrat-New York, 1949-1957)
Christian A. Herter	1930-1933, 1938-1942, 1946-1966	Member of the U.S. House of Representatives (Republican-Mass., 1943-1953); Governor of Massachusetts (January 8, 1953-January 3, 1957)
Felix Frankfurter	1932-1964	Justice of the U.S. Supreme Court (1939-1962)

**Council on Foreign Relations Members and Their Occupation during the  
Mosaddegh Coup [Iran] (August 19, 1953), Suez Canal Crisis (October 29, 1956-November 7, 1956),  
Iraq July 14 Revolution (July 14, 1958), and 1958 Lebanon Crisis (July 15, 1958-October 25, 1958)**

Name	CFR Membership (Year)	Primary Occupation
<b>Bankers:</b>		
Eugene R. Black	1950-1963	President of The World Bank (1949-1962)
William McC. Martin Jr.	1947-1995	Chairman of the Federal Reserve (1951-1970)
Allan Sproul	1935-1955	President of Federal Reserve Bank of New York (January 1, 1941-June 30, 1956)
Alfred Hayes	1948-1985	President of Federal Reserve Bank of New York (August 1, 1956-August 1, 1975)
Frederick L. Deming	1953-1992	President of the Federal Reserve Bank of Minneapolis (1957-1965)
Robert C. Sprague	1954-1989	Chairman of the Federal Reserve Bank of Boston (1956-1960)
John Exter	1955-1993	Vice President of the Federal Reserve Bank of New York (1954-1959)
John J. McCloy	1940-1989	Chairman of the board of Chase Manhattan Bank (1955-1961)
Henry C. Alexander	1953-1969	Chairman of J.P. Morgan & Co. (1955-1959)
Howard C. Sheperd	1939-1962	Chairman and CEO of National City Bank of New York (1952-1959) Class A Director of the Federal Reserve Bank of New York (1956-1958)
J.C. Traphagen	1933-1973	Chairman of the board of Bank of New York (1948-1957)
David Rockefeller	1942-present	Vice Chairman of the board of Chase Manhattan Bank (1957-1961) Executive Vice President of Chase Manhattan Bank (1955-1957) Senior Vice President of Chase National Bank (1951-1955) Vice President of the Council on Foreign Relations (1950-1970)
Charles Cain Jr.	1949-1967	Executive Vice President in charge of all foreign operations, Chase Manhattan Bank (1946-c.1964)
Harold Stanley	1925-1959	Partner of Morgan Stanley & Co. (1941-1955)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Bottenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Robert Lehman	1940-1968	Partner of Lehman Brothers (1925-1969)
John L. Loeb Sr.	1949-1996	Senior Partner of Loeb, Rhoades & Co. [brokerage firm] (1955-1977)
<b>Businessmen:</b>		
Eugene Holman	1953-1961	Chairman of the board of Standard Oil Co. of New Jersey (1954-1960)
Monroe Jackson Rathbone	1956-1968	President of Standard Oil Co. of New Jersey (1954-1963)
Emilio G. Collado	1948-1992	Treasurer of Standard Oil Co. of New Jersey [Exxon Corp.] (1954-1960)
B. Brewster Jennings	1946-1960	Chairman of the board of Socony-Mobil Oil Co. [Mobil Oil Corp.] (1955-1958)
Ralph Gwin Follis	1948-1966	Chairman of the board of Standard Oil Co. of California [Chevron] (1950-1966)
Alfred P. Sloan Jr.	1933-1965	Chairman of the board of General Motors Corp. (1937-1956)
Harvey S. Firestone Jr.	1955-1972	Chairman and CEO of Firestone Tire & Rubber Co. (1948-1963)
Thomas J. Watson	1924-1955	Chairman of International Business Machines Corp. (IBM) (1949-1956)
Philip D. Reed	1942-1988	Chairman of the board of General Electric Co. (1940-1942, 1945-1958)
Roger M. Blough	1956-1975	Chairman and CEO of United States Steel Corp. (1955-1969)
Eugene G. Grace	1925-1958	Chairman of Bethlehem Steel Corp. (1945-1960)
Thomas S. Nichols	1956-1981	Chairman of the board of Olin Mathieson Chemical Corp. (1957-1963)
Harry E. Humphreys Jr.	1956-1964	Chairman of U.S. Rubber Co. [later Uniroyal] (1951-1965)
Lewis W. Douglas	1935-1973	Chairman of Mutual Life Insurance Company of New York (1950-1959)
Devereux C. Josephs	1946-1961	Chairman of New York Life Insurance Co. (1954-1959)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Laird Bell	1949-1960	Chairman of the board of Weyerhaeuser Timber Co. (1947-1955)
Jack I. Straus	1942-1985	Chairman and CEO of R.H. Macy & Co. [Macy's department store] (1956-1968) President of R.H. Macy & Co. [Macy's department store] (1940-1956)
Walker L. Cisler	1955-1994	President of Detroit Edison Co. (1951-1964)
Ray R. Eppert	1956-1973	President of Burroughs Corp. (1958-1966)
Walter H. Wheeler Jr.	1956-1970	President of Pitney-Bowes, Inc. (1938-1960)
Byron K. Elliott	1944-1992	President of John Hancock Mutual Life Insurance Co. [Boston] (1957-1965) Executive Vice President of John Hancock Mutual Life Insurance Co. (1947-1957)
Robert G. Page	1956-1970	President of Phelps Dodge Corporation (1947-1967)
H.J. Heinz II	1953-1986	President of H.J. Heinz Company [food, ketchup] (1941-1959)
Lammot du Pont Copeland	1942-1983	Vice President of E.I. du Pont de Nemours & Co., Inc. (1954-1962)
John K. Jenney	1951-1972	Director of Foreign Relations of E.I. du Pont de Nemours & Co., Inc. (1954-1958)
Walter L. Lingle Jr.	1955-1976	Executive Vice President of Procter & Gamble Co. (1954-1969)
Charles F. Barber	1957-2010	General Counsel of American Smelting & Refining Co. (1956-1963)
Sosthenes Behn	1930-1953	Member of the board of directors of National City Bank of New York (1925-1956)
Cleveland E. Dodge	1931-1982	Member of the board of directors of National City Bank of New York (1926-1960)
<b>Lawyers:</b>		
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell [law firm in New York City] (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)

George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
John R. Stevenson	1955-1995	Partner of Sullivan & Cromwell (1956-1969, 1975-1987)
Charles M. Spofford	1947-1990	Member of Davis, Polk & Wardwell [law firm in NYC] (1940-1950, 1952-1973)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell [law firm](1930-1972)
Frederick August O. Schwarz	1955-1971	Partner of Davis, Polk & Wardwell [law firm] (1935-1974)
Ralph M. Carson	1938-1969	Partner of Davis, Polk & Wardwell [law firm] (1935-1977)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell [law firm] (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell [law firm] (1950-1992)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm in New York City] (1931-1990)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton (1933-1961, 1965-1983)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Maurice T. Moore	1954-1985	Member of Cravath, Swaine & Moore [law firm] (1926-1980)
Roswell L. Gilpatrick	1953-1995	Partner of Cravath, Swaine & Moore (1931-1951, 1953-1961, 1964-1977)
William S. Gaud	1948-1977	Member of Carter, Ledyard & Milburn [law firm in New York City] (1946-1961)
George W. Ball	1949-1993	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm in NYC] (1946-1961)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton (1946-1961, 1963-1984)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [New York City] (1921-1965)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Alfred Ogden	1947-2002	Partner of Alexander & Green [law firm] (1955-1975)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
Thomas K. Finletter	1935-1979	Partner of Coudert Brothers [law firm] (1926-1941, 1944-1950, 1953-1961)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
John C. Parsons	1952-1979	Partner of Robinson, Robinson & Cole [law firm in Hartford, CT] (1931-1973)
Henry J. Friendly	1942-1985	General Counsel of Pan American World Airways (1946-1959)
<b>Organization Executives:</b>		
Joseph E. Johnson	1948-1990	President of Carnegie Endowment for International Peace (1950-1971)
Henry T. Heald	1955-1970	President of Ford Foundation (1956-1965)
Dean Rusk	1952-1994	President of The Rockefeller Foundation (1952-1961)
Nelson A. Rockefeller	1938-1978	President of Rockefeller Brothers Fund (1956-1958)
John D. Rockefeller III	1931-1978	Chairman of the Rockefeller Foundation (1952-1971)
Leslie Paffrath	1954-1983	Secretary of Carnegie Endowment for International Peace (1950-1959)
Manley O. Hudson	1922-1956	Trustee of World Peace Foundation (1923-1960)
Patrick Murphy Malin	1948-1964	Executive Director of American Civil Liberties Union (1950-1962)
William Vincent Griffin	1950-1957	President of English-Speaking Union of the United States (1947-1957)
Francis T.P. Plimpton	1933-1983	President of Teachers Insurance and Annuity Association [TIAA] (1951-1975)
Kenneth Holland	1951-1977	President of Institute of International Education (1950-1973)
Harvey Bundy	1934-1962	Trustee of World Peace Foundation (1934-1963)
Bruce C. Hopper	1930-1972	Trustee of World Peace Foundation (1937-1969)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
Walter H. Mallory	1928-1979	Executive Director of the Council on Foreign Relations (1927-1959)
Frank Altschul	1921-1973	Secretary of the Council on Foreign Relations (1944-1972)
Hamilton Fish Armstrong	1921-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Shepard Stone	1947-1989	Director of International Affairs at Ford Foundation (1954-1968)
Paul H. Nitze	1949-2004	President of Foreign Service Educational Foundation (1953-1961)
(Rabbi) Julius Mark	1952-1977	Senior Rabbi of Congregation Emanu-El [in New York City] (1948-1968)
John Slawson	1957-1986	Executive Vice President of American Jewish Committee (1943-1967)
Paul J. Braisted	1955-1986	President of Edward Hazen Foundation (1949-1970)
Henry A. Kissinger	1956-2009	Director of Special Studies Project at Rockefeller Brothers Fund, Inc. (1956-1958)
August Heckscher	1951-1996	Member of the board of directors, American Civil Liberties Union (1957-1965)
Walter Millis	1928-1967	Member of the board of directors, American Civil Liberties Union (1957-1968)
<b>Corporate Media:</b>		
Eugene Meyer	1930-1958	Chairman of the board of The Washington Post Co. (1947-1959)
Arthur Hays Sulzberger	1927-1968	President (1935-1957) and Chairman (1957-1968) of The New York Times Co.
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America [RCA] (1947-1966)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
Edward R. Murrow	1934-1964	CBS journalist (1935-1961)
David Lawrence	1931-1970	President and Editor of U.S. News & World Report (1948-1959)
Harding F. Bancroft	1957-1984	Secretary of The New York Times Co. (1956-1963)
Emanuel R. Freedman	1950-1970	Foreign News Editor of <i>The New York Times</i> (1948-1964)
James B. Reston	1944-1989	Chief Washington Correspondent for <i>The New York Times</i> (1953-1964)
Philip L. Graham	1948-1962	Publisher of <i>The Washington Post</i> (1946-1961)
John K. Jessup	1946-1979	Chief Editorial Writer of <i>Life</i> magazine (1951-1969)
<b>College Professors:</b>		
A. Whitney Griswold	1942-1962	President of Yale University (1950-1963)

Nathan M. Pusey	1954-2001	President of Harvard University (1953-1971)
Harold W. Dodds	1934-1968	President of Princeton University (1933-1957)
Grayson L. Kirk	1942-1997	President of Columbia University (1953-1968)
Henry M. Wriston	1926-1978	President of Brown University (1937-1955)
John Sloan Dickey	1946-1983	President of Dartmouth College (1945-1970)
James R. Killian	1954-1972	President of Massachusetts Institute of Technology (1949-1959)
Robert G. Sproul	1945-1964	President of University of California at Berkeley (1930-1958)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
Robert L. Johnson	1940-1961	President of Temple University (1941-1959)
James P. Baxter III	1938-1971	President of Williams College (1937-1961)
Charles W. Cole	1946-1953, 1960-1977	President of Amherst College (1946-1960)
Hugh Borton	1951-1987	President of Haverford College (1957-1967)
Arthur G. Coons	1950-1964	President of Occidental College [California] (1946-1965)
John S. Millis	1958-1968	President of Western Reserve University [Cleveland, Ohio] (1949-1967)
Frederick L. Hovde	1954-1973	President of Purdue University (1946-1971)
Walter Consuelo Langsam	1947-1973	President of University of Cincinnati (1955-1971)
J. Quigg Newton Jr.	1956-2002	President of University of Colorado (1956-1963)
Oliver C. Carmichael	1945-1958	President of University of Alabama (1953-1957)
Detlev Bronk	1954-1975	President of The Rockefeller Institute for Medical Research (1953-1968)
John F. Meck	1950-1977	Treasurer (1949-1970) and Vice President (1952-1977) of Dartmouth College
Eugene V. Rostow	1955-1997	Dean of Yale Law School (1955-1965)
Edward S. Mason	1945-1972	Dean of Graduate School of Public Administration at Harvard Univ. (1947-1958)
McGeorge Bundy	1947-1995	Dean of the Faculty of Arts and Sciences at Harvard University (1953-1961)
Edward W. Barrett	1949-1987	Dean of Graduate School of Journalism at Columbia University (1956-1968)
Courtney C. Brown	1955-1976	Dean of Columbia Business School (1954-1969)
Robert Burgess Stewart	1953-1972	Dean of Fletcher School of Law and Diplomacy at Tufts University (1945-1965)
Donald C. Stone	1954-1976	Dean, Graduate School of Public and International Affairs at U. of Pittsburgh (1957-69)
Arthur R. Upgren	1942-1979	Dean of Amos Tuck Schol of Business Administration at Dartmouth College (1953-57)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Crane Brinton	1952-1967	Professor of History at Harvard University (1942-c.1967)
Rupert Emerson	1951-1976	Professor of International Relations at Harvard University (1946-1970)
John Kenneth Galbraith	1947-1970	Professor of Economics at Harvard University (1949-1960, 1963-1975)
Myres S. McDougal	1954-1997	Professor of Law at Yale University (1939-1975)
Henry C. Wallich	1952-1988	Professor of Economics at Yale University (1951-1974)
Frederick C. Barghoorn	1949-1990	Professor of Political Science at Yale University (1957-c.1976)
Lindsay Rogers	1927-1970	Burgess Professor of Public Law at Columbia University (1929-1959)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
Geroid T. Robinson	1942-1969	Seth Low Professor of History at Columbia University (1950-1971)
Rene Albrecht-Carrie	1942-1978	Professor of History at Columbia University (1953-1969)
Henry L. Roberts	1951-1972	Professor of History at Columbia University (1956-1967)
Henry P. de Vries	1942-1944, 1947-1986	Professor of Law at Columbia University (1952-1981)
Oskar Morgenstern	1955-1976	Professor of Economics at Princeton University (1944-1970)
Hans J. Morgenthau	1958-1973	Professor of Political Science at University of Chicago (1949-1968)
Walt W. Rostow	1955-2002	Professor of Economic History at Massachusetts Institute of Tech. (1950-1960)
<b>Government Officials:</b>		
(Gen.) Dwight D. Eisenhower	1949-1968	President of the United States (January 20, 1953-January 20, 1961)
Richard M. Nixon	1961-1964	Vice President of the United States (January 20, 1953-January 20, 1961)
Gen. Alfred M. Gruenther	1953-1972	Supreme Allied Commander of Europe (July 11, 1953-November 20, 1956); President of American Red Cross (1957-1964)
Robert B. Anderson	1954-1986	U.S. Secretary of the Treasury (1957-1961)
Lewis L. Strauss	1931-1969	U.S. Secretary of Commerce (November 10, 1958-August 7, 1959) Chairman of Atomic Energy Commission (1953-1958)
John Foster Dulles	1921-1959	U.S. Secretary of State (January 26, 1953-April 22, 1959)
Allen W. Dulles	1927-1969	Director of Central Intelligence Agency (February 26, 1953-November 29, 1961) Director of the Council on Foreign Relations (1927-1969)
Frank G. Wisner	1947-1965	Deputy Director of Central Intelligence Agency for Plans (1951-1959)
Robert Amory Jr.	1954-1979	Deputy Director of Central Intelligence Agency for Intelligence (1953-1962)
Richard M. Bissell Jr.	1953-1993	Special Assistant to the Director of Central Intelligence Agency (1954-1959)
Gordon Gray	1951-1980	National Security Advisor (June 24, 1958- January 13, 1961) Assistant Secretary of Defense for International Security Affairs (1955-1957)
Percival F. Brundage	1935-1978	Director of the Bureau of the Budget (April 2, 1956–March 17, 1958) Partner of Price, Waterhouse & Co. public accountants [New York] (1930-1954)
Gabriel Hauge	1951-1981	Special Assistant to the President of the United States (1956-1958)
Henry Cabot Lodge Jr.	1961-1981	U.S. Representative to the United Nations (January 26, 1953-September 3, 1960)
W. Randolph Burgess	1939-1978	U.S. Representative to NATO (1957-1961)
Charles E. Bohlen	1953-1973	U.S. Ambassador to the Soviet Union (April 20, 1953-April 18, 1957) U.S. Ambassador to the Philippines (1957-1959)

Llewellyn E. Thompson Jr.	1963-1971	U.S. Ambassador to the Soviet Union (1957-1962, 1966-1969)
Winthrop W. Aldrich	1927-1973	U.S. Ambassador to Great Britain (February 20, 1953-February 1, 1957)
John Hay Whitney	1946-1981	U.S. Ambassador to Great Britain (1957-1961)
C. Douglas Dillon	1940-2002	U.S. Ambassador to France (March 13, 1953-January 28, 1957) Deputy Under Secretary of State for Economic Affairs (1957-1958) Und. Sec. of State for Econ. and Agricultural Affairs (July 1, 1958-June 11, 1959)
Amory Houghton	1955-1980	U.S. Ambassador to France (1957-1961)
James B. Conant	1934-1976	High Commissioner of Occupied [West] Germany (1953-1955) U.S. Ambassador to West Germany (1955-1957)
David K.E. Bruce	1946-1977	U.S. Ambassador to West Germany (1957-1959)
Henry A. Byroade	1953-1977	Asst. Secretary of State for Near Eastern, South Asian, and African Affairs (1952-1955) U.S. Ambassador to Egypt (March 7, 1955-September 10, 1956) U.S. Ambassador to South Africa (October 9, 1956-January 24, 1959)
Raymond A. Hare	1964-1985	U.S. Ambassador to Lebanon (September 29, 1953-October 1, 1954) U.S. Ambassador to Egypt (September 25, 1956-December 18, 1959)
Waldemar J. Gallman	1950-1960	U.S. Ambassador to South Africa (October 18, 1951-August 15, 1954) U.S. Ambassador to Iraq (November 3, 1954-December 14, 1958)
Selden Chapin	1948-1962	U.S. Ambassador to the Netherlands (October 27, 1949-October 30, 1953) U.S. Ambassador to Panama (January 22, 1954-May 29, 1955) U.S. Ambassador to Iran (July 19, 1955-June 2, 1958)
Charles W. Yost	1957-1980	U.S. Ambassador to Syria (January 16, 1958-February 22, 1958) U.S. Ambassador to Morocco (August 6, 1958-March 5, 1961)
Donald R. Heath	1962-1975	U.S. Ambassador to Lebanon (March 9, 1955-January 4, 1958) U.S. Ambassador to Saudi Arabia (January 9, 1958-April 18, 1961)
Robert M. McClintock	1958-1976	U.S. Ambassador to Cambodia (1954-1956) U.S. Ambassador to Lebanon (January 15, 1958-August 29, 1961)
James David Zellerbach	1953-1962	U.S. Ambassador to Italy (1957-1960)
George V. Allen	1955-1958	U.S. Ambassador to Greece (October 12, 1956-November 13, 1957) Director of U.S. Information Agency (1957-1960)
Douglas MacArthur II	1954-1994	Counselor of the U.S. Department of State (March 30, 1953-December 16, 1956) U.S. Ambassador to Japan (February 25, 1957-March 12, 1961)
Ellsworth Bunker	1942-1984	President of American Red Cross (1954-1956) U.S. Ambassador to India (March 4, 1957-March 23, 1961) U.S. Ambassador to Nepal (March 8, 1957-November 25, 1959)
Theodore C. Achilles	1957-1985	U.S. Ambassador to Peru (1956-1960)
John M. Cabot	1957-1980	U.S. Ambassador to Colombia (1957-1959)
William P. Maddox	1939-1972	U.S. Consul-General in Port of Spain, Trinidad and Tobago (1952-1955) Counselor of the U.S. Embassy in Pretoria, South Africa (1955-1959)
Gen. Maxwell D. Taylor	1946-1985	U.S. Army Chief of Staff (1955-1959)
Gen. Lyman L. Lemnitzer	1946-1987	Army Vice Chief of Staff (1957-1959); Governor of Ryukyu Islands (1955-1957)
Brig. Gen. George A. Lincoln	1947-1974	Head of the Department of Social Sciences, U.S. Military Academy (1954-1969)
John N. Irwin II	1952-1999	Assistant Secretary of Defense for International Security Affairs (1958-1961)
Abbott M. Washburn	1951-2003	Deputy Director of U.S. Information Agency (1954-1961)
John A. Bross	1954-1990	Adviser and Coordinator at the U.S. Embassy in Bonn, Germany (1957-1963)
H. Alexander Smith	1934-1966	U.S. Senator (Republican-New Jersey, 1944-1959)
Ralph E. Flanders	1939-1960	U.S. Senator (Republican-Vermont, 1946-1959)
Herbert H. Lehman	1921-1963	U.S. Senator (Democrat-New York, 1949-1957)
Clifford P. Case	1954-1981	U.S. Senator (Republican-New Jersey, 1955-1979)
Felix Frankfurter	1932-1964	Justice of the U.S. Supreme Court (1939-1962)
W. Averell Harriman	1923-1986	Governor of New York (January 1, 1955-December 31, 1958) Director of the Council on Foreign Relations (1950-1955)
Christian A. Herter	1930-1933, 1938-1942, 1946-1966	Governor of Massachusetts (1953-1957) Under U.S. Secretary of State (February 21, 1957-April 22, 1959)

**Council on Foreign Relations Members and Their Occupation during the  
Bay of Pigs Invasion (April 17-20, 1961) and Berlin Wall Crisis (August 13, 1961)**

Name	CFR Membership (Year)	Primary Occupation
<b>Bankers:</b>		
Eugene R. Black	1950-1963	President of The World Bank (1949-1962)
William McC. Martin Jr.	1947-1995	Chairman of the Federal Reserve (1951-1970)
Alfred Hayes	1948-1985	President of the Federal Reserve Bank of New York (1956-1975)
Frederick L. Deming	1953-1992	President of the Federal Reserve Bank of Minneapolis (1957-1965)
Philip D. Reed	1942-1988	Chairman of the Federal Reserve Bank of New York (1960-1965) Director of the Council on Foreign Relations (1945-1969)
Harold F. Linder	1947-1980	Chairman and President of Export-Import Bank of the United States (1961-1968)
Henry C. Alexander	1953-1969	Chairman of Morgan Guaranty Trust Co. of New York (1959-1965)
Thomas S. Gates Jr.	1961-1982	President of Morgan Guaranty Trust Co. of New York (1961-1965)
George Champion	1961-1968	Chairman of the board of Chase Manhattan Bank (1961-1969)
David Rockefeller	1942-present	President of Chase Manhattan Bank (1961-1969) Vice President of the Council on Foreign Relations (1950-1970)
George S. Moore	1958-1974	President of National City Bank of New York [Citibank] (1959-1967)
Walter B. Wriston	1955-1990	Executive Vice President of National City Bank of New York [Citibank] (1960-1967)
Gabriel Hauge	1951-1981	Vice Chairman (1961-63) and Pres. (1963-71) of Manufacturers Hanover Trust Co.
Samuel B. Payne	1960-1990	Partner of Morgan Stanley & Co. (1947-1972)
Arthur G. Altschul	1946-2001	Partner of Goldman, Sachs & Co. (1959-1977)
Charles E. Saltzman	1947-53, 1961-1990	Partner of Goldman, Sachs & Co. (1956-1973)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Nathaniel Samuels	1954-1998	Partner of Kuhn, Loeb & Co. (1960-1966, 1972-1977)
Sidney Homer	1947-1982	Partner of Salomon Brothers (1961-1971)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978) Chairman of American Red Cross (1954-1973)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Charles Cain Jr.	1949-1967	Executive Vice President in charge of all foreign operations, Chase Manhattan Bank (1946-c.1964)
Robert G. Fuller	1953-1976	Senior Vice President of First National City Bank of New York (1958-1966)
C. Sterling Bunnell	1953-1987	Senior Vice President of First National City Bank of New York (1958-c.1974)
Alexander D. Calhoun	1958-1971	Senior Vice President of First National City Bank of New York (1960-1963)
Robert L. Hoguet	1953-1991	Senior Vice President of First National City Bank of New York (1958-1962)
John Exter	1955-1993	Senior Vice President of First National City Bank of New York (1959-1972)
John L. Loeb Sr.	1949-1996	Senior Partner of Loeb, Rhoades & Co. [brokerage firm] (1955-1977)
J. Richardson Dilworth	1954-1992	Senior financial adviser to the Rockefeller family (1958-1981)
<b>Businessmen:</b>		
Frederic G. Donner	1956-1967	Chairman of the board of General Motors Corp. (1958-1967)
Harvey S. Firestone Jr.	1955-1972	Chairman and CEO of Firestone Tire & Rubber Co. (1948-1963)
Leo D. Welch	1946-1978	Chairman of the board of Standard Oil Co. of New Jersey [Exxon] (1960-1963)
Monroe Jackson Rathbone	1956-1968	President of Standard Oil Co. of New Jersey (1954-1963)
Ralph Gwin Follis	1948-1966	Chairman of the board of Standard Oil Co. of California [Chevron] (1950-1966)
Albert Lindsay Nickerson	1952-1969	Chairman and CEO of Socony-Mobil Oil Co. (later Mobil Oil Corp.) (1963-1969)
William K. Whiteford	1955-1967	Chairman of the board and CEO of Gulf Oil Corp. (1960-1965)
Roger M. Blough	1956-1975	Chairman and CEO of United States Steel Corp. (1955-1969)
J. Irwin Miller	1962-2004	Chairman of the board of Cummins Engine Co. (1951-1977)
Harry E. Humphreys Jr.	1956-1964	Chairman of the board of U.S. Rubber Co. [later Uniroyal] (1951-1965)
Thomas J. Watson Jr.	1961-1993	Chairman and CEO of International Business Machines Corp. [IBM] (1961-1971)
Walter H. Wheeler Jr.	1956-1970	Chairman of the board of Pitney-Bowes, Inc. (1960-1969)
H.J. Heinz II	1953-1986	Chairman of the board of H.J. Heinz Company (1959-1987)
Jack I. Straus	1942-1985	Chairman and CEO of R.H. Macy & Co. [Macy's department store] (1956-1968)
Frazar B. Wilde	1947-1970	Chairman of the board of Connecticut General Life Insurance Co. (1961-c.1966)
Thomas D. Cabot	1953-1995	Chairman of the board of Cabot Corp. (1960-1968)
Louis W. Cabot	1961-2008	President of Cabot Corp. (1960-1969)
James C. Donnell II	1959-1981	President of Marathon Oil Co. (1948-1972)
Walker L. Cisler	1955-1994	President of Detroit Edison Co. (1951-1964)
Ray R. Eppert	1956-1973	President of Burroughs Corp. (1958-1966)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Robert G. Page	1956-1970	President of Phelps Dodge Corporation (1947-1967)
Harold S. Geneen	1961-1979	President of International Telephone and Telegraph Corp. (1959-1973)
Byron K. Elliott	1944-1992	President of John Hancock Mutual Life Insurance Co. [Boston] (1957-1965)
Joseph Peter Grace, Jr.	1951-1992	President and CEO of W.R. Grace & Co. (1945-1981)
Stanley Marcus	1958-1969	President of Neiman Marcus [department store in Dallas, Texas] (1950-1972)

Thomas B. McCabe	1955-1981	President of Scott Paper Co. (1927-1962)
John R. Kimberly	1959-1974	President of Kimberly-Clark Corporation (1953-1967)
Carter L. Burgess	1960-1972, 1975-85	President of American Machine & Foundry Co. (1958-1962)
Crawford H. Greenewalt	1961-1968	President of E.I. du Pont de Nemours & Co., Inc. (1948-1962)
Lammot du Pont Copeland	1942-1983	Vice President of E.I. du Pont de Nemours & Co. (1954-1962)
John K. Jenney	1951-1972	Assistant General Manager of international department, E.I. du Pont de Nemours & Co. (1958-1967)
Elis S. Høglund	1960-1972	Vice President of General Motors Corp. (1949-1963)
Albert E. Ernst	1960-1972	Vice President of Continental Oil Co. (1959-1966)
Kenneth Rush	1960-1994	Executive Vice President of Union Carbide Corp. [chemical] (1961-1966)
Roger Lewis	1957-1970	Executive Vice President of Pan American World Airways (1955-1962)
Walter L. Lingle Jr.	1955-1976	Executive Vice President of Procter & Gamble Co. (1954-1969)
Townsend W. Hoopes	1951-2004	Partner of Cresap, McCormick & Paget [consulting firm in New York City] (1958-1964)
Oscar S. Straus II	1951-2009	Partner of Guggenheim Brothers (1959-1983)
Charles F. Barber	1957-2010	General Counsel of American Smelting & Refining Co. (1956-1963)
<b>Lawyers:</b>		
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell [law firm in New York City] (1929-1976) Director of the Council on Foreign Relations (1955-1972)
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell (1923-1976)
George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
John R. Stevenson	1955-1995	Partner of Sullivan & Cromwell (1956-1969, 1975-1987)
Charles M. Spofford	1947-1990	Member of Davis, Polk & Wardwell [law firm] (1940-1950, 1952-1973) Director of the Council on Foreign Relations (1955-1972)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell [law firm] (1930-1972)
Frederick A.O. Schwarz	1955-1971	Partner of Davis, Polk & Wardwell [law firm] (1935-1974)
Ralph M. Carson	1938-1969	Partner of Davis, Polk & Wardwell [law firm] (1935-1977)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell [law firm] (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell [law firm] (1950-1992)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Maurice T. Moore	1954-1985	Member of Cravath, Swaine & Moore [law firm] (1926-1980)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm] (1946-1961, 1963-1984)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Alfred Ogden	1947-2002	Partner of Alexander & Green [law firm] (1955-1975)
Michael V. Forrestal	1961-1988	Partner of Shearman & Sterling (1960-1989)
Paul G. Pennoyer	1960-1969	Partner of White & Case [law firm] (1928-1971)
John N. Irwin II	1952-1999	Partner of Patterson, Belknap & Webb [law firm] (1950-1957, 1961-1970, 1974-1977)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)
Dean G. Acheson	1948-1953, 1960-71	Member of Covington & Burling [law firm] (1921-1933, 1934-1941, 1953-1971)
Richard M. Nixon	1961-1964	Member of Mudge, Stern, Baldwin & Todd [law firm in New York City] (1963-1964)
Dillon Anderson	1959-1973	Partner of Baker Botts [law firm in Houston, Texas] (1940-1974)
John C. Parsons	1952-1979	Partner of Robinson, Robinson & Cole [law firm in Hartford, CT] (1931-1973)
<b>Corporate Media:</b>		
Arthur Hays Sulzberger	1927-1968	Chairman of the board of The New York Times Co. (1957-1968)
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America [RCA] (1947-1966)
Frederick S. Beebe	1956-1972	Chairman of the board of The Washington Post Co. (1961-1973)
Henry R. Luce	1934-1966	Editor-in-Chief of <i>Time</i> magazine (1923-1964)
Philip L. Graham	1948-1962	Publisher of <i>The Washington Post</i> (1946-1961)
Harding F. Bancroft	1957-1984	Secretary of The New York Times Co. (1956-1963)
John Hay Whitney	1946-1981	Publisher (1957-1966) and Editor-in-Chief (1961-1966) of <i>New York Herald Tribune</i>
Sig Mickelson	1957-1996	Vice President of Time-Life Broadcast, Inc. (1961-1970)
John K. Jessup	1946-1979	Chief Editorial Writer of <i>Life</i> magazine (1951-1969)
Otto Fuerbringer	1953-1994	Managing Editor of <i>Time</i> magazine (1960-1968)
John B. Oakes	1949-2000	Editorial Page Editor of <i>The New York Times</i> (1961-1977)
Emanuel R. Freedman	1950-1970	Foreign News Editor of <i>The New York Times</i> (1948-1964)
James B. Reston	1944-1989	Chief Washington Correspondent for <i>The New York Times</i> (1953-1964)
<b>Organization Executives:</b>		
Joseph E. Johnson	1948-1990	President of Carnegie Endowment for International Peace (1950-1971) Director of the Council on Foreign Relations (1950-1974)
John D. Rockefeller III	1931-1978	Chairman of the Rockefeller Foundation (1952-1971) President of Asia Society (1956-1964); Trustee of Princeton University (1937-1967)
J. George Harrar	1961-1977	President of The Rockefeller Foundation (1961-1972)
Henry T. Heald	1955-1970	President of Ford Foundation (1956-1965)
Max F. Millikan	1954-1969	President of World Peace Foundation (1956-1969)



John W. Gardner	1947-1972	President of Carnegie Corporation of New York (1955-1965)
Francis T.P. Plimpton	1933-1983	President of Teachers Insurance and Annuity Association [TIAA] (1951-1975)
J. Quigg Newton Jr.	1956-2002	President of The Commonwealth Fund (1963-1975)
Arthur F. Burns	1960-1986	President of National Bureau of Economic Research (1957-1967)
Samuel P. Hayes	1954-1993	President of Foreign Policy Association (1962-1974)
Caryl P. Haskins	1944-1999	President of Carnegie Institution of Washington (1956-1971)
Lawrence S. Finkelstein	1949-present	Vice President of Carnegie Endowment for International Peace (1959-1965)
Shepard Stone	1947-1989	Director of International Affairs at Ford Foundation (1954-1968)
John J. McCloy	1940-1989	Chairman, Council on Foreign Relations (1953-1970); Chairman of Ford Fdn. (1958-65)
Henry M. Wriston	1926-1978	President of the Council on Foreign Relations (1951-1964)
George S. Franklin Jr.	1948-1995	Executive Director of the Council on Foreign Relations (1953-1971)
Whitney H. Shepardson	1921-1966	Director of the Council on Foreign Relations (1921-1966)
Edward D. McDougal Jr.	1960-1964	President of Chicago Council on Foreign Relations (1962-1964)
(Rabbi) Julius Mark	1952-1977	Senior Rabbi of Congregation Emanu-El [in New York City] (1948-1968)
John Slawson	1957-1986	Executive Vice President of American Jewish Committee (1943-1967)
Frank W. Notestein	1961-1982	President of Population Council (1959-1968)
William W. Marvel	1953-1977	President of Educational and World Affairs (1962-1970)
Paul J. Braisted	1955-1986	President of Edward Hazen Foundation (1949-1970)
(Gen.) Alfred M. Gruenther	1953-1972	President of American Red Cross (1957-1964)
Charles B. Fahs	1959-1975	Director of Humanities at the Rockefeller Foundation (1950-1962)
C. Dale Fuller	1953-1971	Executive Vice President of Foreign Policy Association (1959-1972)
August Heckscher	1951-1996	Member of the board of directors, American Civil Liberties Union (1957-1965)
Walter Millis	1928-1967	Member of the board of directors, American Civil Liberties Union (1957-1968)
<b>College Professors:</b>		
A. Whitney Griswold	1942-1962	President of Yale University (1950-1963)
Nathan M. Pusey	1954-2001	President of Harvard University (1953-1971)
Robert F. Goheen	1959-2007	President of Princeton University (1957-1972)
Grayson L. Kirk	1942-1997	President of Columbia University (1953-1968)
John Sloan Dickey	1946-1983	President of Dartmouth College (1945-1970); Trustee of the Rockefeller Fdn. (1947-72)
Clark Kerr	1961-1969	President of University of California at Berkeley (1958-1967) Trustee of the Rockefeller Foundation (1960-1975)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
Frederick L. Hovde	1954-1973	President of Purdue University (1946-1971)
Walter Consuelo Langsam	1947-1973	President of University of Cincinnati (1955-1971)
J. Quigg Newton Jr.	1956-2002	President of University of Colorado (1956-1963)
John E. Sawyer	1953-1994	President of Williams College (1961-1973)
Hugh Borton	1951-1987	President of Haverford College (1957-1967)
Arthur G. Coons	1950-1964	President of Occidental College [California] (1946-1965)
E. Wilson Lyon	1953-1989	President of Pomona College [California] (1941-1969)
John S. Millis	1958-1968	President of Western Reserve University [Cleveland, Ohio] (1949-1967)
Everett N. Case	1940-1981	President of Colgate University [New York] (1942-1962)
Detlev Bronk	1954-1975	President of The Rockefeller Institute for Medical Research (1953-1968)
John F. Meck	1950-1977	Treasurer (1949-1970) and Vice President (1952-1977) of Dartmouth College
Eugene V. Rostow	1955-1997	Dean of Yale Law School (1955-1965)
Edward W. Barrett	1949-1987	Dean of Graduate School of Journalism at Columbia University (1956-1968)
Courtney C. Brown	1955-1976	Dean of Columbia Business School (1954-1969)
Robert Burgess Stewart	1953-1972	Dean of Fletcher School of Law and Diplomacy at Tufts University (1945-1965)
Francis O. Wilcox	1961-1985	Dean, School of Advanced International Studies at Johns Hopkins Univ. (1961-1973)
Don K. Price Jr.	1954-1977	Dean of Graduate School of Public Administration at Harvard University (1958-1977)
Donald C. Stone	1954-1976	Dean, Grad. School of Public and International Affairs at Univ. of Pittsburgh (1957-69)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Crane Brinton	1952-1967	Professor of History at Harvard University (1942-c.1967)
John King Fairbank	1947-1985	Professor of History at Harvard University (1959-1972)
Rupert Emerson	1951-1976	Professor of International Relations at Harvard University (1946-1970)
Henry C. Wallich	1952-1988	Professor of Economics at Yale University (1951-1974)
Frederick C. Barghoorn	1949-1990	Professor of Political Science at Yale University (1957-c.1976)
Geroid T. Robinson	1942-1969	Seth Low Professor of History at Columbia University (1950-1971)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
Rene Albrecht-Carrie	1942-1978	Professor of History at Columbia University (1953-1969)
Henry L. Roberts	1951-1972	Professor of History at Columbia University (1956-1967)
Henry P. de Vries	1942-1944, 1947-1986	Professor of Law at Columbia University (1952-1981)
Joseph R. Strayer	1960-1986	Professor of History at Princeton University (1942-1973)
Oskar Morgenstern	1955-1976	Professor of Economics at Princeton University (1944-1970)
Hans J. Morgenthau	1958-1973	Professor of Political Science at University of Chicago (1949-1968)
<b>Government Officials:</b>		
Allen W. Dulles	1927-1969	Director of Central Intelligence Agency (February 26, 1953-November 29, 1961) Director of the Council on Foreign Relations (1927-1969)
Robert Amory Jr.	1954-1979	Deputy Director of Central Intelligence Agency for Intelligence (1953-1962)

Richard M. Bissell Jr.	1953-1993	Deputy Director of Central Intelligence Agency for Plans (1959-1962)
McGeorge Bundy	1947-1995	National Security Advisor (January 20, 1961-February 28, 1966)
C. Douglas Dillon	1940-2002	U.S. Secretary of the Treasury (January 21, 1961-April 1, 1965)
Dean Rusk	1952-1994	U.S. Secretary of State (January 21, 1961-January 20, 1969)
Chester Bowles	1954-1983	Under U.S. Secretary of State (January 25, 1961-December 3, 1961)
George W. Ball	1949-1993	Under U.S. Secretary of State for Economic and Agricultural Affairs (February 1, 1961-December 3, 1961)
W. Averell Harriman	1923-1986	Ambassador at Large (February 13, 1961-December 3, 1961)
Foy D. Kohler	1950-1990	Assistant Secretary of State for European Affairs (Dec. 11, 1959-Aug 19, 1962)
Harlan B. Cleveland	1953-2007	Assistant Secretary of State for International Organization Affairs (1961-1965)
George C. McGhee	1954-1995	Counselor of the State Department (February 16, 1961-December 3, 1961)
William R. Polk	1961-present	Member of State Department Policy Planning Council (1961-1965)
W. Howard Wriggins	1961-2008	Member of State Department Policy Planning Council (1961-1965)
Llewellyn E. Thompson Jr.	1963-1971	U.S. Ambassador to the Soviet Union (1957-1962, 1966-1969)
George F. Kennan	1947-1973, 1977-2004	U.S. Ambassador to Yugoslavia (May 16, 1961-July 28, 1963)
G. Frederick Reinhardt	1959-1970	U.S. Ambassador to Egypt [United Arab Republic] (March 22, 1960-May 6, 1961) U.S. Ambassador to Italy (May 17, 1961-March 3, 1968)
David K.E. Bruce	1946-1977	U.S. Ambassador to Great Britain (March 17, 1961-March 20, 1969)
Douglas MacArthur II	1954-1994	U.S. Ambassador to Belgium (May 9, 1961-February 11, 1965)
James K. Penfield	1960-2003	U.S. Ambassador to Iceland (May 24, 1961-March 16, 1967)
Edwin O. Reischauer	1958-1975	U.S. Ambassador to Japan (April 27, 1961-August 19, 1966)
John Kenneth Galbraith	1947-1970	U.S. Ambassador to India (April 18, 1961-July 12, 1963)
Julius C. Holmes	1947-1967	U.S. Ambassador to Iran (June 17, 1961-March 13, 1965)
Henry A. Byroade	1953-1977	U.S. Ambassador to Afghanistan (March 21, 1959-January 19, 1962)
John S. Badeau	1957-1975	U.S. Ambassador to Egypt (July 19, 1961-June 9, 1964)
Robert M. McClintock	1958-1976	U.S. Ambassador to Lebanon (January 15, 1958-August 29, 1961)
Joseph C. Satterthwaite	1959-1971	U.S. Ambassador to South Africa (May 22, 1961- November 17, 1965)
Philip M. Kaiser	1956-2006	U.S. Ambassador to Senegal (July 20, 1961-May 18, 1964) U.S. Ambassador to Mauritania (August 1, 1961-May 18, 1964)
Leland Barrows	1961-1987	U.S. Ambassador to Cameroon (1960-1966)
Adlai E. Stevenson Jr.	1957-1964	U.S. Representative to the United Nations (January 23, 1961-July 14, 1965)
Thomas K. Finletter	1935-1979	U.S. Rep. to North Atlantic Treaty Organization (March 2, 1961-Sept. 2, 1965) Director of the Council on Foreign Relations (1944-1967)
Charles W. Yost	1957-1980	Deputy U.S. Representative to the United Nations (1961-1966)
Alfred C. Ulmer Jr.	1961-1990	First Secretary of the U.S. Embassy in Paris, France (1958-1962)
William L. Cary	1956-1982	Chairman of U.S. Securities and Exchange Commission (1961-1964)
Edward R. Murrow	1934-1964	Director of U.S. Information Agency (1961-1964)
John A. Bross	1954-1990	Adviser and Coordinator at the American Embassy in Bonn, Germany (1957-1963); Deputy to the Director of Central Intelligence for Programs Evaluation (1963-1971)
Henry H. Fowler	1950-1997	Under Secretary of the Treasury (1961-1964)
Robert V. Roosa	1957-1993	Under Secretary of the Treasury for Monetary Affairs (1961-1964)
Roswell L. Gilpatric	1953-1995	Deputy Secretary of Defense (1961-1964)
Norman S. Paul	1957-1978	Assistant Secretary of Defense for Manpower (1962-1965)
Charles J. Hitch	1957-1979	Assistant Secretary of Defense for Comptroller (1961-1965)
Paul H. Nitze	1949-2004	Assistant Secretary of Defense for International Security Affairs (1961-1963)
William P. Bundy	1960-2000	Deputy Asst. Secretary of Defense for International Security Affairs (1961-1963)
Gen. Lyman L. Lemnitzer	1946-1987	Chairman of the Joint Chiefs of Staff (October 1, 1960-September 30, 1962)
Lt. Gen. Paul V. Caraway	1954-1971	High Commissioner of the Ryukyu Islands [Okinawa] (1961-1964)
Maj. Gen. William C. Westmoreland	1961-1973	Superintendent of U.S. Military Academy [West Point] (1960-1963)
Hubert H. Humphrey	1959-1977	U.S. Senator (Democrat-Minnesota; 1949-1964, 1971-1978)
W. Stuart Symington	1959-1988	U.S. Senator (Democrat-Missouri, 1953-1976)
Clifford P. Case	1954-1981	U.S. Senator (Republican-New Jersey, 1955-1979)
Jacob K. Javits	1960-1985	U.S. Senator (Republican-New York, 1957-1981)
John V. Lindsay	1961-1995	U.S. Congressman (Republican-New York, 1959-1965)
Ogden R. Reid	1956-present	U.S. Congressman (Democrat-New York, January 3, 1963-January 3, 1975)
Henry J. Friendly	1942-1985	U.S. Court of Appeals for the Second Circuit [New York City] (1959-1974)
Charles E. Wyzanski Jr.	1959-1978	Judge of the U.S. District Court for the District of Massachusetts (1941-1971)
Nelson A. Rockefeller	1938-1978	Governor of New York (1959-1973)
Oren Root	1949-1986	Superintendent of Banks of the State of New York (1961-1964)
Thomas W. Braden	1950-1975	Member of the California State Board of Education (1959-1967)
<b>Others:</b>		
Philip C. Jessup Sr.	1928-1981	Judge of the International Court of Justice (1961-1970)
Ralph J. Bunche	1949-1967	Under Secretary of the United Nations for Special Political Affairs (1958-1967) Trustee of the Rockefeller Foundation (1955-1970)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
Dwight D. Eisenhower	1949-1968	President of the United States (1953-1961)
Herbert Hoover	1938-1962	President of the United States (1929-1933)

**Council on Foreign Relations Members and Their Occupation during the  
Assassination of President John F. Kennedy in Dallas, Texas (November 22, 1963)**

Name	Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
McGeorge Bundy	1947-1995	National Security Advisor (January 20, 1961-February 28, 1966)
John Alex McCone	1958-1977	Director of Central Intelligence Agency (November 29, 1961-April 28, 1965)
Dean Rusk	1952-1994	U.S. Secretary of State (January 21, 1961-January 20, 1969)
George W. Ball	1949-1993	Under Secretary of State (December 4, 1961-September 30, 1966)
W. Averell Harriman	1923-1986	Under Secretary of State for Political Affairs (April 4, 1963-March 17, 1965)
Harlan B. Cleveland	1953-2007	Assistant Secretary of State for International Organization Affairs (1961-1965)
Walt W. Rostow	1955-2002	Counselor of the State Department (December 4, 1961-March 31, 1966)
William R. Polk	1961-present	Member of State Department Policy Planning Council (1961-1965)
W. Howard Wriggins	1961-2008	Member of State Department Policy Planning Council (1961-1965)
Foy D. Kohler	1950-1990	U.S. Ambassador to the Soviet Union (September 27, 1962-November 14, 1966)
David K.E. Bruce	1946-1977	U.S. Ambassador to Great Britain (March 17, 1961-March 20, 1969)
Charles E. Bohlen	1953-1973	U.S. Ambassador to France (October 27, 1962-February 9, 1968)
Douglas MacArthur II	1954-1994	U.S. Ambassador to Belgium (May 9, 1961-February 11, 1965 )
George C. McGhee	1954-1995	U.S. Ambassador to West Germany (May 18, 1963-May 21, 1968)
G. Frederick Reinhardt	1959-1970	U.S. Ambassador to Italy (May 17, 1961-March 3, 1968)
Henry R. Labouisse Jr.	1949-1986	U.S. Ambassador to Greece (March 7, 1962-May 8, 1965)
(Adm.) George W. Anderson	1948-1979	U.S. Ambassador to Portugal (October 22, 1963- June 1, 1966)
John M. Cabot	1957-1980	U.S. Ambassador to Poland (March 2, 1962-September 24, 1965)
James K. Penfield	1960-2003	U.S. Ambassador to Iceland (May 24, 1961-March 16, 1967)
Edwin O. Reischauer	1958-1975	U.S. Ambassador to Japan (April 27, 1961-August 19, 1966)
(Adm.) Jerauld Wright	1958-1990	U.S. Ambassador to the Republic of China [Taiwan] (June 29, 1963-July 25, 1965)
Henry Cabot Lodge Jr.	1961-1981	U.S. Ambassador to South Vietnam (August 26, 1963-June 28, 1964, 1965-1967)
William E. Stevenson	1957-1975	U.S. Ambassador to the Philippines (February 5, 1962-June 14, 1964)
Chester Bowles	1954-1983	U.S. Ambassador to India (1951-1953, July 19, 1963-April 21, 1969)
Henry A. Byroade	1953-1977	U.S. Ambassador to Burma (October 7, 1963-June 11, 1968)
Robert M. McClintock	1958-1976	U.S. Ambassador to Argentina (February 14, 1962-May 10, 1964)
Charles W. Cole	1946-1953, 1960-1977	U.S. Ambassador to Chile (October 21, 1961-September 27, 1964)
Lincoln Gordon	1954-2008	U.S. Ambassador to Brazil (October 19, 1961-February 25, 1966)
Julius C. Holmes	1947-1967	U.S. Ambassador to Iran (June 17, 1961-March 13, 1965)
John S. Badeau	1957-1975	U.S. Ambassador to Egypt (July 19, 1961-June 9, 1964)
John H. Ferguson	1948-1969	U.S. Ambassador to Morocco (October 1, 1962-November 24, 1964)
Joseph C. Satterthwaite	1959-1971	U.S. Ambassador to South Africa (May 22, 1961- November 17, 1965)
Edward M. Korry	1962-2002	U.S. Ambassador to Ethiopia (April 20, 1963-September 22, 1967)
Edmund A. Gullion	1955-1997	U.S. Ambassador to Congo [Zaire] (September 11, 1961-February 20, 1964)
Philip M. Kaiser	1956-2006	U.S. Ambassador to Senegal (July 20, 1961-May 18, 1964) U.S. Ambassador to Mauritania (August 1, 1961-May 18, 1964)
Leland Barrows	1961-1987	U.S. Ambassador to Cameroon (1960-1966)
Charles F. Darlington	1938-1985	U.S. Ambassador to Gabon (October 18, 1961-July 26, 1964)
Adlai E. Stevenson Jr.	1957-1964	U.S. Representative to the United Nations (January 23, 1961-July 14, 1965)
Thomas K. Finletter	1935-1979	U.S. Rep. to North Atlantic Treaty Organization (March 2, 1961-Sept. 2, 1965)
Charles W. Yost	1957-1980	Deputy U.S. Representative to the United Nations (1961-1966)
Jonathan B. Bingham	1952-1986	U.S. Representative to the United Nations Economic and Social Council (1963-1964)
Christian A. Herter	1930-33, 1938- 42, 1946-1966	Special Representative for Trade Negotiations (1962-1966)
C. Douglas Dillon	1940-2002	Secretary of the Treasury (1961-1965)
Henry H. Fowler	1950-1997	Under Secretary of the Treasury (1961-1964)
Robert V. Roosa	1957-1993	Under Secretary of the Treasury for Monetary Affairs (1961-1964)
Roswell L. Gilpatric	1953-1995	Deputy Secretary of Defense (1961-1964)
Norman S. Paul	1957-1978	Assistant Secretary of Defense for Manpower (1962-1965)
Charles J. Hitch	1957-1979	Assistant Secretary of Defense for Comptroller (1961-1965)
Paul H. Nitze	1949-2004	Assistant Secretary of Defense for International Security Affairs (1961-1963)
William P. Bundy	1960-2000	Deputy Assistant Secretary of Defense for International Security Affairs (1961-1963)
John T. McNaughton	1962-1966	General Counsel of the Department of Defense (1962-1963)
Gen. Maxwell D. Taylor	1946-1985	Chairman of the Joint Chiefs of Staff (1962-1964)
Gen. Lyman L. Lemnitzer	1946-1987	Supreme Allied Commander of Europe (January 1, 1963-July 1, 1969)
Gen. John K. Gerhart	1961-1972	Commander, North American Air Defense Command (1962-1965)
Lt. Gen. Paul V. Caraway	1954-1971	High Commissioner of the Ryukyu Islands [Okinawa] (1961-1964)
Lt. Gen. Charles H. Bonesteel III	1960-1977	Director of Special Studies, Office of the Army Chief of Staff (1963-1966)
Maj. Gen. William C. Westmoreland	1961-1973	Superintendent of U.S. Military Academy [West Point] (1960-1963); Commanding General, XVIII Airborne Corps at Fort Bragg, North Carolina (1963)
Maj. Gen. Richard G. Stilwell	1956-1991	Commander of Cadets at U.S. Military Academy [West Point] (1961-1963) Assistant Chief of Staff for Operations, U.S. Military Assistance Command, Vietnam

		(1963-1964)
Maj. Gen. Andrew Goodpaster	1956-2004	Assistant to the Chairman of the Joint Chiefs of Staff (1962-1966)
Maj. Gen. Edward G. Lansdale	1959-1978	U.S. Air Force officer; CIA agent
David E. Bell	1962-2000	Administrator of the U.S. Agency for International Development [USAID] (1962-1966)
William L. Cary	1956-1982	Chairman of U.S. Securities and Exchange Commission (1961-1964)
Edward R. Murrow	1934-1964	Director of U.S. Information Agency (1961-1964)
Howland H. Sargeant	1955-1983	President of Radio Liberty (1954-1975)
John Richardson Jr.	1957-2010	President of Radio Free Europe (1961-1968)
Jerome B. Wiesner	1960-1994	Special Assistant to the President on Science and Technology (1961-1964)
John A. Bross	1954-1990	Adviser and Coordinator at the American Embassy in Bonn, Germany (1957-1963); Deputy to the Director of Central Intelligence for Programs Evaluation (1963-1971)
Hubert H. Humphrey	1959-1977	U.S. Senator (Democrat-Minnesota; 1949-1964, 1971-1978)
W. Stuart Symington	1959-1988	U.S. Senator (Democrat-Missouri, 1953-1976)
Clifford P. Case	1954-1981	U.S. Senator (Republican-New Jersey, 1955-1979)
Jacob K. Javits	1960-1985	U.S. Senator (Republican-New York, 1957-1981)
Frank F. Church	1963-1973	U.S. Senator (Democrat-Idaho, 1957-1981)
John V. Lindsay	1961-1995	U.S. Congressman (Republican-New York, 1959-1965)
Ogden R. Reid	1956-present	U.S. Congressman (Democrat-New York, January 3, 1963-January 3, 1975)
Henry J. Friendly	1942-1985	U.S. Court of Appeals for the Second Circuit [New York City] (1959-1974)
Dudley B. Bonsal	1946-1994	U.S. District Court for the Southern District of New York [New York City] (1962-1976)
Charles E. Wyzanski Jr.	1959-1978	Judge of the U.S. District Court for the District of Massachusetts [Boston] (1941-1971)
Nelson A. Rockefeller	1938-1978	Governor of New York (1959-1973)
Luis Munoz-Marin	1962-1979	Governor of Puerto Rico (1949-1965)
Oren Root	1949-1986	Superintendent of Banks of the State of New York (1961-1964)
Thomas W. Braden	1950-1975	Member of the California State Board of Education (1959-1967)
<b>Bankers:</b>		
William McC. Martin Jr.	1947-1995	Chairman of the Federal Reserve (1951-1970)
Philip D. Reed	1942-1988	Chairman of the Federal Reserve Bank of New York (1960-1965)
Alfred Hayes	1948-1985	President of the Federal Reserve Bank of New York (1956-1975)
Frederick L. Deming	1953-1992	President of the Federal Reserve Bank of Minneapolis (1957-1965)
Harold F. Linder	1947-1980	Chairman and President of Export-Import Bank of the United States (1961-1968)
Henry C. Alexander	1953-1969	Chairman of Morgan Guaranty Trust Co. of New York (1959-1965)
Thomas S. Gates Jr.	1961-1982	President of Morgan Guaranty Trust Co. of New York (1961-1965)
George Champion	1961-1968	Chairman of the board of Chase Manhattan Bank (1961-1969) Class A Director of the Federal Reserve Bank of New York (1962-1964)
David Rockefeller	1942-present	President of Chase Manhattan Bank (1961-1969)
George S. Moore	1958-1974	President of National City Bank of New York [Citibank] (1959-1967)
Walter B. Wriston	1955-1990	Executive Vice President of National City Bank of New York [Citibank] (1960-1967)
Gabriel Hauge	1951-1981	Vice Chairman (1961-63) and Pres. (1963-71) of Manufacturers Hanover Trust Co.
Samuel B. Payne	1960-1990	Partner of Morgan Stanley & Co. (1947-1972)
Arthur G. Altschul	1946-2001	Partner of Goldman, Sachs & Co. (1959-1977)
Charles E. Saltzman	1947-1953, 1961-1990	Partner of Goldman, Sachs & Co. (1956-1973)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Nathaniel Samuels	1954-1998	Partner of Kuhn, Loeb & Co. (1960-1966, 1972-1977)
Sidney Homer	1947-1982	Partner of Salomon Brothers (1961-1971)
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978) Chairman of American Red Cross (1954-1973)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Charles Cain Jr.	1949-1967	Executive Vice President in charge of all foreign operations, Chase Manhattan Bank (1946-c.1964)
Robert G. Fuller	1953-1976	Senior Vice President of First National City Bank of New York (1958-1966)
C. Sterling Bunnell	1953-1987	Senior Vice President of First National City Bank of New York (1958-c.1974)
Alexander D. Calhoun	1958-1971	Senior Vice President of First National City Bank of New York (1960-1963)
John Exter	1955-1993	Senior Vice President of First National City Bank of New York (1959-1972)
Robert L. Hoguet	1953-1991	Executive Vice President of First National City Bank (1962-1969)
Hoyt Ammidon	1961-1978	Chairman of the board of U.S. Trust Co. (1962-1974)
John L. Loeb Sr.	1949-1996	Senior Partner of Loeb, Rhoades & Co. [brokerage firm] (1955-1977)
J. Richardson Dilworth	1954-1992	Senior financial adviser to the Rockefeller family (1958-1981)
<b>Businessmen:</b>		
Frederic G. Donner	1956-1967	Chairman of the board of General Motors Corp. (1958-1967)
Harvey S. Firestone Jr.	1955-1972	Chairman and CEO of Firestone Tire & Rubber Co. (1948-1963)
Crawford H. Greenewalt	1961-1968	Chairman of the board of E.I. du Pont de Nemours & Co., Inc. (1962-1967)
Leo D. Welch	1946-1978	Chairman of the board of Standard Oil Co. of New Jersey [Exxon] (1960-1963) Chairman of the board of Communications Satellite Corporation (1963-1965)
Monroe Jackson Rathbone	1956-1968	President (1954-1963) and Chairman (1963-1965) of Standard Oil Co. of New Jersey

Ralph Gwin Folliis	1948-1966	Chairman of the board of Standard Oil Co. of California [Chevron] (1950-1966)
Albert Lindsay Nickerson	1952-1969	Chairman and CEO of Socony-Mobil Oil Co. (later Mobil Oil Corp.) (1963-1969)
William K. Whiteford	1955-1967	Chairman of the board and CEO of Gulf Oil Corp. (1960-1965)
Roger M. Blough	1956-1975	Chairman and CEO of United States Steel Corp. (1955-1969)
Roger Lewis	1957-1970	Chairman of the board of General Dynamics Corp. (1962-1970)
J. Irwin Miller	1962-2004	Chairman of the board of Cummins Engine Co. (1951-1977)
Harry E. Humphreys Jr.	1956-1964	Chairman of the board of U.S. Rubber Co. [later Uniroyal] (1951-1965)
Carter L. Burgess	1960-1972, 1975-1985	Chairman and CEO of American Machine & Foundry Co. (1962-1968)
Thomas J. Watson Jr.	1961-1993	Chairman and CEO of International Business Machines Corp. [IBM] (1961-1971)
Walter H. Wheeler Jr.	1956-1970	Chairman of the board of Pitney-Bowes, Inc. (1960-1969)
H.J. Heinz II	1953-1986	Chairman of the board of H.J. Heinz Company (1959-1987)
Thomas B. McCabe	1955-1981	Chairman of the board of Scott Paper Company (1962-1968)
Jack I. Straus	1942-1985	Chairman and CEO of R.H. Macy & Co. [Macy's department store] (1956-1968)
Frazar B. Wilde	1947-1970	Chairman of the board of Connecticut General Life Insurance Co. (1961-c.1966)
Thomas D. Cabot	1953-1995	Chairman of the board of Cabot Corp. (1960-1968)
Louis W. Cabot	1961-2008	President of Cabot Corp. (1960-1969)
James C. Donnell II	1959-1981	President of Marathon Oil Co. (1948-1972)
Walker L. Cisler	1955-1994	President of Detroit Edison Co. (1951-1964)
Ray R. Eppert	1956-1973	President of Burroughs Corp. (1958-1966)
Juan Terry Trippe	1933-1976	President of Pan American World Airways, Inc. (1927-1964)
Robert G. Page	1956-1970	President of Phelps Dodge Corporation (1947-1967)
Lammot du Pont Copeland	1942-1983	President of E.I. du Pont de Nemours & Co. (1962-1967)
Harold S. Geneen	1961-1979	President of International Telephone and Telegraph Corp. (1959-1973)
John T. Connor Sr.	1962-1992	President of Merck & Co. (1955-1965)
Joseph Peter Grace, Jr.	1951-1992	President and CEO of W.R. Grace & Co. (1945-1981)
Stanley Marcus	1958-1969	President of Neiman Marcus [department store in Dallas, Texas] (1950-1972)
John R. Kimberly	1959-1974	President of Kimberly-Clark Corporation (1953-1967) Trustee of the Rockefeller Foundation (1953-1968)
Charles F. Barber	1957-2010	Executive Vice President of American Smelting & Refining Co. (1963-1969)
Kenneth Rush	1960-1994	Executive Vice President of Union Carbide Corp. [chemical] (1961-1966)
Emilio G. Collado	1948-1992	Vice President of Exxon Corp. (1962-1966)
Byron K. Elliott	1944-1992	President of John Hancock Mutual Life Insurance Co. [Boston] (1957-1965)
Walter L. Lingle Jr.	1955-1976	Executive Vice President of Procter & Gamble Co. (1954-1969); Deputy Associate Administrator of NASA (1962-1964)
Albert E. Ernst	1960-1972	Vice President of Continental Oil Co. (1959-1966)
Townsend W. Hoopes	1951-2004	Partner of Cresap, McCormick & Paget [consulting firm in New York City] (1958-1964)
Oscar S. Straus II	1951-2009	Partner of Guggenheim Brothers (1959-1983)
Broderick Haskell	1946-1981	Partner of Bache & Co., Inc. (1962-1965)
<b>Lawyers:</b>		
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm in New York City] (1926-1951, 1962-1969) CIA Director (1953-1961); Member of the Warren Commission
Eustace Seligman	1926-1976	Member of Sullivan & Cromwell (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)
George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
John R. Stevenson	1955-1995	Partner of Sullivan & Cromwell [law firm] (1956-1969, 1975-1987)
Charles M. Spofford	1947-1990	Member of Davis, Polk & Wardwell [law firm] (1940-1950, 1952-1973)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell [law firm](1930-1972)
Frederick August Otto Schwarz	1955-1971	Partner of Davis, Polk & Wardwell [law firm] (1935-1974)
Ralph M. Carson	1938-1969	Partner of Davis, Polk & Wardwell [law firm] (1935-1977)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell [law firm] (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell [law firm] (1950-1992)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Maurice T. Moore	1954-1985	Member of Cravath, Swaine & Moore [law firm] (1926-1980)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm] (1946-1961, 1963-1984)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Allen T. Klots	1934-1964	Member of Winthrop, Stimson, Putnam & Roberts [law firm] (1921-1965)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Alfred Ogden	1947-2002	Partner of Alexander & Green [law firm] (1955-1975)
Michael V. Forrestal	1961-1988	Partner of Shearman & Sterling [law firm in New York City] (1960-1989); Senior staff member of the National Security Council (1962-1965)
Paul G. Pennoyer	1960-1969	Partner of White & Case [law firm] (1928-1971)
Robert M. Pennoyer	1962-1992	Partner of Patterson, Belknap & Webb [law firm] (1962-1995)
John N. Irwin II	1952-1999	Partner of Patterson, Belknap & Webb [law firm] (1950-1957, 1961-1970, 1974-1977)
Robert Sturgis Potter	1957-1988	Partner of Patterson, Belknap, Webb & Tyler [law firm] (1962-1988)
Jerome S. Hess	1930-1968	Member of Hardin, Hess & Eder [law firm in New York City] (1907-1970)

Dean G. Acheson	1948-1953, 1960-1971	Member of Covington & Burling [law firm] (1921-1933, 1934-1941, 1953-1971)
Richard M. Nixon	1961-1964	Member of Mudge, Stern, Baldwin & Todd [law firm in New York City] (1963-1964)
Dillon Anderson	1959-1973	Partner of Baker Botts [law firm in Houston, Texas] (1940-1974)
John C. Parsons	1952-1979	Partner of Robinson, Robinson & Cole [law firm in Hartford, CT] (1931-1973)
<b>Journalists:</b>		
Henry R. Luce	1934-1966	Editor-in-Chief of Time, Inc. (1923-1964)
Arthur Hays Sulzberger	1927-1968	Chairman of the board of The New York Times Co. (1957-1968)
Frederick S. Beebe	1956-1972	Chairman of the board of The Washington Post Co. (1961-1973)
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America [RCA] (1947-1966)
Harding F. Bancroft	1957-1984	Secretary (1956-63) and Executive Vice Pres. (1963-74) of The New York Times Co.
John Hay Whitney	1946-1981	Publisher (1957-1966) and Editor-in-Chief (1961-1966) of <i>New York Herald Tribune</i>
Sig Mickelson	1957-1996	Vice President of Time-Life Broadcast, Inc. (1961-1970)
John K. Jessup	1946-1979	Chief Editorial Writer of <i>Life</i> magazine (1951-1969)
Otto Fuerbringer	1953-1994	Managing Editor of <i>Time</i> magazine (1960-1968)
John B. Oakes	1949-2000	Editorial Page Editor of <i>The New York Times</i> (1961-1977)
Emanuel R. Freedman	1950-1970	Foreign News Editor of <i>The New York Times</i> (1948-1964)
James B. Reston	1944-1989	Chief Washington Correspondent for <i>The New York Times</i> (1953-1964)
Robert H. Estabrook	1959-present	Chief Foreign Correspondent for <i>The Washington Post</i> [London] (1962-1965)
<b>Organization Executives:</b>		
John D. Rockefeller III	1931-1978	Chairman, Rockefeller Foundation (1952-1971); President, Asia Society (1956-1964)
J. George Harrar	1961-1977	President of The Rockefeller Foundation (1961-1972)
Joseph E. Johnson	1948-1990	President of Carnegie Endowment for International Peace (1950-1971)
Henry T. Heald	1955-1970	President of Ford Foundation (1956-1965)
Everett N. Case	1940-1981	President of Alfred P. Sloan Foundation (1962-1968) Class C Director of the Federal Reserve Bank of New York (1961-1968)
Max F. Millikan	1954-1969	President of World Peace Foundation (1956-1969)
John W. Gardner	1947-1972	President of Carnegie Corporation of New York (1955-1965)
Francis T.P. Plimpton	1933-1983	President of Teachers Insurance and Annuity Association [TIAA] (1951-1975)
J. Quigg Newton Jr.	1956-2002	President of The Commonwealth Fund (1963-1975)
Arthur F. Burns	1960-1986	President of National Bureau of Economic Research (1957-1967)
Samuel P. Hayes	1954-1993	President of Foreign Policy Association (1962-1974)
Caryl P. Haskins	1944-1999	President of Carnegie Institution of Washington (1956-1971)
Lawrence S. Finkelstein	1949-present	Vice President of Carnegie Endowment for International Peace (1959-1965)
Shepard Stone	1947-1989	Director of International Affairs at Ford Foundation (1954-1968)
John J. McCloy	1940-1989	Chairman of the Council on Foreign Relations (1953-1970)
Henry M. Wriston	1926-1978	President of the Council on Foreign Relations (1951-1964)
George S. Franklin Jr.	1948-1995	Executive Director of the Council on Foreign Relations (1953-1971)
Edward D. McDougal Jr.	1960-1964	President of Chicago Council on Foreign Relations (1962-1964)
(Rabbi) Julius Mark	1952-1977	Senior Rabbi of Congregation Emanu-El [in New York City] (1948-1968)
John Slawson	1957-1986	Executive Vice President of American Jewish Committee (1943-1967)
Frank W. Notestein	1961-1982	President of Population Council (1959-1968)
William W. Marvel	1953-1977	President of Educational and World Affairs (1962-1970)
Paul J. Braisted	1955-1986	President of Edward Hazen Foundation (1949-1970)
(Gen.) Alfred M. Gruenther	1953-1972	President of American Red Cross (1957-1964)
Richard M. Bissell Jr.	1953-1993	President of Institute for Defense Analyses (1962-1964)
C. Dale Fuller	1953-1971	Executive Vice President of Foreign Policy Association (1959-1972)
Zbigniew Brzezinski	1961-present	Director of Research Institute for International Change (1962-1977)
August Heckscher	1951-1996	Member of the board of directors, American Civil Liberties Union (1957-1965)
Walter Millis	1928-1967	Member of the board of directors, American Civil Liberties Union (1957-1968)
<b>College Professors:</b>		
Kingman Brewster Jr.	1956-1987	President of Yale University (1963-1977)
Nathan M. Pusey	1954-2001	President of Harvard University (1953-1971)
Robert F. Goheen	1959-2007	President of Princeton University (1957-1972) Trustee of the Rockefeller Foundation (1963-1975)
Grayson L. Kirk	1942-1997	President of Columbia University (1953-1968)
John Sloan Dickey	1946-1983	President of Dartmouth College (1945-1970) Trustee of the Rockefeller Foundation (1947-1972)
Clark Kerr	1961-1969	President of University of California at Berkeley (1958-1967) Trustee of the Rockefeller Foundation (1960-1975)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
James A. Perkins	1951-1998	President of Cornell University (1963-1969)
Frederick L. Hovde	1954-1973	President of Purdue University (1946-1971)
James M. Hester	1962-1996	President of New York University (1962-1975)
Walter Consuelo Langsam	1947-1973	President of University of Cincinnati (1955-1971)
Calvin H. Plimpton	1962-2006	President of Amherst College (1960-1971)
John E. Sawyer	1953-1994	President of Williams College (1961-1973)
James Stacy Coles	1963-1993	President of Bowdoin College (1952-1967)

John W. Nason	1942-1985	President of Carleton College (1962-1970)
Hugh Borton	1951-1987	President of Haverford College (1957-1967)
Arthur G. Coons	1950-1964	President of Occidental College [California] (1946-1965)
E. Wilson Lyon	1953-1989	President of Pomona College [California] (1941-1969)
John S. Millis	1958-1968	President of Western Reserve University [Cleveland, Ohio] (1949-1967)
Detlev Bronk	1954-1975	President of The Rockefeller Institute for Medical Research (1953-1968)
John F. Meck	1950-1977	Treasurer (1949-1970) and Vice President (1952-1977) of Dartmouth College
Eugene V. Rostow	1955-1997	Dean of Yale Law School (1955-1965)
Edward W. Barrett	1949-1987	Dean of Graduate School of Journalism at Columbia University (1956-1968)
Courtney C. Brown	1955-1976	Dean of Columbia Business School (1954-1969)
William E. Moran, Jr.	1961-1969	Dean of School of Foreign Service at Georgetown University (1962-1966)
Robert Burgess Stewart	1953-1972	Dean of Fletcher School of Law and Diplomacy at Tufts University (1945-1965)
Francis O. Wilcox	1961-1985	Dean, School of Advanced International Studies at Johns Hopkins Univ. (1961-1973)
Don K. Price Jr.	1954-1977	Dean of Graduate School of Public Administration at Harvard University (1958-1977)
Andrew W. Cordier	1956-1974	Dean, School of International and Public Affairs at Columbia Univ. (1962-68, 1970-72)
Donald C. Stone	1954-1976	Dean, Grad. School of Public and International Affairs at Univ. of Pittsburgh (1957-69)
William L. Langer	1927-1977	Coolidge Professor of History at Harvard University (1936-1964)
Crane Brinton	1952-1967	Professor of History at Harvard University (1942-c.1967)
John King Fairbank	1947-1985	Professor of History at Harvard University (1959-1972)
Rupert Emerson	1951-1976	Professor of International Relations at Harvard University (1946-1970)
John Kenneth Galbraith	1947-1970	Professor of Economics at Harvard University (1949-1960, 1963-1975)
Henry A. Kissinger	1956-2009	Professor of Government at Harvard University (1962-1969)
Myres S. McDougal	1954-1997	Professor of Law at Yale University (1939-1975)
Henry C. Wallich	1952-1988	Professor of Economics at Yale University (1951-1974)
Lloyd G. Reynolds	1962-1987	Sterling Professor of Economics at Yale University (1952-1981)
Harold D. Lasswell	1955-1977	Edward J. Phelps Professor of Law and Political Science at Yale Univ. (1961-1971)
Frederick C. Barghoorn	1949-1990	Professor of Political Science at Yale University (1957-c.1976)
Geroid T. Robinson	1942-1969	Seth Low Professor of History at Columbia University (1950-1971)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
A. Arthur Schiller	1961-1976	Professor of Law at Columbia University (1949-1971)
Rene Albrecht-Carrie	1942-1978	Professor of History at Columbia University (1953-1969)
Henry L. Roberts	1951-1972	Professor of History at Columbia University (1956-1967)
A(rthur) Doak Barnett	1957-1998	Professor of Political Science at Columbia University (1961-1969)
Henry P. de Vries	1942-1944, 1947-1986	Professor of Law at Columbia University (1952-1981); Partner of Baker & McKenzie [law firm in New York City] (1960-1986)
Joseph R. Strayer	1960-1986	Professor of History at Princeton University (1942-1973)
Oskar Morgenstern	1955-1976	Professor of Economics at Princeton University (1944-1970)
Hans J. Morgenthau	1958-1973	Professor of Political Science at University of Chicago (1949-1968)
<b>Others:</b>		
Dwight D. Eisenhower	1949-1968	President of the United States (1953-1961)
Philip C. Jessup Sr.	1928-1981	Judge of the International Court of Justice (1961-1970)
Ralph J. Bunche	1949-1967	Under Secretary of the United Nations for Special Political Affairs (1958-1967)
Frank A. Southard Jr.	1951-1986	Deputy Managing Director of the International Monetary Fund (1962-1974)
David Dubinsky	1939-1976	President of International Ladies' Garment Workers' Union (1932-1966)
Ellsworth Bunker	1942-1984	Consultant to the U.S. Secretary of State (1963)
Cord Meyer Jr.	1947-2000	Head of the CIA Covert Action Staff of the Directorate of Plans (1962-1967)
Henry B. Hyde	1948-1995	CIA Agent

Note: The Cuban Missile Crisis occurred from October 14-28, 1962.

Note: Ngo Dinh Diem, the President of South Vietnam, was assassinated in Saigon, South Vietnam on November 2, 1963.

## Council on Foreign Relations Members and Their Occupation during the Vietnam War (1964-1973)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Ellsworth Bunker	1942-1984	U.S. Ambassador to South Vietnam (April 28, 1967-May 11, 1973)
Stanley R. Resor	1966-present	Secretary of the Army (July 2, 1965-June 30, 1971)
McGeorge Bundy	1947-1995	National Security Advisor (January 20, 1961–February 28, 1966) President of Ford Foundation (1966-1979)
William P. Bundy	1960-2000	Assistant Sec. of State for East Asian and Pacific Affairs (March 16, 1964-May 4, 1969) Director of the Council on Foreign Relations (1964-1974)
W. Averell Harriman	1923-1986	U.S. Negotiator at the Paris Peace Conference on Vietnam (1968-1969) Under Secretary of State for Political Affairs (April 4, 1963-March 17, 1965)
Cyrus R. Vance	1968-2001	U.S. Negotiator at the Paris Peace Conference on Vietnam (1968-1969) Deputy Secretary of Defense (January 28, 1964–June 30, 1967) Secretary of the Army (July 5, 1962–January 21, 1964) Trustee of the Rockefeller Foundation (1970-1977, 1980-1981)
Walt W. Rostow	1955-2002	National Security Advisor (April 1, 1966–January 20, 1969)
Eugene V. Rostow	1955-1997	Under Secretary of State for Political Affairs (October 14, 1966-January 20, 1969)
John Alex McCone	1958-1977	Director of Central Intelligence Agency (November 29, 1961-April 28, 1965)
Richard Helms	1973-2002	Director of Central Intelligence Agency (June 30, 1966-February 2, 1973)
Henry Cabot Lodge Jr.	1961-1981	U.S. Ambassador to South Vietnam (1 <sup>st</sup> time, August 26, 1963-June 28, 1964) U.S. Ambassador to South Vietnam (2 <sup>nd</sup> time, August 25, 1965-April 25, 1967) U.S. Ambassador to West Germany (May 27, 1968-January 14, 1969) Personal Representative to the Holy See [Vatican City] (June 5, 1970-July 6, 1977)
Gen. Maxwell D. Taylor	1946-1985	U.S. Ambassador to South Vietnam (July 14, 1964–July 30, 1965) Chairman of the Joint Chiefs of Staff (October 1, 1962-July 1, 1964)
George W. Ball	1949-1993	U.S. Representative to the United Nations (June 26, 1968-September 25, 1968) Under U.S. Secretary of State (December 4, 1961-September 30, 1966) Senior Partner of Lehman Brothers [bank in New York City] (1969-1982) Of Counsel of Cleary, Gottlieb, Steen & Hamilton [law firm] (1966-1968, 1969-1994)
Robert S. McNamara	1968-2009	U.S. Secretary of Defense (January 21, 1961–February 29, 1968); President of The World Bank (1968-1981)
Dean Rusk	1952-1994	U.S. Secretary of State (January 21, 1961–January 20, 1969)
Henry A. Kissinger	1956-2009	National Security Advisor (January 20, 1969–November 3, 1975) U.S. Secretary of State (September 22, 1973–January 20, 1977) Professor of Government at Harvard University (1962-1969)
Joseph J. Sisco	1966-2004	Asst. Secretary of State for International Organization Affairs (1965-1969) Asst. Secretary of State for Near Eastern and South Asian Affairs (1969-1974)
John M. Leddy	1961-1993	Assistant Secretary of State for European Affairs (1965-1969)
Anthony M. Solomon	1966-2007	Assistant Secretary of State for Economic Affairs (1965-1969)
J. Wayne Fredericks	1959-2004	Deputy Assistant Secretary of State for African Affairs (1961-1967)
Walter M. Kotschnig	1959-1981	Deputy Asst. Secretary of State for International Organization Affairs (1965-1971)
Ernest K. Lindley	1961-1979	Member of State Department Policy Planning Council (1961-1969)
Robert R. Bowie	1947-2008	Counselor of the State Department (September 21, 1966-April 1, 1968)
Paul H. Nitze	1949-2004	Secretary of the Navy (November 29, 1963-June 30, 1967) Deputy Secretary of Defense (July 1, 1967-January 20, 1969) Member of U.S. delegation to the Strategic Arms Limitation Talks (SALT) (1969-1974)
Norman S. Paul	1957-1978	Under Secretary of the Air Force (1965-1967)
Townsend W. Hoopes	1951-2004	Under Secretary of the Air Force (1967-1969)
Llewellyn E. Thompson Jr.	1963-1971	U.S. Ambassador to the Soviet Union (1957-1962, Jan. 23, 1967-Jan. 14, 1969) Ambassador at Large (1962-1966)
Foy D. Kohler	1950-1990	U.S. Ambassador to the Soviet Union (September 27, 1962-November 14, 1966)
Jacob D. Beam	1962-1991	U.S. Ambassador to the Soviet Union (April 18, 1969-January 24, 1973) U.S. Ambassador to Czechoslovakia (August 31, 1966-March 5, 1969)
David K.E. Bruce	1946-1977	U.S. Ambassador to Great Britain (March 17, 1961-March 20, 1969)
Charles E. Bohlen	1953-1973	U.S. Ambassador to France (October 27, 1962-February 9, 1968)
William R. Tyler	1936-49, 1963-72	U.S. Ambassador to the Netherlands (June 23, 1965-June 20, 1969)
George C. McGhee	1954-1995	U.S. Ambassador to West Germany (May 18, 1963-May 21, 1968)
Philip K. Crowe	1956-1976	U.S. Ambassador to Norway (June 23, 1969-August 31, 1973) U.S. Ambassador to Denmark (September 13, 1973-September 27, 1975)
G. Frederick Reinhardt	1959-1970	U.S. Ambassador to Italy (May 17, 1961-March 3, 1968)
Phillips Talbot	1951-2010	U.S. Ambassador to Greece (October 11, 1965-January 20, 1969) President of the Asia Society (1970-1981)
Angier Biddle Duke	1953-1994	U.S. Ambassador to Spain (April 1, 1965-March 30, 1968) U.S. Ambassador to Denmark (October 3, 1968-May 1, 1969)
Edwin M. Martin	1961-1996	U.S. Ambassador to Argentina (June 11, 1964-January 5, 1968)
John W. Tuthill	1967-1996	U.S. Ambassador to Brazil (June 30, 1966-January 9, 1969)
Robert M. McClintock	1958-1976	U.S. Ambassador to Venezuela (July 7, 1970-March 14, 1975)
Viron P. Vaky	1971-2012	U.S. Ambassador to Costa Rica (October 17, 1972-February 9, 1974)



		U.S. Ambassador to Colombia (April 5, 1974-June 23, 1976)
Nathaniel Davis	1969-2010	U.S. Ambassador to Guatemala (November 21, 1968-August 21, 1971) U.S. Ambassador to Chile (October 20, 1971-November 1, 1973)
Edward M. Korry	1962-2002	U.S. Ambassador to Ethiopia (April 20, 1963-September 22, 1967) U.S. Ambassador to Chile (October 16, 1967-October 12, 1971)
Joseph C. Satterthwaite	1959-1971	U.S. Ambassador to South Africa (May 22, 1961- November 17, 1965)
Chester Bowles	1954-1983	U.S. Ambassador to India (1951-1953, July 19, 1963-April 21, 1969)
Henry A. Byroade	1953-1977	U.S. Ambassador to Burma (October 7, 1963-June 11, 1968) U.S. Ambassador to the Philippines (August 29, 1969-May 25, 1973)
Emory C. Swank	1979-2009	U.S. Ambassador to Cambodia (September 15, 1970-September 5, 1973)
William R. Kintner	1959-1996	U.S. Ambassador to Thailand (November 29, 1973-March 15, 1975)
Leonard Unger	1981-2001	U.S. Ambassador to Laos (July 25, 1962-December 1, 1964) U.S. Ambassador to Thailand (October 4, 1967-November 19, 1973) U.S. Ambassador to the Republic of China [Taiwan] (May 25, 1974-Jan. 19, 1979)
Charles S. Whitehouse	1977-2001	Deputy U.S. Ambassador to South Vietnam (1972-1973) U.S. Ambassador to Laos (September 20, 1973-April 12, 1975) U.S. Ambassador to Thailand (May 30, 1975-June 19, 1978)
Edwin O. Reischauer	1958-1975	U.S. Ambassador to Japan (April 27, 1961-August 19, 1966)
Douglas MacArthur II	1954-1994	Assistant Secretary of State for Congressional Relations (1965-1967) U.S. Ambassador to Austria (May 24, 1967-September 16, 1969) U.S. Ambassador to Iran (October 13, 1969-February 17, 1972)
Harold F. Linder	1947-1980	Chairman and President of Export-Import Bank of the United States (1961-1968) U.S. Ambassador to Canada (September 10, 1968-July 9, 1969)
Adolph W. Schmidt	1955-1976	U.S. Ambassador to Canada (1969-1974)
Thomas K. Finletter	1935-1979	U.S. Representative to NATO (March 2, 1961-September 2, 1965)
Harlan B. Cleveland	1953-2007	Asst. Sec. of State for International Organization Affairs (Feb. 23, 1961-Sept. 8, 1965) U.S. Representative to NATO (September 8, 1965-June 11, 1969)
Arthur J. Goldberg	1961-1962, 1966-1989	U.S. Representative to the United Nations (July 28, 1965-June 24, 1968) Partner of Paul, Weiss, Rifkind, Wharton & Garrison [law firm] (1968-1971)
Charles W. Yost	1957-1980	U.S. Representative to the United Nations (January 23, 1969-February 25, 1971)
George H.W. Bush	1971-1978	U.S. Representative to United Nations (March 1, 1971-January 18, 1973); U.S. Congressman (Republican-Texas, January 3, 1967-January 3, 1971)
Hubert H. Humphrey	1959-1977	Vice President of the United States (January 20, 1965-January 20, 1969); U.S. Senator (Democrat-Minnesota, 1949-1964, 1971-1978)
Clifford P. Case	1954-1981	U.S. Senator (Republican-New Jersey, 1955-1979)
W. Stuart Symington	1959-1988	U.S. Senator (Democrat-Missouri, 1953-1976)
Jacob K. Javits	1960-1985	U.S. Senator (Republican-New York, 1957-1981)
Frank F. Church	1963-1973	U.S. Senator (Democrat-Idaho, 1957-1981)
Ogden R. Reid	1956-present	U.S. Congressman (Democrat-New York, 1963-1975)
Jonathan B. Bingham	1952-1986	U.S. Congressman (Democrat-New York, 1965-1983)
Henry S. Reuss	1966-1973	U.S. Congressman (Democrat-Wisconsin, 1955-1983)
John V. Lindsay	1961-1995	Mayor of New York City (January 1, 1966-December 31, 1973) U.S. Congressman (Republican-New York, January 3, 1959-December 31, 1965)
C. Douglas Dillon	1940-2002	U.S. Secretary of the Treasury (January 21, 1961-April 1, 1965) Trustee of the Rockefeller Foundation (1960, 1965-1974)
Henry H. Fowler	1950-1997	U.S. Secretary of the Treasury (April 1, 1965-December 20, 1968); Partner of Goldman, Sachs & Co. (1969-1981)
Alexander B. Trowbridge	1954-2004	U.S. Secretary of Commerce (1967-1968)
John W. Gardner	1947-1972	U.S. Secretary of Health, Education, and Welfare (1965-1968)
Nicholas deB. Katzenbach	1967-1994	Under U.S. Secretary of State (1966-1969); U.S. Attorney General (1965-1966)
Elliot L. Richardson	1969-1999	U.S. Attorney General (May 25, 1973-October 20, 1973) U.S. Secretary of Defense (January 30, 1973-May 24, 1973) U.S. Secretary of Health, Education, and Welfare (June 24, 1970-January 29, 1973) Under Secretary of State (January 23, 1969-June 23, 1970) Attorney General of Massachusetts (1967-1969)
Kenneth Rush	1960-1994	President of Union Carbide Corp. (1966-1969); U.S. Ambassador to West Germany (1969-1972); Deputy Sec. of Defense (1972-1973)
William C. Foster	1954-1984	Director of Arms Control and Disarmament Agency (1961-1969)
Adrian S. Fisher	1949-1951, 1967-1982	Deputy Director of Arms Control and Disarmament Agency (1961-1969)
William S. Gaud	1948-1977	Administrator of U.S. Agency for International Development (1966-1969)
Glenn T. Seaborg	1965-1998	Chairman of Atomic Energy Commission (1961-1971)
Cord Meyer Jr.	1947-2000	Assistant Deputy CIA Director of Plans (1967-1973)
Maj. Gen. Edward G. Lansdale	1959-1978	CIA agent; retired U.S. Air Force officer
Nelson A. Rockefeller	1938-1978	Governor of New York (January 1, 1959-December 18, 1973) Vice President of the United States (December 19, 1974-January 20, 1977)
Allen S. Whiting	1963-1992	Deputy U.S. Consul General in Hong Kong (1966-1968)
Howland H. Sargeant	1955-1983	President of Radio Liberty (1954-1975)
John Richardson Jr.	1957-2010	President of Radio Free Europe (1961-1968) Assistant U.S. Secretary of State for Educational and Cultural Affairs (1969-1977)

<b>Military Officers:</b>		
Gen. Lyman L. Lemnitzer	1946-1987	Supreme Allied Commander of Europe (1963-1969); Chairman of the Joint Chiefs of Staff (1960-1962)
Gen. Andrew J. Goodpaster	1956-2004	Supreme Allied Commander of Europe (1969-1974); Assistant to the Chairman of the Joint Chiefs of Staff (1962-1966)
Gen. Harold K. Johnson	1967-1983	U.S. Army Chief of Staff (July 3, 1964- July 2, 1968)
Gen. William C. Westmoreland	1961-1973	Commander, U.S. Military Assistance Command, Vietnam (1964-1968); U.S. Army Chief of Staff (July 3, 1968- June 30, 1972)
Gen. Charles H. Bonesteel III	1960-1977	Director of Special Studies, Office of the Army Chief of Staff (1963-1966); Commander of U.S. 8th Army [Korea] (1966-1969)
Gen. Richard G. Stilwell	1956-1991	Commanding General, U.S. Military Assistance Command (Thailand) (1965-1967); Commanding General, XXIV Corps (Vietnam) (1968-1969); Commanding General, First Armored Division (1967-1968)
Gen. Donald V. Bennett	1967-1994	Superintendent of U.S. Military Academy (West Point) (1966-1968); Commanding General, VII Corps (1968-1969); Director of Defense Intelligence Agency (1969-1972); Commanding General of U.S. 8th Army (Korea) (1972-1973); Commander-in-Chief of Army Forces in Pacific (1973-1974)
Lt. Gen. James B. Lampert	1966-1978	Superintendent of U.S. Military Academy (1963-1966); High Commissioner of the Ryukyu Islands [Okinawa] (1968-1972)
Brig. Gen. DeWitt C. Armstrong III	1966-1993	Deputy Chief of Army Intelligence (1969-1970); Advisor to Army of the Republic of Vietnam III Corps Commander (1970-1971); Commanding General of U.S. Army Forces, Military Region 2 [Cam Rahn Bay/Nha Trang], South Vietnam (1971-1972); Commanding General of Fort Devens, Massachusetts (1972-1973)
Brig. Gen Michael J.L. Greene	1969-1976	Assistant to the Chairman of the Joint Chiefs of Staff (1967-1968); Deputy Commandant of Army War College (1968-1970); Assistant Commander, 25 <sup>th</sup> Division, South Vietnam (1970-1971); Commanding General, Army Headquarters Area Command, South Vietnam (1971)
Brig. Gen. Edwin F. Black	1949-1984	Commanding General, U.S. Army Support (Thailand) (1967-1969); Assistant Commander of 25th Infantry Division in South Vietnam (1969); Assistant Chief of Staff, U.S. Army Pacific [Honolulu] (1970); retired in 1970
Brig. Gen. George A. Lincoln	1947-1974	Head of the Department of Social Sciences, U.S. Military Academy (1954-1969)
Gen. David A. Burchinal, USAF	1962-1973	Deputy Commander, U.S. European Command (1966-1973)
<b>Corporate Media:</b>		
Arthur Hays Sulzberger	1927-1968	Chairman of the board of The New York Times Co. (1957-1968)
Arthur Ochs Sulzberger	1966-1971	Chairman and CEO of The New York Times Co. (1963-1997)
Frederick S. Beebe	1956-1972	Chairman of the board of The Washington Post Co. (1961-1973)
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System (CBS) (1946-1983)
David Sarnoff	1947-1969	Chairman of the board of Radio Corporation of America (RCA) (1947-1966)
Hedley Donovan	1949-1990	Editor-in-Chief of Time, Inc. (1964-1979)
Henry R. Luce	1934-1966	Editor-in-Chief of Time, Inc. (1923-1964)
Katharine Graham	1970-2000	Publisher of <i>The Washington Post</i> (1969-1979)
Philip L. Geyelin	1973-2003	Editorial Page Editor of <i>The Washington Post</i> (1968-1979)
John B. Oakes	1949-2000	Editorial Page Editor of <i>The New York Times</i> (1961-1977)
Emanuel R. Freedman	1950-1970	Assistant Managing Editor of <i>The New York Times</i> (1964-1971)
Harding F. Bancroft	1957-1984	Executive Vice President of The New York Times Co. (1963-1974)
Sig Mickelson	1957-1996	Vice President of Time-Life Broadcast, Inc. (1961-1970)
John K. Jessup	1946-1979	Chief Editorial Writer of <i>Life</i> magazine (1951-1969); Editorial Broadcaster for CBS Radio (1971-1976)
Otto Fuerbringer	1953-1994	Managing Editor of <i>Time</i> mag. (1960-1968); Vice President of Time, Inc. (1968-1975)
Frank Stanton	1965-2006	President of CBS (1946-1971); Vice Chairman of CBS (1971-1973)
Charles C. Collingwood	1954-1985	Chief Foreign Correspondent for CBS (1966-1975)
Daniel L. Schorr	1960-2010	Washington Correspondent for CBS (1966-1976)
Harry Schwartz	1956-1992	Member of the Editorial Board of <i>The New York Times</i> (1951-1979)
Max Frankel	1966-1992	Chief Washington Correspondent for <i>The New York Times</i> (1968-1973)
James B. Reston	1944-1989	Chief Washington Correspondent for <i>The New York Times</i> (1953-1964); Associate Editor (1964-1968) & Executive Editor (1968-1969) of <i>The New York Times</i> Vice President of The New York Times Co. (1969-1974)
Abraham Michael Rosenthal	1963-2006	Assistant Managing Editor of <i>The New York Times</i> (1967-1968); Associate Managing Editor of <i>The New York Times</i> (1968-1969) Managing Editor of <i>The New York Times</i> (1969-1977)
Harrison E. Salisbury	1967-1992	Assistant Managing Editor of <i>The New York Times</i> (1964-1972) Associate Editor of <i>The New York Times</i> (1972-1974); Editor of the Op-Ed Page of <i>The New York Times</i> (1970-1973)
Robert H. Estabrook	1959-present	United Nations and Canada Correspondent for <i>The Washington Post</i> (1966-1971)
Joseph Kraft	1959-1985	Syndicated Columnist for <i>The Washington Post</i> (1963-1986)
Marquis W. Childs	1947-1989	Chief Washington Correspondent for <i>St. Louis Post-Dispatch</i> (1962-1968)
Joseph C. Harsch	1946-1997	Foreign Affairs Columnist for <i>Christian Science Monitor</i> (1952-1971); Chief Editorial Writer for <i>Christian Science Monitor</i> (1971-1974);

		Commentator for ABC (1967-1971)
David Lawrence	1931-1970	Chairman of the board and Editor of <i>U.S. News &amp; World Report</i> (1959-1973)
<b>Bankers:</b>		
William McChesney Martin Jr.	1947-1995	Chairman of the Federal Reserve (April 2, 1951-January 31, 1970)
Arthur F. Burns	1960-1986	Chairman of the Federal Reserve (February 1, 1970-January 31, 1978) President of National Bureau of Economic Research (1957-1967)
Andrew F. Brimmer	1969-2012	Member of the Federal Reserve Board (March 9, 1966-August 31, 1974)
Alfred Hayes	1948-1985	President of the Federal Reserve Bank of New York (August 1, 1956-August 1, 1975) Chairman of The Economic Club of New York (1965-1966)
Frederick L. Deming	1953-1992	President of the Federal Reserve Bank of Minneapolis (1957-1965); Under U.S. Secretary of the Treasury for Monetary Affairs (1965-1969); General Partner of Lazard Freres & Co. (1969-1971)
David Rockefeller	1942-present	Chairman of the board of Chase Manhattan Bank (1969-1981) President of Chase Manhattan Bank (1961-1969) Chairman of the Council on Foreign Relations (1970-1985)
George Champion	1961-1968	Chairman of the board of Chase Manhattan Bank (1961-1969)
George S. Moore	1958-1974	Chairman of the board of Citibank (1967-1970); President of Citibank (1959-1967)
Walter B. Wriston	1955-1990	Chairman of the board of Citibank (1970-1984); President of Citibank (1967-1970)
Thomas S. Gates Jr.	1961-1982	Chairman and CEO of Morgan Guaranty Trust Co. of New York (1965-1970)
Gabriel Hauge	1951-1981	Chairman (1971-1979) and President (1963-1971) of Manufacturers Hanover Trust Co.
E. Roland Harriman	1933-1969	Partner of Brown Brothers Harriman & Co. (1931-1978); Chairman of American Red Cross (1954-1973)
Knight Woolley	1948-1977	Partner of Brown Brothers Harriman & Co. (1931-1982)
Thomas McCance	1949-1978	Partner of Brown Brothers Harriman & Co. (1945-1979)
Robert V. Roosa	1957-1993	Partner of Brown Brothers Harriman & Co. (1965-1993) Chairman of The Economic Club of New York (1970-1971) Trustee of the Rockefeller Foundation (1967-1982)
Arthur G. Altschul	1946-2001	Partner of Goldman, Sachs & Co. (1959-1977)
Charles E. Saltzman	1947-1953, 1961-1990	Partner of Goldman, Sachs & Co. (1956-1973)
Frederick M. Warburg	1933-1970	Partner of Kuhn, Loeb & Co. (1931-1973)
John M. Schiff	1938-1986	Partner of Kuhn, Loeb & Co. (1931-1977)
Benjamin J. Buttenwieser	1942-1991	Partner of Kuhn, Loeb & Co. (1932-1977)
Nathaniel Samuels	1954-1998	Partner (1960-1966, 1972-1977) and Managing Partner (1966-69) of Kuhn, Loeb & Co. Deputy Under U.S. Secretary of State for Economic Affairs (1969-1972)
Sidney Homer	1947-1982	Partner of Salomon Brothers (1961-1971)
Samuel B. Payne	1960-1990	Partner of Morgan Stanley & Co. (1947-1972)
Robert H.B. Baldwin	1968-1993	Partner of Morgan Stanley & Co. (1958-1965, 1967-1975)
C. Sterling Bunnell	1953-1987	Senior Vice President of First National City Bank of New York (1958-c.1974)
John Exter	1955-1993	Senior Vice President of First National City Bank of New York (1959-1972)
John L. Loeb Sr.	1949-1996	Senior Partner of Loeb, Rhoades & Co. [brokerage firm] (1955-1977)
<b>Businessmen:</b>		
Albert Lindsay Nickerson	1952-1969	Chairman and CEO of Socony-Mobil Oil Co. (later Mobil Oil Corp.) (1963-1969); Chairman of the Federal Reserve Bank of New York (1969-1972)
John T. Connor Sr.	1962-1992	Chairman of Allied Chemical Corp. (1969-1979); Sec. of Commerce (1965-1967)
Thomas J. Watson Jr.	1961-1993	Chairman and CEO of International Business Machines Corp. [IBM] (1961-1971) Trustee of The Rockefeller Foundation (1963-1971)
J. Irwin Miller	1962-2004	Chairman of the board of Cummins Engine Co. (1951-1977)
Roger Lewis	1957-1970	Chairman of the board of General Dynamics Corp. (1962-1970)
Thomas V. Jones	1963-2007	Chairman of the board (1963-c.1990) and CEO (1960-1989) of Northrop Corp.
Lammot du Pont Copeland	1942-1983	Chairman of the board of E.I. du Pont de Nemours & Co. (1967-1971)
Fred J. Borch	1968-1972	Chairman and CEO of General Electric Co. (1967-1972)
Roger M. Blough	1956-1975	Chairman and CEO of United States Steel Corp. (1955-1969)
George R. Vila	1966-1974	Chairman and CEO of Uniroyal, Inc. (1965-1975)
Juan T. Trippe	1933-1976	Chairman and CEO of Pan American Airways (1964-1968)
Walker L. Cisler	1955-1994	Chairman of the board of Detroit Edison Co. (1964-1975)
Byron K. Elliott	1944-1992	Chairman of John Hancock Mutual Life Insurance Co. [Boston] (1963-1969)
John R. Kimberly	1959-1974	Chairman of the board (1967-1970) and President (1953-1967) of Kimberly-Clark Corp. Trustee of the Rockefeller Foundation (1953-1968)
James C. Donnell II	1959-1981	President of Marathon Oil Co. (1948-1972)
Joseph Peter Grace, Jr.	1951-1992	President and CEO of W.R. Grace & Co. (1945-1981)
Stanley Marcus	1958-1969	President of Neiman Marcus [department store in Dallas, Texas] (1950-1972)
Harold S. Geneen	1961-1979	President of International Telephone and Telegraph Corp. (1959-1973)
Emilio G. Collado	1948-1992	Executive Vice President of Exxon Corp. (1966-1975)
Richard M. Bissell Jr.	1953-1993	Director of Marketing and Economic Planning, United Aircraft Corp. (1964-1974)
Oscar S. Straus II	1951-2009	Partner of Guggenheim Brothers (1959-1983)
Broderick Haskell	1946-1981	Vice President of Bache & Co., Inc. (1965-1971)
<b>Lawyers:</b>		
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm in New York City] (1926-1951, 1962-1969)

Eustace Seligman	1926-1976	Member of Sullivan & Cromwell (1923-1976)
Arthur H. Dean	1938-1987	Partner of Sullivan & Cromwell (1929-1976)
George C. Sharp	1946-1972	Partner of Sullivan & Cromwell (1929-1971)
Norris Darrell	1946-1983	Partner of Sullivan & Cromwell (1934-1976)
George A. Brownell	1947-1977	Partner of Davis, Polk & Wardwell [law firm in New York City] (1930-1972)
Frederick A.O. Schwarz	1955-1971	Partner of Davis, Polk & Wardwell (1935-1974)
Ralph M. Carson	1938-1969	Partner of Davis, Polk & Wardwell (1935-1977)
Charles M. Spofford	1947-1990	Member of Davis, Polk & Wardwell (1940-1950, 1952-1973)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell (1950-1992)
Peter O. A. Solbert	1961-2001	Partner of Davis, Polk & Wardwell (1957-1963, 1965-1989)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm] (1946-1961, 1963-1984)
Maurice T. Moore	1954-1985	Member of Cravath, Swaine & Moore [law firm] (1926-1980)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm] (1931-1990)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Alfred Ogden	1947-2002	Partner of Alexander & Green [law firm] (1955-1975)
Michael V. Forrestal	1961-1988	Partner of Shearman & Sterling [law firm] (1960-1989); Senior staff member of the National Security Council (1962-1965)
George Roberts	1932-1967	Partner of Winthrop, Stimson, Putnam & Roberts [law firm] (1914-1968)
Morris B. Abram	1965-2000	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1962-1968, 1970-1989)
John N. Irwin II	1952-1999	Partner of Patterson, Belknap & Webb [law firm] (1950-1957, 1961-1970, 1974-1977)
Robert Sturgis Potter	1957-1988	Partner of Patterson, Belknap, Webb & Tyler [law firm] (1962-1988)
Robert M. Pennoyer	1962-1992	Partner of Patterson, Belknap & Webb [law firm] (1962-1995)
Paul G. Pennoyer	1960-1969	Partner of White & Case [law firm in New York City] (1928-1971)
Bethuel M. Webster	1954-1988	Member of Webster & Sheffield [law firm in New York City] (1934-1984)
Dillon Anderson	1959-1973	Partner of Baker Botts [law firm in Houston, Texas] (1940-1974)
Dean G. Acheson	1948-1953, 1960-1971	Member of Covington & Burling [law firm in Washington, D.C.] (1953-1971)
Edwin J. Putzell, Jr.	1966-1976	Vice President and General Counsel of Monsanto Co. (1963-1977)
Tom Killefer	1971-1981	General Counsel of Chrysler Corp. (1966-1975)
<b>Organization Executives:</b>		
Joseph E. Johnson	1948-1990	President of Carnegie Endowment for International Peace (1950-1971)
Thomas L. Hughes	1967-present	President of Carnegie Endowment for International Peace (1971-1991)
J. George Harrar	1961-1977	President of The Rockefeller Foundation (1961-1972)
John D. Rockefeller III	1931-1978	Chairman of The Rockefeller Foundation (1952-1971)
John J. McCloy	1940-1989	Chairman of the Council on Foreign Relations (1953-1970)
Everett N. Case	1940-1981	President of Alfred P. Sloan Foundation (1962-1968); Chairman of the Federal Reserve Bank of New York (1966-1968)
Alan Pifer	1956-1995	President of Carnegie Corporation of New York (1965-1982)
Kermit Gordon	1967-1975	President of The Brookings Institution (1967-1977)
Samuel P. Hayes	1954-1993	President of Foreign Policy Association (1962-1974)
Max F. Millikan	1954-1969	President of World Peace Foundation (1956-1969)
Francis T.P. Plimpton	1933-1983	President of Teachers Insurance and Annuity Association [TIAA] (1951-1975)
J. Quigg Newton Jr.	1956-2002	President of The Commonwealth Fund (1963-1975)
Caryl P. Haskins	1944-1999	President of Carnegie Institution of Washington (1956-1971)
Paul M. Herzog	1958-1986	President of the Salzburg Seminar in American Studies (1965-1971)
Waldemar A. Nielsen	1958-2002	President of African-American Institute (1961-1970)
C. Dale Fuller	1953-1971	Executive Vice President of Foreign Policy Association (1959-1972)
<b>College Professors:</b>		
Kingman Brewster Jr.	1956-1987	President of Yale University (1963-1977)
Nathan M. Pusey	1954-2001	President of Harvard University (1953-1971) President of Andrew W. Mellon Foundation (1971-1975)
Robert F. Goheen	1959-2007	President of Princeton University (1957-1972); Trustee of the Rockefeller Foundation (1963-1975)
James A. Perkins	1951-1998	President of Cornell University (1963-1969)
Grayson L. Kirk	1942-1997	President of Columbia University (1953-1968)
Andrew W. Cordier	1956-1974	President of Columbia University (1968-1970) Dean, School of Int'l and Public Affairs at Columbia Univ. (1962-1968, 1970-1972)
Clark Kerr	1961-1969	President of University of California at Berkeley (1958-1967) Trustee of the Rockefeller Foundation (1960-1975)
Charles J. Hitch	1957-1979	President of University of California at Berkeley (1967-1975); Assistant Secretary of Defense for Comptroller (1961-1965)
J.E. Wallace Sterling	1946-1978	President of Stanford University (1949-1968)
Lincoln Gordon	1954-2008	President of Johns Hopkins University (1967-1971)
John Sloan Dickey	1946-1983	President, Dartmouth College (1945-1970); Trustee, Rockefeller Foundation (1947-72)
Calvin H. Plimpton	1962-2006	President of Amherst College (1960-1971)

John E. Sawyer	1953-1994	President of Williams College (1961-1973)
Howard W. Johnson	1966-2009	President of Massachusetts Institute of Technology (1966-1971)
Julius A. Stratton	1965-1993	President of Massachusetts Institute of Technology (1959-1966); Chairman of Ford Foundation (1966-1971)
Frederick L. Hovde	1954-1973	President of Purdue University (1946-1971)
James M. Hester	1962-1996	President of New York University (1962-1975)
Walter Consuelo Langsam	1947-1973	President of University of Cincinnati (1955-1971)
Theodore M. Hesburgh	1966-present	President of University of Notre Dame (1952-1987); Trustee of the Rockefeller Foundation (1961-1981)
Jerome B. Wiesner	1960-1994	Provost of Massachusetts Institute of Technology (1966-1971)
Dale R. Corson	1966-1979	Provost of Cornell University (1963-1969); President of Cornell University (1969-1977)
Edward W. Barrett	1949-1987	Dean of Graduate School of Journalism at Columbia University (1956-1968)
Courtney C. Brown	1955-1976	Dean of Columbia Business School (1954-1969)
Edmund A. Gullion	1955-1997	Dean of Fletcher School of Law and Diplomacy at Tufts University (1965-1979)
Francis O. Wilcox	1961-1985	Dean of School of Advanced International Studies at Johns Hopkins Univ. (1961-1973)
Don K. Price Jr.	1954-1977	Dean of Graduate School of Public Administration at Harvard University (1958-1977)
Bayless Manning	1961-1998	Dean of Stanford Law School (1964-1971); President of the Council on Foreign Relations (1971-1977)
Abram Bergson	1950-1970	Professor of Economics at Harvard University (1956-1984)
Crane Brinton	1952-1967	Professor of History at Harvard University (1942-c.1967)
John King Fairbank	1947-1985	Professor of History at Harvard University (1959-1972)
Rupert Emerson	1951-1976	Professor of International Relations at Harvard University (1946-1970)
John Kenneth Galbraith	1947-1970	Professor of Economics at Harvard University (1949-1960, 1963-1975)
Myres S. McDougal	1954-1997	Professor of Law at Yale University (1939-1975)
Henry C. Wallich	1952-1988	Professor of Economics at Yale University (1951-1974)
Lloyd G. Reynolds	1962-1987	Sterling Professor of Economics at Yale University (1952-1981)
Harold D. Lasswell	1955-1977	Edward J. Phelps Professor of Law and Political Science at Yale Univ. (1961-1971)
Frederick C. Barghoorn	1949-1990	Professor of Political Science at Yale University (1957-c.1976)
Geroid T. Robinson	1942-1969	Seth Low Professor of History at Columbia University (1950-1971)
John N. Hazard	1942-1994	Professor of Public Law at Columbia University (1946-1977)
A. Arthur Schiller	1961-1976	Professor of Law at Columbia University (1949-1971)
Rene Albrecht-Carrie	1942-1978	Professor of History at Columbia University (1953-1969)
Henry L. Roberts	1951-1972	Professor of History at Columbia University (1956-1967)
Marshall D. Shulman	1956-2006	Professor of Government at Columbia University (1967-1974)
Arthur Doak Barnett	1957-1998	Professor of Political Science at Columbia University (1961-1969)
Henry P. de Vries	1942-1944, 1947-1986	Professor of Law at Columbia University (1952-1981); Partner of Baker & McKenzie [law firm in New York City] (1960-1986)
Joseph R. Strayer	1960-1986	Professor of History at Princeton University (1942-1973)
Oskar Morgenstern	1955-1976	Professor of Economics at Princeton University (1944-1970)
Hans J. Morgenthau	1958-1973	Professor of Political Science at University of Chicago (1949-1968)
Carl B. Spaeth	1963-1971	William Nelson Cromwell Professor of Law at Stanford University (1962-1972)
Richard L. Park	1960-1980	Professor of Political Science at University of Michigan (1966-1980)
<b>Miscellaneous:</b>		
Daniel Ellsberg	1969-present	Pentagon Paper leaker
Harold Brown	1969-present	Secretary of the Air Force (1965-1969); President of California Institute of Technology (1969-1977)
J. Richardson Dilworth	1954-1992	Senior financial adviser to the Rockefeller family (1958-1981)
Henry J. Friendly	1942-1985	Judge of the U.S. Court of Appeals for 2nd Circuit [New York City] (1959-1974)
Dudley B. Bonsal	1946-1994	Judge of the U.S. District Court for the Southern District of New York (1962-1976)
Charles E. Wyzanski Jr.	1959-1978	Judge of the U.S. District Court for the District of Massachusetts (1941-1971)
Philip C. Jessup Sr.	1928-1981	Judge of the International Court of Justice (1961-1970)
Ralph J. Bunche	1949-1967	Under Secretary of the United Nations for Special Political Affairs (1958-1967) Trustee of the Rockefeller Foundation (1955-1970)
Frank A. Southard Jr.	1951-1986	Deputy Managing Director of the International Monetary Fund (1962-1974)
Dwight D. Eisenhower	1949-1968	President of the United States (1953-1961)
James B. Conant	1934-1976	President of Harvard University (1933-1953)
Winthrop W. Aldrich	1927-1973	Chairman of the board of Chase National Bank (1934-1953) Son of U.S. Senator Nelson Aldrich; Uncle of David Rockefeller and Nelson Rockefeller
Henry S. Morgan	1928-1981	Co-Founder of Morgan, Stanley & Co. (1935-?); Director of General Electric Co. (1934-1982); Grandson of Wall Street banker John Pierpont Morgan

Note: The Gulf of Tonkin Incident occurred on August 2, 1964.

Note: Six Day War in Israel occurred from June 5–10, 1967.

Note: The 1967 Newark Race Riot occurred from July 12-17, 1967.

Note: The 1967 Detroit Race Riot occurred from July 23-27, 1967.

Note: Tet Offensive occurred in Saigon and other cities in South Vietnam in February 1968.

Note: Dr. Martin Luther King Jr. was assassinated by a "lone gunman" in Memphis, Tennessee on April 4, 1968.

Note: U.S. Senator Robert F. Kennedy was assassinated by a "lone gunman" in Los Angeles on June 5, 1968; Kennedy died the next day.

Note: Kent State Massacre occurred at Kent State University in Kent, Ohio, U.S.A. on May 4, 1970.

Note: The Watergate Scandal occurred in Washington, D.C. on June 17, 1972.

Note: Salvador Allende, the President of Chile, was assassinated during a coup d'etat on September 11, 1973.

## Council on Foreign Relations Members and Their Occupation during the Iran Hostage Crisis (November 4, 1979–January 20, 1981)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Jimmy Carter	1983-present	President of the United States (Janury 20, 1977-January 20, 1981)
Walter F. Mondale	1973-present	Vice President of the United States (January 20, 1977- January 20, 1981)
Zbigniew Brzezinski	1961-present	National Security Advisor (January 20, 1977-January 20, 1981)
David L. Aaron	1977-present	Deputy National Security Advisor (1977-1981)
Lloyd N. Cutler	1974-2004	Counselor to the President of the United States (1980-1981)
Patricia Roberts Harris	1970-1984	Secretary of Health and Human Services (1979-1981)
(Adm.) Stansfield Turner	1973-present	Director of Central Intelligence Agency (March 9, 1977-January 20, 1981)
Frank C. Carlucci	1976-present	Deputy Director of Central Intelligence Agency (Feb. 5, 1978-Feb. 4, 1981)
Robert R. Bowie	1947-2008	Deputy Director of CIA for Intelligence (1977-1979)
Adm. Bobby Ray Inman	1978-present	Director of National Security Agency (1977-1981)
Abbott M. Washburn	1951-2003	Commissioner of Federal Communications Commission (1974-1982)
Roger C. Altman	1978-present	Assistant Secretary of the Treasury (1977-1981)
C. Fred Bergsten	1968-present	Assistant Secretary of the Treasury for International Affairs (1977-1980); Under Secretary of the Treasury for Monetary Affairs (1980-1981)
John C. Sawhill	1974-1998	Deputy Secretary of Energy (1979-1981)
<b>U.S. Dept. of Defense:</b>		
Harold Brown	1969-present	U.S. Secretary of Defense (January 21, 1977-January 20, 1981)
David E. McGiffert	1970-2005	Assistant Secretary of Defense for International Security Affairs (1977-1981)
Clifford L. Alexander Jr.	1979-1981	Secretary of the Army (1977-1981)
Gen. David C. Jones, USAF	1980-2007	Chairman of the Joint Chiefs of Staff (June 21, 1978- June 18, 1982)
Gen. Edward C. Meyer	1979-present	Army Chief of Staff (June 22, 1979-June 21, 1983)
Gen. Andrew J. Goodpaster	1956-2004	Superintendent of U.S. Military Academy (1977-1981)
Lt. Gen. DeWitt C. Smith Jr.	1977-2005	Commandant of Army War College (1978-1980)
Lt. Gen. Robert G. Gard Jr.	1972-present	President of National Defense University (1977-1981)
Vice Adm. Carisle A.H. Trost	1978-1990	Commander of U.S. Seventh Fleet (1980-1981)
Maj. Gen. Perry M. Smith, AF	1975-present	Deputy Chief of Staff for Operations, 2nd Allied Tactical Air Force at Rheindahlen, Germany (March 1979-January 1981)
<b>U.S. Department of State:</b>		
Cyrus R. Vance	1968-2001	U.S. Secretary of State (January 20, 1977–April 28, 1980)
Warren M. Christopher	1973-2010	Deputy Secretary of State (1977-1981)
David D. Newsom	1975-2007	Under Secretary of State for Political Affairs (1978-1981)
Richard N. Cooper	1968-present	Under Secretary of State for Economic Affairs (1977-1981)
Lucy Wilson Benson	1979-present	Under Sec. of State for Security Assistance, Science & Technology (1977-1980)
Deane R. Hinton	1975-present	Assistant Secretary of State for Economic and Business Affairs (1980-1981)
Charles W. Maynes	1976-2006	Assistant Secretary of State for International Organization Affairs (1977-1980)
Richard C. Holbrooke	1970-2010	Assistant Secretary of State for East Asian and Pacific Affairs (1977-1981)
Harold H. Saunders	1976-present	Asst. Secretary of State for Near-Eastern and South Asian Affairs (1978-1981)
Richard M. Moose	1973-present	Assistant Secretary of State for African Affairs (1977-1981)
Thomas R. Pickering	1975-present	Assistant Secretary of State for Oceans and International Environmental and Scientific Affairs (1978-1981)
W. Anthony Lake	1976-2002	Director of State Department Policy Planning Staff (1977-1981)
Matthew Nimetz	1973-present	Counselor of the U.S. Department of State (1977-1980)
Glenn W. Ferguson	1969-2002	President of Radio Free Europe/Radio Liberty (1978-1982)
Douglas J. Bennet	1980-present	Administrator of U.S. Agency for International Development (1979-1981)
Ralph Earle II	1975-2011	Director of Arms Control and Disarmament Agency (1980-1981)
Donald F. McHenry	1970-present	U.S. Representative to the United Nations (1979-1981)
W. Tapley Bennett Jr.	1977-1994	U.S. Representative to North Atlantic Treaty Organization (NATO) (1977-1983)
Herbert Salzman	1970-1990	U.S. Representative to OECD (1977-1981)
Thomas O. Enders	1970-1995	U.S. Representative to European Committee (EC) (1979-1981)
Gale W. McGee	1955-1991	U.S. Representative to the Organization of American States (OAS) (1977-1981)
Gerard C. Smith	1961-1991	U.S. Representative to International Atomic Energy Agency (1977-1980)
Kingman Brewster Jr.	1956-1987	U.S. Ambassador to Great Britain (1977-1981)
Arthur A. Hartman	1974-present	U.S. Ambassador to France (1977-1981)
Walter J. Stoessel Jr.	1977-1986	U.S. Ambassador to West Germany (1976-1981)
Thomas J. Watson Jr.	1961-1993	U.S. Ambassador to the Soviet Union (October 29, 1979-January 15, 1981)
Lawrence S. Eagleburger	1974-2010	U.S. Ambassador to Yugoslavia (1977-1980)
Harry E. Bergold Jr.	1979-1994	U.S. Ambassador to Hungary (1980-1983)
Rozanne L. Ridgway	1980-present	U.S. Amb. to Finland (1977-1980); Counselor, U.S. Dept. of State (1980-1981)
James E. Goodby	1973, 1975-2003	U.S. Ambassador to Finland (1980-1981)
Warren D. Manshel	1969-1989	U.S. Ambassador to Denmark (1978-1981)
Richard N. Gardner	1956-present	U.S. Ambassador to Italy (March 21, 1977-February 27, 1981)
Terence A. Todman	1979-present	U.S. Ambassador to Spain (1978-1983)
Richard J. Bloomfield	1972, 1975-present	U.S. Ambassador to Portugal (1978-1982)
Milton A. Wolf	1980-2005	U.S. Ambassador to Austria (1977-1980)

Philip M. Kaiser	1956-2006	U.S. Ambassador to Hungary (1977-1980); U.S. Amb. to Austria (1980-1981)
James G. Lowenstein	1972-present	U.S. Ambassador to Luxembourg (1977-1981)
William H. Sullivan	1969-2001	U.S. Ambassador to Iran (June 18, 1977-April 6, 1979)
Samuel W. Lewis	1979-2003	U.S. Ambassador to Israel (1977-1985)
Ronald I. Spiers	1975-present	U.S. Ambassador to Turkey (July 12, 1977-January 11, 1980)
James W. Spain	1964-2009	U.S. Ambassador to Turkey (February 26, 1980-August 16, 1981)
Alfred L. Atherton Jr.	1975-2002	U.S. Ambassador to Egypt (1979-1983)
Ulric Haynes Jr.	1969-present	U.S. Ambassador to Algeria (1977-1981)
Angier Biddle Duke	1953-1994	U.S. Ambassador to Morocco (1979-1981)
Wilbert J. LeMelle	1977-2002	U.S. Ambassador to Kenya (1977-1980)
Mabel M. Smythe	1977-1996	U.S. Ambassador to Cameroon (1977-1980)
Frank G. Wisner II	1975-present	U.S. Ambassador to Zambia (1979-1982)
Horace Dawson Jr.	1977-present	U.S. Ambassador to Botswana (1979-1982)
William H. Luers	1976-present	U.S. Ambassador to Venezuela (1978-1982)
Robert F. Goheen	1959-2007	U.S. Ambassador to India (1977-1980)
Morton I. Abramowitz	1975-present	U.S. Ambassador to Thailand (1978-1981)
<b>Politicians:</b>		
Jacob K. Javits	1960-1985	U.S. Senator (Republican-New York, 1957-1981)
Claiborne Pell	1966-2008	U.S. Senator (Democrat-Rhode Island, 1961-1997)
Charles McC. Mathias Jr.	1972-2009	U.S. Senator (Republican-Maryland, 1969-1987)
William V. Roth Jr.	1973-2003	U.S. Senator (Republican-Delaware, 1971-2001)
John C. Culver	1973-2000	U.S. Senator (Democrat-Iowa, 1975-1981)
Abraham A. Ribicoff	1974-1997	U.S. Senator (Democrat-Connecticut, 1963-1981)
Adlai E. Stevenson III	1974-1997	U.S. Senator (Democrat-Illinois, 1970-1981)
Howard H. Baker Jr.	1974-present	U.S. Senator (Republican-Tennessee, 1967-1985)
Daniel P. Moynihan	1975-2002	U.S. Senator (Democrat-New York, 1977-2001)
Jonathan B. Bingham	1952-1986	U.S. Congressman (Democrat-New York, 1965-1983)
Dante B. Fascell	1973-1998	U.S. Congressman (Democrat-Florida, 1955-1993)
John B. Anderson	1973-present	U.S. Congressman (Republican-Illinois, 1961-1981)
John Brademas	1973-present	U.S. Congressman (Democrat-Indiana, 1959-1981)
Stephen J. Solarz	1978-present	U.S. Congressman (Democrat-New York, 1975-1993)
Hugh L. Carey	1980-2003	Governor of New York (1975-1982)
John D. Rockefeller IV	1978-present	Governor of West Virginia (1977-1985)
William P. Hobby	1971-1983	Lieutenant Governor of Texas (1973-1991)
Donald M. Fraser	1973-1987	Mayor of Minneapolis, Minnesota (January 1, 1980-December 31, 1993)
<b>Bankers:</b>		
Robert S. McNamara	1968-2009	President of The World Bank (1968-1981)
William B. Dale	1963-2011	Deputy Managing Director of the International Monetary Fund (1974-1984)
Paul A. Volcker	1970-present	Chairman of the Federal Reserve (August 6, 1979-August 11, 1987)
Henry C. Wallich	1952-1988	Member of the Federal Reserve Board (1974-1986)
Emmett J. Rice	1973-1987	Member of the Federal Reserve Board (1979-1986)
Anthony M. Solomon	1966-2007	President of the Federal Reserve Bank of New York (1980-1984) Under Secretary of the Treasury for Monetary Affairs (1977-1980)
David Rockefeller	1942-present	Chairman and CEO of Chase Manhattan Bank (1969-1981) Chairman of the Council on Foreign Relations (1970-1985) North American Chairman of the Trilateral Commission (1977-1991)
Willard C. Butcher	1970-1991	President of Chase Manhattan Bank (1972-1981)
Walter B. Wriston	1955-1990	Chairman of the board of Citibank (1970-1984)
Donald C. Platten	1969-1990	Chairman of the board of Chemical Bank (1974-1983)
Peter G. Peterson	1971-present	Chairman and CEO of Lehman Brothers [Kuhn Loeb & Co.] (1973-1984)
George W. Ball	1949-1993	Senior Partner of Lehman Brothers (1969-1982)
John C. Whitehead	1978-present	Co-Chairman of Goldman, Sachs & Co. (1976-1984)
Henry H. Fowler	1950-1997	Partner of Goldman, Sachs & Co. (1969-1981)
Robert Price	1975-present	General Partner of Lazard Freres & Co. (1972-1982)
Frank G. Zarb	1978-present	General Partner of Lazard Freres & Co. (1977-1988)
Robert H.B. Baldwin	1968-1993	President of Morgan Stanley & Co. (1973-1982)
Alfred Hayes	1948-1985	Chairman of Morgan Stanley International (1975-1981)
Richard A. Debs	1973-present	President of Morgan Stanley International (1976-1987)
Robert V. Roosa	1957-1993	Partner of Brown Brothers Harriman & Co. (1965-1993)
Robert L. Ireland III	1971-1993	Partner of Brown Brothers Harriman & Co. (1960-c.1994)
W. Averell Harriman	1923-1986	Limited Partner of Brown Brothers Harriman & Co. (1946-1986)
Donald B. Marron	1971-present	Chairman and CEO of PaineWebber Inc. (1980-2000)
James D. Robinson III	1973-present	Chairman and CEO of American Express Co. (1977-1993)
Donald T. Regan	1973-1980	Chairman and CEO of Merrill Lynch & Co. (1973-1981)
J. Richardson Dilworth	1954-1992	Senior financial adviser to the Rockefeller family (1958-1981)
<b>Businessmen:</b>		
Clifton C. Garvin Jr.	1971-1992	Chairman and CEO of Exxon (1975-1986)
Rawleigh Warner Jr.	1968-1990	Chairman and CEO of Mobil Oil Corp. (1969-1986)
Maurice F. Granville	1971-1993	Chairman and CEO of Texaco (1972-c. 1980)

Robert O. Anderson	1971-2005	Chairman and CEO of Atlantic Richfield Co. (ARCO) (1964-1985)
John F. Bookout	1980-2002	President and CEO of Shell Oil Co. (1976-1988) (now part of Royal Dutch Shell)
Stephen Stamas	1966-present	Vice President of Public Affairs at Exxon (1973-1986)
Irving S. Shapiro	1974-1980	Chairman and CEO of E.I. du Pont de Nemours & Co., Inc. (1974-1981)
Thomas V. Jones	1963-2007	Chairman of the board (1963-c.1990) and CEO (1960-1989) of Northrop Corp.
Henry B. Schacht	1971-present	Chairman and CEO of Cummins Engine Co. (1977-1995)
Ruben F. Mettler	1980-2005	Chairman and CEO of TRW, Inc. (1977-1988)
Charles F. Barber	1957-2010	Chairman of American Smelting and Refining Co. (1971-1982)
George B. Munroe	1967-present	Chairman and CEO of Phelps Dodge Corp. (1975-1987)
Edson W. Spencer	1974-2004, 2007-2011	Chairman of the board and CEO of Honeywell, Inc. (1978-1987)
William S. Sneath	1978-1985	Chairman and CEO of Union Carbide Corp. (1977-c.1984)
W.H. Krome George	1971-1985	Chairman and CEO of ALCOA (Aluminum Company of America) (1975-c.1982)
Charles J. Pilliod Jr.	1975-2005	Chairman and CEO of Goodyear Tire & Rubber Co. (1974-1983)
Lee L. Morgan	1978-1984	Chairman of the board of Caterpillar Tractor Co. (1977-c.1984)
William A. Hewitt	1971-1997	Chairman and CEO of Deere & Co. (1964-1982)
C. Peter McColough	1969-1994	Chairman and CEO of Xerox Corp. (1971-1982)
Mark Shepherd Jr.	1971-1986	Chairman (1976-1988) and CEO (1969-1984) of Texas Instruments
Reginald H. Jones	1975-1981	Chairman and CEO of General Electric Co. (1972-1981)
Merle R. Rawson	1978-1987	Chairman and CEO of Hoover Co. (1975-1988) [vacuum cleaner company]
H.J. Heinz II	1953-1986	Chairman of the board of H.J. Heinz Company (1959-1987)
Joseph Peter Grace, Jr.	1951-1992	President and CEO of W.R. Grace & Co. (1945-1981)
John J. Horan	1980-1985	Chairman and CEO of Merck & Co. [medicine] (1976-1985)
Edmund T. Pratt Jr.	1979-1991	Chairman and CEO of Pfizer, Inc. [medicine] (1972-1990) Chairman of The Economic Club of New York (1979-1981)
Richard M. Furlaud	1975-present	Chairman and CEO of Squibb Corporation (1974-1989)
Richard L. Gelb	1971-2003	Chairman and CEO of Bristol Myers Co. (1976-1995)
J. Paul Sticht	1975-1993	Chairman of the board of R.J. Reynolds [tobacco] (1979-1985)
Paul C. Sheeline	1962-1994	Chairman (1972-1987) and CEO (1971-1985) of Intercontinental Hotels Corp.
Charles F. Luce	1970-1996	Chairman and CEO of Consolidated Edison Co. of New York (1967-1982)
Edward N. Ney	1975-present	Chairman and CEO of Young & Rubicam, Inc. (1972-1985)
George P. Shultz	1974-present	President (1975-1981) and Vice Chairman (1977-1981) of Bechtel Corp.
Gen. Alexander M. Haig Jr.	1973-2009	President of United Technologies Corp. (1979-1981) Supreme Allied Commander Europe, SHAPE (1974-1979)
Alan Greenspan	1978-present	Chairman and President of Townsend-Greenspan & Co., Inc. (1954-1987) [economic consulting firm in New York City]
Oscar S. Straus II	1951-2009	Partner of Guggenheim Brothers (1959-1983)
J. Wayne Fredericks	1959-2004	Executive Director for Int'l Governmental Affairs, Ford Motor Co. (1974-1988)
Jack F. Bennett	1965-1995	Senior Vice President of Exxon Corp. (1975-1989)
<b>Lawyers:</b>		
Robert R. Douglass	1974-present	General Counsel of Chase Manhattan Bank (1976-1983)
Nicholas deB. Katzenbach	1967-1994	General Counsel of International Business Machines Corp. [IBM] (1969-1985)
William J. Butler	1979-present	General Counsel of FAO Schwartz (1961-1985)
John J. McCloy	1940-1989	Member of Milbank, Tweed, Hadley & McCloy [law firm] (1963-1989)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
John R. Stevenson	1955-1995	Partner of Sullivan & Cromwell [law firm] (1956-1969, 1975-1987)
Vincent A. Rodriguez	1957-2011	Partner of Sullivan & Cromwell [law firm] (1956-c.2008)
M. Bernard Aidinoff	1976-present	Partner of Sullivan & Cromwell [law firm] (1963-1996)
John E. Merow	1977-present	Partner of Sullivan & Cromwell [law firm] (1965-1996)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell [law firm in New York City] (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell [law firm] (1950-1992)
Peter O. A. Solbert	1961-2001	Partner of Davis, Polk & Wardwell [law firm] (1957-1963, 1965-1989)
Francis T.P. Plimpton	1933-1983	Partner of Debevoise & Plimpton [law firm] (1933-1961, 1965-1983)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm] (1931-1990)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Harold H. Healy Jr.	1974-2006	Partner of Debevoise & Plimpton [law firm] (1959-1989)
Michael V. Forrestal	1961-1988	Partner of Shearman & Sterling [law firm] (1960-1989)
Robert Huntington Knight	1964-2004	Partner of Shearman & Sterling [law firm] (1955-1958, 1962-1985) Chairman of the Federal Reserve Bank of New York (1977-1983)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Conrad K. Harper	1977-present	Partner of Simpson, Thacher & Bartlett [law firm] (1974-1993, 1996-2002)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm] (1946-1961, 1963-1984)
Maurice T. Moore	1954-1985	Member of Cravath, Swaine & Moore [law firm] (1926-1980)
Frederick A.O. Schwarz Jr.	1970-1981, 1988-2001	Partner of Cravath, Swaine & Moore (1969-1975, 1976-1981, 1987-2001)
Morris B. Abram	1965-2000	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1962-1968, 1970-1989)
Sol M. Linowitz	1965-2001	Senior Partner of Coudert Brothers [law firm in New York City] (1969-1984)
John Carey	1973-present	Partner of Coudert Brothers [law firm in New York City] (1961-1987)
Manuel R. Angulo	1974-1993	Partner of Curtis, Mallet-Prevost, Colt & Mosle [law firm] (1961-c.1993)
Keith Highet	1971, 1973-2000	Partner of Curtis, Mallet-Prevost, Colt & Mosle [law firm] (1968-1989)



Bethuel M. Webster	1954-1988	Member of Webster & Sheffield [law firm] (1934-1984)
Orville H. Schell, Jr.	1974-1986	Partner of Hughes, Hubbard & Reed [law firm] (1942-1987)
R. James Woolsey	1975-present	Partner of Shea & Gardner [Wash., D.C.] (1979-1989, 1991-1993, 1995-2002)
Ruth Bader Ginsburg	1973-present	General Counsel of American Civil Liberties Union (1973-1980) Judge, U.S. Court of Appeals for D.C. Circuit (June 18, 1980-August 5, 1993)
<b>Journalists:</b>		
William S. Paley	1936-1989	Chairman of the board of Columbia Broadcasting System [CBS] (1946-1983)
Katharine Graham	1970-2000	Chairman of the board of The Washington Post Co. (1973-1993)
Henry A. Grunwald	1979-2004	Editor-in-Chief of <i>Time</i> magazine. (1979-1987)
William F. Buckley Jr.	1974-2003	Editor-in-Chief of <i>National Review</i> (1955-1990)
Max Frankel	1966-1992	Editorial Page Editor of <i>The New York Times</i> (1977-1986)
Meg Greenfield	1973-1998	Editorial Page Editor of <i>The Washington Post</i> (1979-1999)
Robert L. Bartley	1979-2003	Editor of <i>The Wall Street Journal</i> (1979-2003)
Barbara Walters	1978-present	Co-Host and Chief Correspondent of ABC News' <i>20/20</i> (1979-2004)
Joseph Kraft	1959-1985	Syndicated Columnist for <i>The Washington Post</i> (1963-1986)
A.M. Rosenthal	1963-2006	Executive Editor of the <i>New York Times</i> (1977-1986)
Strobe Talbott	1975-present	Diplomatic Correspondent for <i>Time</i> magazine (1977-1984)
Walter S. Isaacson	1979-1984, 1987-pres.	Political Correspondent for <i>Time</i> magazine (1979-1981)
William P. Bundy	1960-2000	Editor of <i>Foreign Affairs</i> magazine (1972-1984)
<b>Organization Executives:</b>		
Thomas L. Hughes	1967-present	President of Carnegie Endowment for International Peace (1971-1991)
Harding F. Bancroft	1957-1984	Vice Chairman of Carnegie Endowment for International Peace (1970-1981)
Richard W. Lyman	1980-present	President, Rockefeller Foundation (1980-1988); Pres., Stanford Univ. (1970-80)
Franklin A. Thomas	1978-present	President of Ford Foundation (1979-1996)
Laurence D. Stifel	1975-1994	Secretary of Rockefeller Foundation (1974-1983)
John E. Sawyer	1953-1994	President of Andrew W. Mellon Foundation (1975-1987)
Marshall A. Robinson	1977-1995	President of Russell Sage Foundation (1979-1986)
David E. Rogers	1973-1989	President of The Robert Wood Johnson Foundation (1972-1986)
Alan Pifer	1956-1995	President of Carnegie Corporation of New York (1965-1982)
Bruce K. MacLaury	1968-present	President of The Brookings Institution (1977-1995)
Winston Lord	1973-present	President of the Council on Foreign Relations (1977-1985)
John E. Rielly	1972-present	President of the Chicago Council on Foreign Relations (1974-2001)
Phillips Talbot	1951-2010	President of the Asia Society (1970-1981)
Vernon E. Jordan Jr.	1978-present	President of the National Urban League (1972-1981)
George Zeidenstein	1977-1995	President of Population Council (1976-1993)
Jeremy J. Stone	1971-2010	President and CEO of Federation of American Scientists (1970-2000)
S. Dillon Ripley, II	1954-1991	Secretary of Smithsonian Institution (1964-1984)
Alfred Ogden	1947-2002	Trustee of Planned Parenthood of New York City (1977-1983)
Paul Moore Jr.	1971-2002	Protestant Episcopal Bishop for the Episcopal Diocese of New York (1972-1989)
Thomas R. Donahue	1980-present	Secretary-Treasurer of AFL-CIO (1979-1995)
Sol C. Chaikin	1979-1990	President, International Ladies' Garment Workers' Union (1975-1986)
Glenn E. Watts	1979-1999	President, Communications Workers of America (1974-1985)
Henry A. Kissinger	1956-2009	Director of the Council on Foreign Relations (1977-1981)
William E. Brock III	1977-1993	Chairman of the Republican National Committee (1977-1981)
<b>College Professors:</b>		
A. Bartlett Giamatti	1978-1986	President of Yale University (1979-1986)
Howard R. Swearer	1969-1991	President of Brown University (1977-1988)
Martin Meyerson	1972-2006	President of University of Pennsylvania (1970-1981)
Steven Muller	1966-2012	President of Johns Hopkins University (1972-1990)
Jerome B. Wiesner	1960-1994	President of Massachusetts Institute of Technology (1971-1980)
Marvin L. Goldberger	1971-2007	President of California Institute of Technology (1978-1987)
Theodore M. Hesburgh	1966-present	President of University of Notre Dame (1952-1987)
Olin C. Robison	1972-present	President of Middlebury College (1975-1990)
Wesley W. Posvar	1967-2001	Chancellor of University of Pittsburgh (1967-1991)
Fritz Stern	1966-present	Provost of Columbia University (1980-1983)
Osborn Elliott	1963-2008	Dean of Graduate School of Journalism at Columbia University (1979-1986)
Henry Rosovsky	1974-present	Dean of the Faculty of Arts and Sciences at Harvard University (1973-1984)
Graham T. Allison	1970-present	Dean of John F. Kennedy School of Government at Harvard Univ. (1977-1989)
Theodore L. Eliot Jr.	1971-1994	Dean of Fletcher School of Law and Diplomacy at Tufts University (1979-1985)
George R. Packard	1971-present	Dean of School of Advanced Int'l Studies at Johns Hopkins Univ. (1979-1993)
Henry P. de Vries	1942-1944, 1947-1986	Professor of Law at Columbia University (1952-1981); Partner of Baker & McKenzie [law firm in New York City] (1960-1986)
William L. Cary	1956-1982	Professor of Law at Columbia University (1955-1983)
Lloyd G. Reynolds	1962-1987	Sterling Professor of Economics at Yale University (1952-1981)
Peter B. Kenen	1966-present	Professor of Economics and Int'l Finance at Princeton University (1971-2004)
David E. Apter	1970-2009	Professor of Political Science and Sociology at Yale University (1969-2000)
Gustav Ranis	1970-present	Professor of Economics at Yale University (1964-1982)
Louis B. Sohn	1973-2005	Bemis Professor of International Law at Harvard University (1961-1981)
McGeorge Bundy	1947-1995	Professor of History at New York University (1979-1989)

Note: General Park Chung Hee, the President of South Korea, was assassinated by a "lone gunman" in Seoul, South Korea on October 26, 1979. Ronald Reagan, the President of the United States of America, was assassinated by a "lone gunman" in Washington, D.C. on March 30, 1981; Reagan survived the assassination attempt.

Council on Foreign Relations Members and Their Occupation during the  
Iran-Iraq War (Sept. 22, 1980–August 20, 1988) and Soviet-Afghan War (Dec. 24, 1979–February 15, 1989)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
William J. Casey	1973-1987	Director of Central Intelligence Agency (1981-1987)
Robert C. McFarlane	1983-present	National Security Advisor (1983-1985)
Gen. Colin L. Powell	1986-present	National Security Advisor (1987-1989)
Malcolm Baldrige	1974-1986	Secretary of Commerce (1981-1987)
William E. Brock III	1977-1993	Chairman of the Republican National Committee (1977-1981) U.S. Trade Representative (1981-1985); Secretary of Labor (1985-1987)
M. Peter McPherson	1987-present	Deputy Secretary of the Treasury (1987-1989)
Marc E. Leland	1981-present	Assistant Secretary of the Treasury for International Affairs (1981-1984)
David C. Mulford	1970-present	Assistant Secretary of the Treasury for International Affairs (1984-1989)
Robert M. Kimmitt	1977-1982, 1985-pres.	General Counsel of the Treasury Department (1985-1987)
William D. Ruckelshaus	1977-1996	Administrator of Environmental Protection Agency (1970-1973, 1983-1985)
Eugene V. Rostow	1955-1997	Director, Arms Control and Disarmament Agency (1981-1983)
Kenneth L. Adelman	1983-2007	Director, Arms Control and Disarmament Agency (1983-1987)
Aulana L. Peters	1985-2001	Commissioner, U.S. Securities and Exchange Commission (1984-1988)
<b>U.S. Department of Defense:</b>		
Caspar W. Weinberger	1981-2005	U.S. Secretary of Defense (1981-1987)
Frank C. Carlucci	1976-present	U.S. Secretary of Defense (1987-1989); National Security Advisor (1986-1987) Deputy Secretary of Defense (1981-1983)
William Howard Taft IV	1984-present	Deputy Secretary of Defense (1984-1989); General Counsel of the Department of Defense (1981-1984)
Fred C. Ikle	1973-2009	Under Secretary of Defense for Policy (1981-1987)
Richard N. Perle	1978-2003	Assistant Secretary of Defense for International Security Policy (1981-1987)
Lawrence J. Korb	1980-present	Asst. Sec. of Defense for Manpower, Reserve Affairs and Logistics (1981-1985)
Charles S. Whitehouse	1977-2001	Asst. Sec. of Defense for Special Operations & Low Intensity Conflict (1988-89)
Henry E. Catto Jr.	1973-present	Assistant Secretary of Defense for Public Affairs (1981-1983)
Gen. David C. Jones AF	1980-2007	Chairman of the Joint Chiefs of Staff (1978-1982)
Gen. John W. Vessey Jr.	1982-present	Chairman of the Joint Chiefs of Staff (1982-1985)
Adm. William J. Crowe	1979-2007	Chairman of the Joint Chiefs of Staff (1985-1989) Commander, Allied Forces Southern Europe (1983-1985) Commander, U.S. Pacific Command (1980-1983)
Gen. Edward C. Meyer	1979-present	Army Chief of Staff (1979-1983)
Gen. John A. Wickham Jr.	1980-1993	Army Chief of Staff (1983-1987)
Gen. Lew Allen Jr.	1981-2009	Air Force Chief of Staff (1978-1982)
Gen. Charles A. Gabriel	1983-1997	Air Force Chief of Staff (1982-1986)
Gen. Larry D. Welch	1988-present	Air Force Chief of Staff (1986-1990)
Adm. Carisle A.H. Trost	1978-1990	Chief of Naval Operations (1986-1990) Commander-in-Chief, U.S. Atlantic Fleet (1985-1986)
Gen. Paul X. Kelley	1983-present	Commandant of the U.S. Marine Corps (1983-1987)
Gen. Bernard W. Rogers	1983-1994	Supreme Allied Commander of Europe (1979-1987)
Gen. William Y. Smith, AF	1978-present	Deputy Commander of U.S. European Command (1981-1983)
Gen. Paul F. Gorman	1973-1991	Commander of U.S. Southern Command (1983-1985)
Maj. Gen. Perry M. Smith, AF	1975-present	Commandant of National War College (1983-1986)
Gen. William R. Richardson	1982-present	Army Deputy Chief of Staff for Operations and Plans (1981-1983) Commander, U.S. Army Training and Doctrine Command (1983-1986)
Gen. Maxwell R. Thurman	1983-1995	Commander, U.S. Army Training and Doctrine Command (1986-1989)
Gen. Fred K. Mahaffey	1984-1986	Commanding General, U.S. Army 3 <sup>rd</sup> Infantry Division (1981-1983) Army Deputy Chief of Staff for Operations and Plans (1983-1985) Commander, Readiness Command (1985-1986)
Lt. Gen. Frederic J. Brown	1975-present	Commander, U.S. 4 <sup>th</sup> Army (1986-1989) Commanding General, U.S. Army Armor Center (Fort Knox) (1983-1986)
Gen. John T. Chain Jr.	1984-1996	Commander-in-Chief, Strategic Air Command (June 1986-January 1991)
Lt. Gen. Bernard E. Trainor	1984-present	USMC Deputy Chief of Staff for Plans, Policies, and Operations (1983-1985)
Lt. Gen. John Pustay	1977-1998, 2005-pres.	President, National Defense University (1981-1983)
Lt. Gen. Bradley C. Hosmer	1974-present	President, National Defense University (1986-1989)
<b>U.S. Department of State:</b>		
Alexander M. Haig Jr.	1973-2009	U.S. Secretary of State (1981-1982)
George P. Shultz	1974-present	U.S. Secretary of State (1982-1989)
Walter J. Stoessel Jr.	1977-1986	Under Secretary for Political Affairs (1981-1982) Deputy Secretary of State (1982) U.S. Ambassador to West Germany (1976-1981)
Kenneth W. Dam	1982-present	Deputy Secretary of State (1982-1985) Vice President for Law and External Relations, IBM Corporation (1985-1992)
Elliott Abrams	1979-present	Assistant Secretary of State for International Organization Affairs (1981-1985) Assistant Secretary of State for Inter-American Affairs (1985-1989)
Chester A. Crocker	1980-present	Assistant Secretary of State for African Affairs (1981-1989)
W. Tapley Bennett Jr.	1977-1994	U.S. Representative to North Atlantic Treaty Organization (NATO) (1977-1983) Asst. Sec. of State for Legislative and Intergovernmental Affairs (1983-1985)
Jeane J. Kirkpatrick	1981-2006	U.S. Representative to the United Nations (1981-1985)
David M. Abshire	1973-present	U.S. Representative to NATO (1983-1987)

Thomas J. Watson Jr.	1961-1993	U.S. Ambassador to the Soviet Union (1979-1981)
Arthur A. Hartman	1974-present	U.S. Ambassador to the Soviet Union (1981-1987)
Jack F. Matlock Jr.	1986-present	U.S. Ambassador to Czechoslovakia (1981-1983) U.S. Ambassador to the Soviet Union (1987-1991)
Arthur W. Hummel Jr.	1982-2000	U.S. Ambassador to Communist China (1981-1985)
Winston Lord	1973-present	U.S. Ambassador to Communist China (1985-1989) President of the Council on Foreign Relations (1977-1985)
Rozanne L. Ridgway	1980-present	U.S. Ambassador to East Germany (1983-1985) Assistant Secretary of State for European and Canadian Affairs (1985-1989)
Evan Griffith Galbraith	1982-2007	U.S. Ambassador to France (1981-1985)
Arthur F. Burns	1960-1986	U.S. Ambassador to West Germany (1981-1985)
Richard R. Burt	1977-present	U.S. Ambassador to West Germany (1985-1989) Assistant Secretary of State for European Affairs (1982-1985)
Maxwell M. Rabb	1978-2001	U.S. Ambassador to Italy (1981-1989)
Terence A. Todman	1979-present	U.S. Ambassador to Denmark (1983-1989)
Henry Allen Holmes	1983-present	U.S. Ambassador to Portugal (1982-1985)
Mark Palmer	1987-present	U.S. Ambassador to Hungary (1986-1990)
Alfred L. Atherton Jr.	1975-2002	U.S. Ambassador to Egypt (1979-1983)
Nicholas A. Veliotis	1982-present	U.S. Ambassador to Egypt (1983-1986)
Frank G. Wisner II	1975-present	U.S. Ambassador to Egypt (August 28, 1986- June 6, 1991)
Robert Strausz-Hupe	1947-2001	U.S. Ambassador to Turkey (1981-1989)
John Hubert Kelly	1985-2011	U.S. Ambassador to Lebanon (1986-1988)
Samuel W. Lewis	1979-2003	U.S. Ambassador to Israel (1977-1985)
Charles W. Bray III	1978-1989	U.S. Ambassador to Senegal (1981-1985)
James W. Spain	1964-2009	U.S. Ambassador to Sri Lanka (1985-1989)
Paul D. Wolfowitz	1974-1979, 1981-pres.	U.S. Ambassador to Indonesia (1986-1989) Director of State Department Policy Planning Staff (1981-1982) Assistant Secretary of State for East Asian and Pacific Affairs (1982-1986)
Nicholas Platt	1975-present	U.S. Ambassador to Zambia (1982-1984) U.S. Ambassador to the Philippines (August 27, 1987-July 20, 1991)
Ronald I. Spiers	1975-present	U.S. Ambassador to Turkey (1977-1980); U.S. Amb. to Pakistan (1981-1983) Under Secretary of State for Management (1983-1989)
Deane R. Hinton	1975-present	U.S. Ambassador to El Salvador (1981-1983) U.S. Ambassador to Pakistan (1983-1986) U.S. Ambassador to Costa Rica (1987-1990)
Thomas R. Pickering	1975-present	U.S. Ambassador to El Salvador (1983-1985) U.S. Ambassador to Israel (1985-1988)
Harry G. Barnes Jr.	1975-present	U.S. Ambassador to India (1981-1985); U.S. Ambassador to Chile (1985-1988)
Reginald Bartholomew	1976-present	U.S. Ambassador to Lebanon (1983-1986) U.S. Ambassador to Spain (1986-1989)
William H. Luers	1976-present	U.S. Ambassador to Venezuela (1978-1982) U.S. Ambassador to Czechoslovakia (1983-1986)
Michael H. Armacost	1977-present	U.S. Ambassador to the Philippines (1981-1984) Under Secretary of State for Political Affairs (1984-1989)
Ronald D. Palmer	1980-2011	U.S. Ambassador to Malaysia (1981-1982) U.S. Ambassador to Mauritius (1986-1989)
Harry E. Bergold Jr.	1979-1994	U.S. Ambassador to Nicaragua (1984-1987)
John D. Negroponte	1981-present	U.S. Ambassador to Honduras (1981-1985)
Diego C. Asencio	1982-2010	U.S. Ambassador to Brazil (1983-1986)
George W. Landau	1984-present	U.S. Ambassador to Venezuela (1982-1985)
<b>Politicians:</b>		
Howard H. Baker Jr.	1974-present	U.S. Senate Majority Leader (1981-1985)
Claiborne Pell	1966-2008	U.S. Senator (Democrat-Rhode Island, 1961-1997)
William V. Roth Jr.	1973-2003	U.S. Senator (Republican-Delaware, 1971-2001)
John H. Chafee	1982-1999	U.S. Senator (Republican-Rhode Island, 1976-1999)
Daniel P. Moynihan	1975-2002	U.S. Senator (Democrat-New York, 1977-2001)
David L. Boren	1989-present	U.S. Senator (Democrat-Oklahoma, 1979-1994)
William S. Cohen	1981-present	U.S. Senator (Republican-Maine, 1979-1997)
Larry Pressler	1986-present	U.S. Senator (Republican-South Dakota, 1979-1997)
Warren B. Rudman	1984-2012	U.S. Senator (Republican-New Hampshire, 1981-1993)
Christopher J. Dodd	1985-present	U.S. Senator (Democrat-Connecticut, 1981-2011)
John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present) Governor of West Virginia (1977-1985)
Terry Sanford	1981-1997	U.S. Senator (D-North Carolina, 1986-1993); President of Duke University (1969-1985)
Richard B. "Dick" Cheney	1982-present	U.S. Congressman (Republican-Wyoming, 1979-1989)
Thomas S. Foley	1984-present	U.S. Congressman (Democrat-Washington, 1965-1995)
Amory Houghton Jr.	1970-present	U.S. Congressman (Republican-New York, 1987-2005)
Dante B. Fascell	1973-1998	U.S. Congressman (Democrat-Florida, 1955-1993)
Stephen J. Solarz	1978-present	U.S. Congressman (Democrat-New York, 1975-1993)
William B. "Bill" Richardson	1985-present	U.S. Congressman (Democrat-New Mexico, 1983-1997)
Bill Green	1986-2002	U.S. Congressman (Republican-New York, 1978-1993)
Mario Cuomo	1983-2000	Governor of New York (1983-1995)

Bruce Babbitt	1981-present	Governor of Arizona (1978-1987)
Bob Graham	1981-present	Governor of Florida (1979-1987)
Maurice A. Ferre	1981-present	Mayor of Miami, Florida (1973-1985)
Andrew J. Young	1977-present	Mayor of Atlanta, Georgia (1982-1990)
Donald M. Fraser	1973-1987	Mayor of Minneapolis, Minnesota (January 1, 1980-December 31, 1993)
Tom Bradley	1985-1993	Mayor of Los Angeles, California (1973-1993)
<b>Bankers:</b>		
Richard D. Erb	1982-present	Deputy Managing Director of International Monetary Fund (1984-1994)
Paul A. Volcker	1970-present	Chairman of the Federal Reserve (August 6, 1979-August 11, 1987)
E. Gerald Corrigan	1986-1997	President of the Federal Reserve Bank of New York (1985-1993)
Karen N. Horn	1984-present	President of the Federal Reserve Bank of Cleveland (1982-1987)
David Rockefeller	1942-present	Chairman and CEO of Chase Manhattan Bank (1969-1981) Chairman of the Council on Foreign Relations (1970-1985) North American Chairman of the Trilateral Commission (1977-1991)
Walter B. Wriston	1955-1990	Chairman of the board of Citibank (1970-1984)
John S. Reed	1984-1996	Chairman and CEO of Citibank (1984-1998)
Donald C. Platten	1969-1990	Chairman of the board of Chemical Bank (1974-1983)
Peter G. Peterson	1971-present	Chairman and CEO of Lehman Brothers [Kuhn Loeb & Co.] (1973-1984) Chairman of the Council on Foreign Relations (1985-2007)
John C. Whitehead	1978-present	Co-Chairman of Goldman, Sachs & Co. (1976-1984) Deputy U.S. Secretary of State (1985-1989)
Robert V. Roosa	1957-1993	Partner of Brown Brothers Harriman & Co. (1965-1993)
Robert L. Ireland III	1971-1993	Partner of Brown Brothers Harriman & Co. (1960-c.1994)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
Nicholas F. Brady	1983-present	Chairman and CEO of Dillon, Read & Co. (1982-1988)
James D. Robinson III	1973-present	Chairman and CEO of American Express Co. (1977-1993)
Richard A. Debs	1973-present	President of Morgan Stanley International (1976-1987)
William J. McDonough	1975-present	Vice Chairman of First National Bank of Chicago (1986-1989)
<b>Businessmen:</b>		
Clifton C. Garvin Jr.	1971-1992	Chairman and CEO of Exxon (1975-1986)
Lawrence G. Rawl	1986-1993	Chairman and CEO of Exxon (1986-1993)
Rawleigh Warner Jr.	1968-1990	Chairman and CEO of Mobil Oil Corp. (1969-1986)
Allen E. Murray	1981-2002	Chairman and CEO of Mobil Oil Corp. (1986-1994)
George M. Keller	1978-1991	Chairman and CEO of Chevron (1981-1988)
Robert O. Anderson	1971-2005	Chairman and CEO of Atlantic Richfield Co. (ARCO) (1964-1985)
Henry B. Schacht	1971-present	Chairman and CEO of Cummins Engine Co. (1977-1995)
John F. Akers	1985-1993	Chairman and CEO of International Business Machines [IBM] (1986-1993)
Rand V. Araskog	1982-1998	Chairman and CEO of ITT Corporation (1980-1998)
John L. Clendenin	1985-1995	Chairman, President, and CEO of BellSouth Corporation (1984-1996)
Roberto C. Goizueta	1981-1996	Chairman and CEO of The Coca-Cola Company (1981-1997)
David T. Kearns	1984-1997	Chairman of Xerox Corp. (1985-1991)
W. Michael Blumenthal	1963-present	Chairman of the board of Burroughs Corporation (1981-1986) Chairman and CEO of Unisys (1986-1990);
William A. Hewitt	1971-1997	Chairman and CEO, Deere & Co. (1964-1982); U.S. Ambassador to Jamaica (1982-1985)
Charles J. Pilliod Jr.	1975-2005	Chairman and CEO of Goodyear Tire & Rubber Co. (1974-1983) U.S. Ambassador to Mexico (1986-1989)
J. Paul Sticht	1975-1993	Chairman of the board of R.J. Reynolds [tobacco] (1979-1985); Chairman of RJR Nabisco (1987-1989)
Edmund T. Pratt Jr.	1979-1991	Chairman and CEO of Pfizer, Inc. [medicine] (1972-1990)
John J. Horan	1980-1985	Chairman and CEO of Merck & Co. [medicine] (1976-1985)
Peter E. Haas Sr.	1980-2005	Chairman of Levi Strauss & Co. (1981-1989)
Eugene J. Sullivan	1981-1991	Chairman and CEO of Borden, Inc. [dairy] (1979-1986)
James E. Burke	1984-present	Chairman and CEO of Johnson & Johnson [hygiene] (1976-1989)
Henry A. Kissinger	1956-2009	Founder and Chairman of Kissinger Associates, Inc. (1982-present)
Edward N. Ney	1975-present	Chairman and CEO of Young & Rubicam, Inc. (1972-1985)
David L. Aaron	1977-present	Vice President of Oppenheimer & Company (1981-1985)
J. Wayne Fredericks	1959-2004	Executive Director for Int'l Governmental Affairs, Ford Motor Co. (1974-1988)
Jack F. Bennett	1965-1995	Senior Vice President of Exxon Corp. (1975-1989)
John C. Sawhill	1974-1998	Director of McKinsey & Co. (1981-1990)
<b>Lawyers:</b>		
Robert R. Douglass	1974-present	General Counsel of Chase Manhattan Bank (1976-1983)
Nicholas deB. Katzenbach	1967-1994	General Counsel of International Business Machines Corp. [IBM] (1969-1985)
John J. McCloy	1940-1989	Member of Milbank, Tweed, Hadley & McCloy [law firm] (1963-1989)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy [law firm] (1954-1999)
John R. Stevenson	1955-1995	Partner of Sullivan & Cromwell [law firm] (1956-1969, 1975-1987)
Vincent A. Rodriguez	1957-2011	Partner of Sullivan & Cromwell [law firm] (1956-c.2008)
M. Bernard Aidinoff	1976-present	Partner of Sullivan & Cromwell [law firm] (1963-1996)
John E. Merow	1977-present	Partner of Sullivan & Cromwell [law firm] (1965-1996)
S. Hazard Gillespie Jr.	1946-1985	Member of Davis, Polk & Wardwell [law firm in New York City] (1948-2011)
Taggart Whipple	1951-1992	Partner of Davis, Polk & Wardwell [law firm] (1950-1992)
Peter O. A. Solbert	1961-2001	Partner of Davis, Polk & Wardwell [law firm] (1957-1963, 1965-1989)
Eli Whitney Debevoise	1935-1989	Partner of Debevoise & Plimpton [law firm in New York City] (1931-1990)

Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton [law firm] (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton [law firm] (1957-1996)
Harold H. Healy Jr.	1974-2006	Partner of Debevoise & Plimpton [law firm] (1959-1989)
Michael V. Forrestal	1961-1988	Partner of Shearman & Sterling [law firm] (1960-1989)
Robert Huntington Knight	1964-2004	Partner of Shearman & Sterling [law firm] (1955-1958, 1962-1985) Chairman of the Federal Reserve Bank of New York (1977-1983)
Whitney North Seymour	1955-1982	Partner of Simpson, Thacher & Bartlett [law firm] (1929-1931, 1933-1983)
Fowler Hamilton	1952-1983	Partner of Cleary, Gottlieb, Steen & Hamilton [law firm] (1946-1961, 1963-1984)
Morris B. Abram	1965-2000	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1962-1968, 1970-1989)
Sol M. Linowitz	1965-2001	Senior Partner of Coudert Brothers [law firm in New York City] (1969-1984)
John Carey	1973-present	Partner of Coudert Brothers [law firm in New York City] (1961-1987)
Manuel R. Angulo	1974-1993	Partner of Curtis, Mallet-Prevost, Colt & Mosle [law firm] (1961-c.1993)
Keith Highet	1971, 1973-2000	Partner of Curtis, Mallet-Prevost, Colt & Mosle [law firm] (1968-1989)
Orville H. Schell, Jr.	1974-1986	Partner of Hughes, Hubbard & Reed [law firm] (1942-1987)
R. James Woolsey	1975-present	Partner of Shea & Gardner [Wash., D.C.] (1979-1989, 1991-1993, 1995-2002)
<b>Corporate Media:</b>		
Katharine Graham	1970-2000	Chairman of the board of The Washington Post Co. (1973-1993)
Jim Hoagland	1979-present	Associate Editor & Chief Foreign Correspondent, <i>Washington Post</i> (1986-pres.)
Robert G. Kaiser	1979-present	Assistant Managing Editor for national news at <i>The Washington Post</i> (1985-1990)
Meg Greenfield	1973-1998	Editorial Page Editor of <i>The Washington Post</i> (1979-1999)
Stephen S. Rosenfeld	1982-2010	Deputy Editorial Page Editor of <i>The Washington Post</i> (1982-1999)
Robert L. Bartley	1979-2003	Editor of <i>The Wall Street Journal</i> (1979-2003)
Robert J. White	1976-2011	Editorial Page Editor of <i>Minneapolis Star Tribune</i> (1982-1992)
Dan Rather	1980-present	Anchor of CBS Evening News (1981-2005)
Barbara Walters	1978-present	Co-Host and Chief Correspondent of ABC News' 20/20 (1979-2004)
William F. Buckley Jr.	1974-2003	Editor-at-Large of <i>National Review</i> magazine (1991-2004)
Norman Pearlstine	1984-present	Managing Editor and Vice President of <i>The Wall Street Journal</i> (1983-1991)
A.M. Rosenthal	1963-2006	Columnist for <i>The New York Times</i> (1986-1999)
Henry A. Grunwald	1979-2004	Editor-in-Chief of <i>Time</i> magazine. (1979-1987)
Walter S. Isaacson	1979-1984, 1987-pres.	Associate Editor (1981-1984) and National Editor (1985-1988) of <i>Time</i> magazine
Strobe Talbott	1975-present	Washington Bureau Chief for <i>Time</i> magazine (1984-1989)
<b>Organization Executives:</b>		
Edgar M. Bronfman Sr.	1976-2013	President of World Jewish Congress (1981-2007)
Thomas A. Dine	1978-present	Executive Director of American Israel Public Affairs Committee (1980-1993)
Thomas L. Hughes	1967-present	President of Carnegie Endowment for International Peace (1971-1991)
Franklin A. Thomas	1978-present	President of Ford Foundation (1979-1996)
David A. Hamburg	1983-present	President of Carnegie Corporation of New York (1982-1997)
Bruce K. MacLaury	1968-present	President of The Brookings Institution (1977-1995)
Martin S. Feldstein	1980-present	President of National Bureau of Economic Research (1977-1982, 1984-2008) Chairman, Council of Economic Advisors (1982-1984)
Stephen M. Schwebel	1956-present	Judge of the International Court of Justice (1981-2000)
Lane Kirkland	1973-1999	President of AFL-CIO (1979-1995)
<b>College Professors:</b>		
A. Bartlett Giamatti	1978-1986	President of Yale University (1979-1986)
Benno C. Schmidt Jr.	1986-present	President of Yale University (1986-1992)
William G. Bowen	1987-2007	President of Princeton University (1972-1988)
Michael I. Sovern	1977-present	President of Columbia University (1980-1993)
Howard R. Swearer	1969-1991	President of Brown University (1977-1988)
David T. McLaughlin	1984-2004	President of Dartmouth College (1981-1987)
Steven Muller	1966-2012	President of Johns Hopkins University (1972-1990)
Frank H.T. Rhodes	1985-1995	President of Cornell University (1977-1995)
Donald Kennedy	1983-1993	President of Stanford University (1980-1992)
Hanna Holborn Gray	1983-present	President of University of Chicago (1978-1993)
Edward T. Foote II	1982-present	President of University of Miami [Florida] (1981-2001)
S. Frederick Starr	1979-2005	President of Oberlin College (1983-1994)
Theodore M. Hesburgh	1966-present	President of University of Notre Dame (1952-1987)
Wesley W. Posvar	1967-2001	Chancellor of University of Pittsburgh (1967-1991)
Osborn Elliott	1963-2008	Dean of Graduate School of Journalism at Columbia University (1979-1986)
Henry Rosovsky	1974-present	Dean of the Faculty of Arts and Sciences at Harvard University (1973-1984)
Graham T. Allison	1970-present	Dean of John F. Kennedy School of Government at Harvard Univ. (1977-1989)
Theodore L. Eliot Jr.	1971-1994	Dean of Fletcher School of Law and Diplomacy at Tufts University (1979-1985)
George R. Packard	1971-present	Dean, School of Advanced Int'l Studies at Johns Hopkins Univ. (1979-1993)
Alfred C. Stepan	1975-present	Dean, School of International and Public Affairs at Columbia Univ. (1983-1991)
Donald E. Stokes	1987-1996	Dean, Wilson School of Public & Int'l Affairs at Princeton Univ. (1974-1992)
John M. Deutch	1976-present	Dean of Science at Massachusetts Institute of Technology (1981-1988)
Zbigniew Brzezinski	1961-present	Professor of Public Law and Government at Columbia University (1981-1989)

Council on Foreign Relations Members and Their Occupation during the Persian Gulf War (1990-1991):

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Brent Scowcroft	1974-present	National Security Advisor (1989-1993)
Robert M. Gates	1983-present	Deputy National Security Advisor (March 20, 1989-November 6, 1991)
William H. Webster	1987-present	Director of Central Intelligence Agency (May 26, 1987-August 31, 1991)
Richard B. "Dick" Cheney	1982-present	U.S. Secretary of Defense (1989-1993)
Paul D. Wolfowitz	1974-1979, 1981-present	Under Secretary of Defense for Policy (1989-1993)
Richard N. Perle	1978-2003	Member of the Defense Policy Board, U.S. Department of Defense (1987-2004)
Henry S. Rowen	1966-present	Assistant Secretary of Defense for International Security Affairs (1989-1991)
Donald B. Rice	1983-1998	Secretary of the Air Force (1989-1993)
Gen. Colin L. Powell	1986-present	Chairman of the Joint Chiefs of Staff (1989-1993)
Gen. Carl E. Vuono	1988-present	Army Chief of Staff (June 23, 1987-June 21, 1991)
Gen. Merrill A. McPeak	1989-present	Air Force Chief of Staff (1990-1994)
Gen. John R. Galvin, Army	1988-2002	Supreme Allied Commander of Europe (1987-1992)
Gen. John T. Chain Jr.	1984-1996	Commander-in-Chief, Strategic Air Command (June 1986-January 1991)
Gen. George Lee Butler	1983-2002	Commander-in-Chief, Strategic Air Command (January 1991- June 1992)
Lt. Gen. Bradley C. Hosmer	1974-present	Inspector General of the United States Air Force (September 1989-June 1991)
Lt. Gen. Ronald R. Fogleman	1986-present	Commander of 7th Air Force, Deputy Commander-in-Chief of United Nations Command Korea, and Deputy Commander of U.S. Forces Korea (1990-1992)
Maj. Gen. Marcus A. Anderson	1987-2002	Commander, 3rd Air Force at RAF Station Mildenhall (June 1988-July 1991)
Maj. Gen. Frank B. Horton III	1984-1996	Deputy Chief of Staff for Intelligence, Strategic Air Command (1990-1992)
Brig. Gen. Wesley K. Clark	1975-1979, 1983-present	Commander, National Training Center [Ft. Irwin, California] (1989-1991)
Vice Adm. Jerome L. Johnson	1989-1992	Vice Chief of Naval Operations (1990-1992)
Lawrence S. Eagleburger	1974-2010	Deputy Secretary of State (1989-1992)
Robert M. Kimmitt	1977-1982, 1985-present	Under Secretary of State for Political Affairs (March 2, 1989-August 23, 1991)
Reginald Bartholomew	1976-present	Under Secretary of State for International Security Affairs (1989-1992)
Herman J. Cohen	1990-present	Assistant Secretary of State for African Affairs (1989-1993)
Richard H. Solomon	1979-present	Assistant Secretary of State for East Asian and Pacific Affairs (1989-1992)
Dennis B. Ross	1988-present	Director of State Department Policy Planning Staff (1989-1992)
Brandon H. Grove Jr.	1986-2008	Director of the Foreign Service Institute [State Department] (1988-1992)
Thomas R. Pickering	1975-present	U.S. Representative to the United Nations (1989-1992)
William Howard Taft IV	1984-present	U.S. Representative to NATO (1989-1992)
Morris B. Abram	1965-2000	U.S. Representative to the United Nations European Office (1989-1993)
Jack F. Matlock Jr.	1986-present	U.S. Ambassador to the Soviet Union (April 6, 1987- August 11, 1991)
Henry E. Catto Jr.	1973-present	U.S. Ambassador to Great Britain (May 17, 1989-March 13, 1991)
Frank G. Wisner II	1975-present	U.S. Ambassador to Egypt (August 28, 1986- June 6, 1991)
Morton I. Abramowitz	1975-present	U.S. Ambassador to Turkey (August 1, 1989-July 25, 1991)
Robert B. Oakley	1990-2009	U.S. Ambassador to Pakistan (September 1, 1988-August 29, 1991)
Michael H. Armacost	1977-present	U.S. Ambassador to Japan (1989-1993)
Nicholas Platt	1975-present	U.S. Ambassador to the Philippines (August 27, 1987-July 20, 1991)
Deane R. Hinton	1975-present	U.S. Ambassador to Panama (1990-1994)
John D. Negroponte	1981-present	U.S. Ambassador to Mexico (1989-1993)
Terence A. Todman	1979-present	U.S. Ambassador to Argentina (1989-1993)
Roy M. Huffington	1980-2008	U.S. Ambassador to Austria (1990-1993)
Edward N. Ney	1975-present	U.S. Ambassador to Canada (1989-1992)
Warren Zimmermann	1978-2003	U.S. Ambassador to Yugoslavia (1989-1992)
Shirley Temple Black	1977-2013	U.S. Ambassador to Czechoslovakia (1989-1992)
Frances D. Cook	1983-present	U.S. Ambassador to Cameroon (1989-1993)
Condoleezza Rice	1984-present	Senior Nat'l Security Director of Soviet and East European Affairs (1989-1991)
Nicholas F. Brady	1983-present	Secretary of the Treasury (1988-1993)
Robert R. Glauber	1990-present	Under Secretary of the Treasury for Finance (1989-1993)
David C. Mulford	1970-present	Under Secretary of the Treasury for International Affairs (1989-1992)
Dick Thornburgh	1988-present	U.S. Attorney General (August 12, 1988- August 15, 1991)
Elaine L. Chao	1983-1988, 1990-present	Deputy Secretary of Transportation (1989-1991)
Richard G. Darman	1977-1993	Director of the Office of Management and Budget (1989-1993)
George J. Mitchell	1990-present	U.S. Senator (Democrat-Maine, 1980-1995) U.S. Senate Majority Leader (1989-1995)
Claiborne Pell	1966-2008	U.S. Senator (Democrat-Rhode Island, 1961-1997)
William V. Roth Jr.	1973-2003	U.S. Senator (Republican-Delaware, 1971-2001)
John H. Chafee	1982-1999	U.S. Senator (Republican-Rhode Island, 1976-1999)
Daniel P. Moynihan	1975-2002	U.S. Senator (Democrat-New York, 1977-2001)
David L. Boren	1989-present	U.S. Senator (Democrat-Oklahoma, 1979-1994)
William S. Cohen	1981-present	U.S. Senator (Republican-Maine, 1979-1997)
Larry Pressler	1986-present	U.S. Senator (Republican-South Dakota, 1979-1997)
Warren B. Rudman	1984-2012	U.S. Senator (Republican-New Hampshire, 1981-1993)
Christopher J. Dodd	1985-present	U.S. Senator (Democrat-Connecticut, 1981-2011)
John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present)
Terry Sanford	1981-1997	U.S. Senator (Democrat-North Carolina, 1986-1993)

Bob Graham	1981-present	U.S. Senator (Democrat-Florida, 1987-2005)
Timothy E. Wirth	1987-present	U.S. Senator (Democrat-Colorado, 1987-1993)
Charles S. Robb	1987-present	U.S. Senator (Democrat-Virginia, 1989-2001)
Thomas S. Foley	1984-present	U.S. Congressman (Democrat-Washington, 1965-1995) Speaker of the House (1989-1995)
Amory Houghton Jr.	1970-present	U.S. Congressman (Republican-New York, 1987-2005)
Dante B. Fascell	1973-1998	U.S. Congressman (Democrat-Florida, 1955-1993)
Stephen J. Solarz	1978-present	U.S. Congressman (Democrat-New York, 1975-1993)
William B. "Bill" Richardson	1985-present	U.S. Congressman (Democrat-New Mexico, 1983-1997)
Bill Green	1986-2002	U.S. Congressman (Republican-New York, 1978-1993)
Sam Gejdenson	1988-1997	U.S. Congressman (Democrat-Connecticut, 1981-2001)
Louis Stokes	1988-2003	U.S. Congressman (Democrat-Ohio, 1969-1999)
Robert T. Matsui	1988-2004	U.S. Congressman (Democrat-California, 1979-2005)
Howard Wolpe	1988-present	U.S. Congressman (Democrat-Michigan, 1979-1993)
Dave K. McCurdy	1988-present	U.S. Congressman (Democrat-Oklahoma, 1981-1995)
Mel Levine	1988-present	U.S. Congressman (Democrat-California, 1983-1993)
Jim Moody	1988-present	U.S. Congressman (Democrat-Wisconsin, 1983-1993)
Thomas E. Petri	1989-present	U.S. Congressman (Republican-Wisconsin, 1979-present)
Richard A. "Dick" Gephardt	1990-present	U.S. Congressman (Democrat-Missouri, 1977-2005)
Newton L. "Newt" Gingrich	1990-present	U.S. Congressman (Republican-Georgia, 1979-1999)
John M. Spratt Jr.	1990-present	U.S. Congressman (Democrat-South Carolina, 1983-2011)
Stephen G. Breyer	1983-present	Judge of the U.S. Court of Appeals for the First Circuit [Boston] (1980-1994)
Ruth Bader Ginsburg	1973-present	Judge of the U.S. Court of Appeals for the D.C. Circuit (1980-1993)
Mario Cuomo	1983-2000	Governor of New York (1983-1995)
William J. "Bill" Clinton	1989-present	Governor of Arkansas (1979-1981, 1983-1992)
Tom Bradley	1985-1993	Mayor of Los Angeles, California (1973-1993)
<b>Bankers:</b>		
Lewis T. Preston	1974-1995	President of The World Bank (1991-1995)
Richard D. Erb	1982-present	Deputy Managing Director of International Monetary Fund (1984-1994)
Alan Greenspan	1978-present	Chairman of the Federal Reserve (1987-2006)
E. Gerald Corrigan	1986-1997	President of the Federal Reserve Bank of New York (1985-1993)
Stephen Friedman	1984-present	Chairman of Goldman Sachs & Co. (1990-1994)
Willard C. Butcher	1970-1991	Chairman and CEO of Chase Manhattan Bank (1981-1990)
Thomas G. Labrecque	1986-2000	Chairman and CEO of Chase Manhattan Corp. (1991-1995)
Robert R. Douglass	1974-present	Vice Chairman of Chase Manhattan Bank (1985-1993)
Dennis Weatherstone	1990-2007	Chairman of J.P. Morgan & Co. (1990-1995)
John S. Reed	1984-1996	Chairman and CEO of Citibank (1984-1998)
John P. Birkelund	1968-present	Chairman and CEO of Dillon, Read & Co. (1988-1993)
Walter V. Shipley	1976-present	Chairman of the board of Chemical Bank (1983-1991, 1994-1996)
Donald B. Marron	1971-present	Chairman and CEO of PaineWebber Inc. (1980-2000)
John H. Gutfreund	1978-present	Chairman of the board and CEO of Salomon Brothers, Inc. (1981-1991)
Frank G. Zarb	1978-present	Chairman and CEO of Smith, Barney, Harris, Upham & Co., Inc. (1988-1993)
Charles S. Sanford Jr.	1984-1996	Chairman of Bankers Trust Co. (1987-1996)
Robert V. Roosa	1957-1993	Partner of Brown Brothers Harriman & Co. (1965-1993)
Robert L. Ireland III	1971-1993	Partner of Brown Brothers Harriman & Co. (1960-c.1994)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
James D. Robinson III	1973-present	Chairman and CEO of American Express Co. (1977-1993)
Philip Caldwell	1985-2009	Senior Managing Director of Lehman Brothers (1985-1998)
Richard C. Holbrooke	1970-2010	Managing Director of Lehman Brothers (1985-1993)
<b>Businessmen:</b>		
Maurice R. Greenberg	1977-present	Chairman and CEO of American International Group (1989-2005)
William A. Schreyer	1989-1993	Chairman and CEO of Merrill Lynch & Co. (1984-1993)
Lawrence G. Rawl	1986-1993	Chairman and CEO of Exxon (1986-1993)
Allen E. Murray	1981-2002	Chairman and CEO of Mobil Oil Corp. (1986-1994)
Alfred C. DeCrane Jr.	1988-present	Chairman of Texaco (1987-1996)
C.J. Silas	1988-present	Chairman and CEO of Phillips Petroleum Co. (1985-1994)
Richard J. Stegemeier	1989-1994	Chairman and CEO of Unocal (1988-1994)
Henry B. Schacht	1971-present	Chairman and CEO of Cummins Engine Co. (1977-1995)
John F. Akers	1985-1993	Chairman and CEO of International Business Machines [IBM] (1986-1993)
Rand V. Araskog	1982-1998	Chairman and CEO of ITT Corporation (1980-1998)
John L. Clendenin	1985-1995	Chairman, President, and CEO of BellSouth Corporation (1984-1996)
Roberto C. Goizueta	1981-1996	Chairman and CEO of The Coca-Cola Company (1981-1997)
Louis V. Gerstner Jr.	1982-present	Chairman and CEO of RJR Nabisco Inc. (1989-1993)
Dwayne O. Andreas	1988-2005	Chairman of Archer-Daniels-Midland Co. (1979-1997)
Robert D. Haas	1983-present	Chairman of Levi Strauss & Co. (1989-2008)
Leonard A. Lauder	1988-present	Chief Executive Officer of Estee Lauder Co. (1982-1999)
David T. Kearns	1984-1997	Chairman of Xerox Corp. (1985-1991)
Paul A. Allaire	1989-present	President (1986-1991) and Chairman (1991-2001) of Xerox Corp.
Kenneth W. Dam	1982-present	Vice President for Law and External Relations, IBM Corporation (1985-1992)

Henry A. Kissinger	1956-2009	Founder and Chairman of Kissinger Associates, Inc. (1982-present)
L. Paul Bremer III	1990-present	Managing Director of Kissinger Associates, Inc. (1989-2000)
<b>Lawyers:</b>		
Benjamin W. Heineman Jr.	1990-present	Senior Vice President and General Counsel of General Electric Co. (1987-2004)
George W. Ball	1949-1993	Of Counsel of Cleary, Gottlieb, Steen & Hamilton (1966-1968, 1969-1994)
Cyrus R. Vance	1968-2001	Partner of Simpson, Thacher & Bartlett (1956-1961, 1967-1977, 1980-1998)
Lloyd N. Cutler	1974-2004	Senior Counsel of Wilmer Cutler Pickering (1990-2005)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy (1954-1999)
Francis D. Logan	1984-present	Partner of Milbank, Tweed, Hadley & McCloy (1965-1996)
Manuel R. Angulo	1974-1993	Partner of Curtis, Mallet-Prevost, Colt & Mosle (1961-c.1993)
Henry L. King	1985-present	Chairman and Partner of Davis, Polk & Wardwell (1982-1996)
Robert B. von Mehren	1954-present	Partner of Debevoise & Plimpton (1957-1993)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton (1957-1996)
Philip S. Winterer	1975-present	Partner of Debevoise & Plimpton (1966-1993)
M. Bernard Aidinoff	1976-present	Partner of Sullivan & Cromwell (1963-1996)
Frederick A.O. Schwarz Jr.	1970-1981, 1988-2001	Partner of Cravath, Swaine & Moore (1969-1975, 1976-1981, 1987-2001)
Matthew Nimetz	1973-present	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1974-1977, 1981-2000)
William T. Coleman Jr.	1972-present	Senior Partner of O'Melveny & Myers (1977-present)
Warren M. Christopher	1973-2010	Partner of O'Melveny & Myers (1958-1967, 1969-1976, 1981-1993)
Vernon E. Jordan Jr.	1978-present	Partner of Akin, Gump, Strauss, Hauer & Feld (1981-2000)
Joseph A. Califano Jr.	1973-present	Senior Partner of Dewey, Ballantine, Bushby, Palmer & Wood (1983-1992)
<b>Corporate Media:</b>		
Katharine Graham	1970-2000	Chairman of the board of The Washington Post Co. (1973-1993)
W. Thomas Johnson	1973-present	President and CEO of Cable News Network (CNN) (1990-2001)
Caspar W. Weinberger	1981-2005	Publisher of <i>Forbes</i> magazine (1989-1993)
Peter R. Kann	1985-present	Publisher of <i>The Wall Street Journal</i> (1989-2002)
David A. Laventhol	1980-present	Publisher of <i>Los Angeles Times</i> (1989-1993)
Arnaud de Borchgrave	1975-present	Editor-in-Chief of <i>The Washington Times</i> (1985-1991)
Mortimer B. Zuckerman	1988-present	Editor-in-Chief of <i>U.S. News and World Report</i> (1984-present)
Jason D. McManus	1988-present	Editor-in-Chief of <i>Time</i> magazine (1987-1995)
Walter S. Isaacson	1979-1984, 1987-pres.	Senior Editor of <i>Time</i> magazine (1989-1991)
Jim Hoagland	1979-present	Associate Editor & Chief Foreign Correspondent, <i>Washington Post</i> (1986-pres.)
Robert G. Kaiser	1979-present	Managing Editor of <i>The Washington Post</i> (1991-1998)
Meg Greenfield	1973-1998	Editorial Page Editor of <i>The Washington Post</i> (1979-1999)
Stephen S. Rosenfeld	1982-2010	Deputy Editorial Page Editor of <i>The Washington Post</i> (1982-1999)
Robert B. Semple Jr.	1977-1996	Associate Editorial Page Editor of <i>The New York Times</i> (1988-present)
Robert L. Bartley	1979-2003	Editor of <i>The Wall Street Journal</i> (1979-2003)
Robert J. White	1976-2011	Editorial Page Editor of <i>Minneapolis Star Tribune</i> (1982-1992)
Tom Brokaw	1988-present	Anchor of NBC Nightly News (1982-2004)
Dan Rather	1980-present	Anchor of CBS Evening News (1981-2005)
Barbara Walters	1978-present	Co-Host and Chief Correspondent of ABC News' 20/20 (1979-2004)
William F. Buckley Jr.	1974-2003	Editor-at-Large of <i>National Review</i> magazine (1991-2004)
Strobe Talbott	1975-present	Editor-at-Large and Foreign Affairs Columnist for <i>Time</i> magazine (1989-1993)
Thomas L. Friedman	1985-present	Chief Diplomatic Correspondent for <i>The New York Times</i> (1989-1992)
Norman Pearlstine	1984-present	Managing Editor and Vice President of <i>The Wall Street Journal</i> (1983-1991)
Charles Krauthammer	1990-present	Syndicated Columnist for <i>The Washington Post</i> (1984-present)
A.M. Rosenthal	1963-2006	Columnist for <i>The New York Times</i> (1986-1999)
<b>Organization Executives:</b>		
Edgar M. Bronfman Sr.	1976-2013	President of World Jewish Congress (1981-2007)
Thomas A. Dine	1978-present	Executive Director of American Israel Public Affairs Committee (1980-1993)
David Rockefeller	1942-present	North American Chairman of the Trilateral Commission (1977-1991)
Peter G. Peterson	1971-present	Chairman of the Council on Foreign Relations (1985-2007)
Thomas L. Hughes	1967-present	President of Carnegie Endowment for International Peace (1971-1991)
Peter C. Goldmark Jr.	1979-present	President of The Rockefeller Foundation (1988-1997)
Franklin A. Thomas	1978-present	President of Ford Foundation (1979-1996)
William G. Bowen	1987-2007	President of Andrew W. Mellon Foundation (1988-2006)
Ralph E. Gomory	1987-present	President of Alfred P. Sloan Foundation (1989-2007)
David A. Hamburg	1983-present	President of Carnegie Corporation of New York (1982-1997)
James A. Thomson	1988-present	President of RAND Corporation (1989-2011)
Bruce K. MacLaury	1968-present	President of The Brookings Institution (1977-1995)
Martin S. Feldstein	1980-present	President of National Bureau of Economic Research (1977-1982, 1984-2008)
Clifton R. Wharton Jr.	1967-present	Chairman and CEO of TIAA-CREF (1987-1993)
Stephen M. Schwebel	1956-present	Judge of the International Court of Justice (1981-2000)
Ronald I. Spiers	1975-present	Under Secretary General of the United Nations for Political Affairs (1989-1992)
Lane Kirkland	1973-1999	President of AFL-CIO (1979-1995)
<b>College Professors:</b>		
Michael I. Sovern	1977-present	President of Columbia University (1980-1993)
Benno C. Schmidt Jr.	1986-present	President of Yale University (1986-1992)



Harold T. Shapiro	1991-2007	President of Princeton University (1988-2001)
Vartan Gregorian	1984-present	President of Brown University (1989-1997)
Frank H.T. Rhodes	1985-1995	President of Cornell University (1977-1995)
Donald Kennedy	1983-1993	President of Stanford University (1980-1992)
Hanna Holborn Gray	1983-present	President of University of Chicago (1978-1993)
Thomas Ehrlich	1972-2001	President of Indiana University (1987-1994)
Edward T. Foote II	1982-present	President of University of Miami [Florida] (1981-2001)
S. Frederick Starr	1979-2005	President of Oberlin College (1983-1994)
James T. Laney	1986-present	President of Emory University [Atlanta, Georgia] (1977-1993)
Gerhard Casper	1985-present	Provost of University of Chicago (1989-1992)
Jeswald Salacuse	1989-present	Dean, Fletcher School of Law and Diplomacy at Tufts University (1986-1994)
Robert D. Putnam	1981-present	Dean, Kennedy School of Government at Harvard University (1989-1991)
George R. Packard	1971-present	Dean, School of Advanced Int'l Studies at Johns Hopkins Univ. (1979-1993)
Alfred C. Stepan	1975-present	Dean, School of International and Public Affairs at Columbia Univ. (1983-1991)
Donald E. Stokes	1987-1996	Dean, Wdrw. Wilson School of Public & Int'l Affairs at Princeton U. (1974-1992)
L. Carl Brown	1986-2005	Garrett Professor of Foreign Affairs at Princeton University (1970-1993)
Gustav Ranis	1970-present	Frank Altschul Professor of International Economics at Yale Univ. (1982-2005)

Council on Foreign Relations Members and Their Occupation during the Bosnia War (1992-1995) and Kosovo War (1998-1999)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
William J. "Bill" Clinton	1989-present	President of the United States (January 20, 1993-January 20, 2001)
R. James Woolsey	1975-present	Director of Central Intelligence Agency (February 5, 1993-January 10, 1995) Partner of Shea & Gardner [Washington] (1979-1989, 1991-1993, 1995-2002)
John M. Deutch	1976-present	Director of Central Intelligence Agency (May 10, 1995-December 15, 1996) Deputy Secretary of Defense (1994-1995)
George J. Tenet	1998-present	Director of Central Intelligence Agency (July 11, 1997-July 11, 2004)
Adm. William O. Studeman	1989-2004	Deputy Director of Central Intelligence Agency (1992-1995)
Gen. John A. Gordon	1996-present	Deputy Director of Central Intelligence Agency (1997-2000)
W. Anthony Lake	1976-2002	National Security Advisor (January 20, 1993-March 14, 1997)
Samuel R. "Sandy" Berger	1985-present	National Security Advisor (March 14, 1997-January 20, 2001)
Robert E. Rubin	1994-present	Secretary of the Treasury (January 11, 1995- July 2, 1999) Director of the National Economic Council (1993-1995)
Ron Brown	1993-1996	U.S. Secretary of Commerce (January 22, 1993-April 3, 1996)
Bruce Babbitt	1981-present	Secretary of the Interior (January 22, 1993-January 2, 2001)
Donna E. Shalala	1982-present	Secretary of Health and Human Services (January 22, 1993-January 20, 2001)
William B. "Bill" Richardson	1985-present	Secretary of Energy (August 18, 1998-January 20, 2001)
Togo D. West Jr.	1984, 1995-present	Secretary of Veteran Affairs (May 5, 1998-July 10, 2000) Secretary of the Army (November 22, 1993-May 4, 1997)
Roger C. Altman	1978-present	Deputy Secretary of the Treasury (1993-1994)
Lawrence H. Summers	1990-present	Secretary of the Treasury (July 2, 1999-January 20, 2001) Deputy Secretary of the Treasury (1995-1999) Under Secretary of the Treasury for International Affairs (1993-1995)
Timothy F. Geithner	1996-present	Under Secretary of the Treasury for International Affairs (1997-2001)
Edward S. Knight	1996-present	General Counsel, U.S. Department of the Treasury (1994-1999)
Charles O. Rossotti	1989-present	Commissioner of Internal Revenue Service (Nov. 13, 1997-Nov. 6, 2002)
Kenneth Prewitt	1980-present	Director of the Census Bureau (October 21, 1998-2001)
Doris M. Meissner	1990-present	Commissioner of Immigration and Naturalization Service (1993-2000)
George Stephanopoulos	1991-1996, 2010-present	White House Adviser on Policy and Strategy (1993-1995)
Laura D'Andrea Tyson	1987-present	Chairman of the Council of Economic Advisers (Feb. 5, 1993-Feb. 21, 1995) Director of National Economic Council (February 21, 1995-December 12, 1996) Dean of Haas School of Business at Univ. of California at Berkeley (1998-2001)
<b>U.S. Department of Defense:</b>		
Les Aspin	1973-1994	U.S. Secretary of Defense (January 21, 1993-February 3, 1994)
William S. Cohen	1981-present	U.S. Secretary of Defense (January 24, 1997-January 20, 2001); U.S. Senator (Republican-Maine, January 3, 1979-January 3, 1997)
Walter B. Slocombe	1973-present	Under Secretary of Defense for Policy (1994-2001)
Ashton B. Carter	1984-present	Assistant Secretary of Defense for International Security Policy (1993-1996)
Gen. John M. Shalikashvili	1995-2011	Chairman of the Joint Chiefs of Staff (October 25, 1993-September 30, 1997)
Gen. Henry H. Shelton	1998-2002	Chairman of the Joint Chiefs of Staff (October 1, 1997- September 30, 2001)
Gen. Gordon R. Sullivan	1992-present	Army Chief of Staff (June 21, 1991-June 20, 1995)
Gen. Dennis J. Reimer	1996-present	Army Chief of Staff (June 20, 1995-June 21, 1999)
Gen. Merrill A. McPeak	1989-present	Air Force Chief of Staff (1990-1994)
Gen. Ronald R. Fogleman	1986-present	Air Force Chief of Staff (October 26, 1994-September 1, 1997) Commander, Air Mobility Command (1992-1994)
Gen. Michael E. Ryan	1998-2009	Air Force Chief of Staff (October 6, 1997-September 5, 2001)
Gen. Thomas S. Moorman Jr.	1994-present	Air Force Vice Chief of Staff (1994-1997)
Gen. Ralph E. Eberhart, USAF	1995-present	Air Force Vice Chief of Staff (1997-1999)
Adm. Jay L. Johnson	1997-present	Chief of Naval Operations (May 16, 1996-July 21, 2000)
Adm. Donald L. Pilling	1992-2008	Vice Chief of Naval Operations (1997-2000)
Gen. Carl E. Mundy Jr.	1992-2006	Commandant of the U.S. Marine Corps (1991-1995)
Gen. Charles C. Krulak	1996-present	Commandant of the U.S. Marine Corps (1995-1999)
Gen. Wesley K. Clark	1975-1979, 1983-present	Supreme Allied Commander of Europe (1997-2000) Director for Strategic Plans and Policy, J5, the Joint Staff (1994-1996) Commanding General of U.S. Army 1st Cavalry Division (1992-1994)
Gen. John P. Jumper, USAF	1995-present	Commander, U.S. Air Forces in Europe (1997-2000)
Adm. Charles S. Abbot	1996-present	Deputy Commander, U.S. European Command (1998-2000)
Vice Adm. Arthur K. Cebrowski	1993-2005	President of Naval War College (1998-2001)
Maj. Gen. David M. Mize	1995-present	Commander, Marine Forces Reserve (1998-2001)
Lt. Gen. Bradley C. Hosmer	1974-present	Superintendent of U.S. Air Force Academy (1991-1994)
Lt. Gen. Howard D. Graves	1994-2003	Superintendent of U.S. Military Academy (1991-1996)
Lt. Gen. Daniel W. Christman	1990-present	Superintendent of U.S. Military Academy (1996-2001)
Brig. Gen. John R. Baker	1996-present	Commander, Air Intelligence Agency and the Joint Command and Control Warfare Center [Kelly AFB, Texas] (August 1998-February 2000)
Brig. Gen. John L. Barry	1994-present	Commander, 56th Fighter Wing [Luke Air Force Base, Arizona] (1998-2000)
Col. Stephen T. Sargeant	1996-present	Commander, 8th Fighter Wing [Kunsan AB, South Korea] (1998-1999)
Gen. Burwell B. Bell III, Army	1996-present	Commander, Fort Knox and U.S. Army Armor Center (1999-2001)

Brig. Gen. Dennis J. Hejlik	1998-2008	Commander, Marine Barracks in Washington, D.C. (1997-1999)
<b>U.S. Department of State:</b>		
Madeleine K. Albright	1976-present	U.S. Representative to the United Nations (1993-1997) U.S. Secretary of State (1997-2001)
Warren Christopher	1973-2010	U.S. Secretary of State (1993-1997) Senior Partner of O'Melveny & Myers [law firm] (1997-present)
Strobe Talbott	1975-present	Deputy Secretary of State (1994-2001)
Peter Tarnoff	1983-present	Under Secretary of State for Political Affairs (1993-1997) President of the Council on Foreign Relations (1986-1993)
Timothy E. Wirth	1987-present	Under Secretary of State for Global Affairs (1994-1997)
Frank E. Loy	1968-present	Under Secretary of State for Global Affairs (1998-2001)
Lynn E. Davis	1976-present	Under Sec. of State for Arms Control and Int'l Security Affairs (1993-1997)
John D. Holum	1995-present	Under Sec. of State for Arms Control and Int'l Security Affairs (1997-2001)
Winston Lord	1973-present	Assistant Secretary of State for East Asian and Pacific Affairs (1993-1997)
Karl F. Inderfurth	1977-1982, 1985-present	Assistant Secretary of State for South Asian Affairs (1997-2001)
George E. Moose	1991-present	Assistant Secretary of State for African Affairs (1993-1997)
Julia V. Taft	1994-2007	Assistant Sec. of State for Population, Refugees, and Migration (1997-2001)
C. David Welch	1994-present	Assistant Secretary of State for International Organization Affairs (1998-2001)
James B. Steinberg	1988-present	Director of State Department Policy Planning Staff (1994-1996)
Morton H. Halperin	1968-present	Director of State Department Policy Planning Staff (1998-2001)
J. Brian Atwood	1986-1992, 1997-present	Administrator of the U.S. Agency for International Development (1993-1999)
Thomas A. Dine	1978-present	President of Radio Free Europe/Radio Liberty (1997-2005) Executive Director of American Israel Public Affairs Committee (1980-1993)
Stephen A. Oxman	1980-present	Assistant Secretary of State for European and Canadian Affairs (1993-1994) Senior Partner of Wolfensohn & Co. (1994-1999)
Richard C. Holbrooke	1970-2010	U.S. Ambassador to Germany (1993-1994) Assistant Secretary of State for European and Canadian Affairs (1994-1996)
Richard N. Gardner	1956-present	U.S. Ambassador to Spain (1993-1997) Senior Counsel of Morgan, Lewis, & Bockius (1997-present)
Thomas R. Pickering	1975-present	U.S. Ambassador to Russia (1993-1996) Under Secretary of State for Political Affairs (1997-2000)
Stuart E. Eizenstat	1993-present	U.S. Representative to the European Union (1993-1996) Under Sec. of State for Economic, Business, and Agricultural Affairs (1997-99)
David L. Aaron	1977-present	U.S. Representative to OECD (1993-1997) Under Secretary of Commerce for International Trade (1997-2000)
Warren Zimmermann	1978-2003	U.S. Ambassador to Yugoslavia (1989-1992)
Edward P. Djerejian	1991-present	U.S. Ambassador to Israel (January 13, 1994-August 9, 1994)
(Adm.) William J. Crowe Jr.	1979-2007	U.S. Ambassador to Great Britain (1994-1997)
Philip J. Lader	1996-present	U.S. Ambassador to Great Britain (1997-2001)
Pamela C. Harriman	1987-1996	U.S. Ambassador to France (1993-1997)
Felix G. Rohatyn	1984-present	U.S. Ambassador to France (1997-2000)
John C. Kornblum	1998-present	U.S. Ambassador to Germany (1997-2001)
Reginald Bartholomew	1976-present	U.S. Ambassador to Italy (1993-1997)
R. Nicholas Burns	1995-present	U.S. Ambassador to Greece (1997-2001)
Adrian A. Basora	1991-present	U.S. Ambassador to Czech Republic (1992-1995)
John H.F. Shattuck	1995-present	U.S. Ambassador to Czech Republic (1998-2000)
Avis T. Bohlen	1990-present	U.S. Ambassador to Bulgaria (September 5, 1996-August 13, 1999)
William Green Miller	1974-present	U.S. Ambassador to Ukraine (1993-1998)
Alan John Blinken	1990-1995, 2003-present	U.S. Ambassador to Belgium (1993-1998)
Walter F. Mondale	1973-present	U.S. Ambassador to Japan (1993-1996)
Thomas S. Foley	1984-present	U.S. Ambassador to Japan (1997-2001) U.S. Congressman (D-Wash., 1965-1995); Speaker of the House (1989-1995)
James T. Laney	1986-present	U.S. Ambassador to South Korea (1993-1997)
Stephen W. Bosworth	1988-present	U.S. Ambassador to South Korea (1997-2001)
William H. Itoh	1996-present	U.S. Ambassador to Thailand (1995-1999)
Richard F. Celeste	1992-present	U.S. Ambassador to India (1997-2001)
Daniel C. Kurtzer	1989-2002, 2006-present	U.S. Ambassador to Egypt (January 13, 1998-June 22, 2001)
William J. Burns	1994-present	U.S. Ambassador to the Hashemite Kingdom of Jordan (1998-2001)
Frances D. Cook	1983-present	U.S. Ambassador to Oman (January 2, 1996-January 10, 1999)
Robin Lynn Raphel	1995-present	U.S. Ambassador to Tunisia (1997-2000)
Princeton N. Lyman	1992-present	U.S. Ambassador to South Africa (September 21, 1992-December 14, 1995)
James A. Joseph	1982-present	U.S. Ambassador to South Africa (February 27, 1996-November 7, 1999)
Walter C. Carrington	1982-present	U.S. Ambassador to Nigeria (1993-1997)
<b>Politicians and Judges:</b>		
George J. Mitchell	1990-present	U.S. Senate Majority Leader (1989-1995)

Claiborne Pell	1966-2008	U.S. Senator (Democrat-Rhode Island, 1961-1997)
William V. Roth Jr.	1973-2003	U.S. Senator (Republican-Delaware, 1971-2001)
Daniel P. Moynihan	1975-2002	U.S. Senator (Democrat-New York, 1977-2001)
John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present)
Bob Graham	1981-present	U.S. Senator (Democrat-Florida, 1987-2005)
John H. Chafee	1982-1999	U.S. Senator (Republican-Rhode Island, December 28, 1976-October 24, 1999)
Christopher J. Dodd	1985-present	U.S. Senator (Democrat-Connecticut, 1981-2011)
Larry Pressler	1986-present	U.S. Senator (Republican-South Dakota, 1979-1997)
Charles S. Robb	1987-present	U.S. Senator (Democrat-Virginia, 1989-2001)
Joseph Lieberman	1991-present	U.S. Senator (Democrat-Connecticut, 1989-2013)
Olympia J. Snowe	1991-present	U.S. Senator (Republican-Maine, 1995-2013)
John Forbes Kerry	1992-present	U.S. Senator (Democrat-Massachusetts, 1985-2013)
Robert G. Torricelli	1994-present	U.S. Senator (Democrat-New Jersey, 1997-2003)
Charles E. Schumer	1995-2004	U.S. Senator (Democrat-New York, 1999-present) U.S. Congressman (Democrat-New York, 1981-1999)
John S. McCain III	1997-present	U.S. Senator (Republican-Arizona, 1987-present)
Amory Houghton Jr.	1970-present	U.S. Congressman (Republican-New York, 1987-2005)
Robert T. Matsui	1988-2004	U.S. Congressman (Democrat-California, 1979-2005)
Thomas E. Petri	1989-present	U.S. Congressman (Republican-Wisconsin, 1979-present)
Richard A. "Dick" Gephardt	1990-present	U.S. Congressman (Democrat-Missouri, 1977-2005)
Newton L. "Newt" Gingrich	1990-present	U.S. Congressman (Republican-Georgia, 1979-1999) Speaker of the U.S. House of Representatives (1995-1999)
John M. Spratt Jr.	1990-present	U.S. Congressman (Democrat-South Carolina, 1983-2011)
Howard L. Berman	1991-present	U.S. Congressman (Democrat-California, 1983-2013)
Donald M. Payne	1992-2005	U.S. Congressman (Democrat-New Jersey, 1989-2012)
Jim Leach	1994-present	U.S. Congressman (Republican-Iowa, 1977-2007)
Charles B. Rangel	1995-2003	U.S. Congressman (Democrat-New York, 1971-present)
Lee H. Hamilton	1995-present	U.S. Congressman (Democrat-Indiana, 1965-1999)
Norman D. Dicks	1995-present	U.S. Congressman (Democrat-Washington, 1977-2013)
Douglas K. Bereuter	1995-present	U.S. Congressman (Republican-Nebraska, 1979-2004)
John Edward Porter	1995-present	U.S. Congressman (Republican-Illinois, 1980-2001)
Jim McDermott	1995-present	U.S. Congressman (Democrat-Washington, 1989-present)
Jane Harman	1995-present	U.S. Congressman (Democrat-California, 1993-1999, 2001-2011)
Barney Frank	1996-2003	U.S. Congressman (Democrat-Massachusetts, 1981-2013)
Ed Pastor	1996-2005	U.S. Congressman (Democrat-Arizona, 1991-present)
Sanford D. Bishop Jr.	1996-2007	U.S. Congressman (Democrat-Georgia, 1993-present)
James T. "Jim" Kolbe	1996-present	U.S. Congressman (Republican-Arizona, 1985-2007)
Ruth Bader Ginsburg	1973-present	Justice of the U.S. Supreme Court (August 5, 1993-present) Judge, U.S. Court of Appeals for D.C. Circuit (June 18, 1980-August 5, 1993)
Stephen G. Breyer	1983-present	Justice of the U.S. Supreme Court (August 3, 1994-present) Judge, U.S. Court of Appeals for the First Circuit (Dec. 10, 1980-Aug. 2, 1994)
Jose A. Cabranes	1973-2006	Judge of the U.S. Court of Appeals for the Second Circuit (1994-present)
Christine Todd Whitman	1995-present	Governor of New Jersey (January 18, 1994-January 31, 2001)
Kurt L. Schmoke	1992-present	Mayor of Baltimore, Maryland (1987-1999)
<b>Bankers:</b>		
Lewis T. Preston	1974-1995	President of The World Bank (1991-May 4, 1995); died in office
James D. Wolfensohn	1981-present	President of The World Bank (July 1, 1995-June 30, 2005)
Stanley Fischer	1994-present	First Deputy Managing Director, International Monetary Fund (1994-Aug. 2001)
Alan Greenspan	1978-present	Chairman of the Federal Reserve (1987-2006)
Alice M. Rivlin	1978-present	Vice Chairman of the Federal Reserve (June 25, 1996-July 16, 1999)
William J. McDonough	1975-present	President, Federal Reserve Bank of New York (July 19, 1993-July 21, 2003)
Michael H. Moskow	1996-present	President of the Federal Reserve Bank of Chicago (1994-2007)
Peter R. Fisher	1994-present	Executive Vice President of Federal Reserve Bank of New York (1994-2001)
John C. Whitehead	1978-present	Chairman of the Federal Reserve Bank of New York (1996-1999)
George Soros	1988-present	Chairman of Soros Fund Management, LLC (1996-present)
Henry R. Kravis	1992-present	Senior Partner of Kohlberg Kravis Roberts & Co. (1987-present)
Thomas G. Labrecque	1986-2000	Chairman and CEO of Chase Manhattan Corp. (1991-1995)
Walter V. Shipley	1976-present	Chairman and CEO of Chase Manhattan Corp. (1996-1999)
Dennis Weatherstone	1990-2007	Chairman of J.P. Morgan & Co. (1990-1995)
John S. Reed	1984-1996	Chairman and CEO of Citibank (1984-1998)
Richard S. Fuld Jr.	1996-2009	Chairman and CEO of Lehman Brothers (1994-2008)
Donald B. Marron	1971-present	Chairman and CEO of PaineWebber Inc. (1980-2000)
Charles S. Sanford Jr.	1984-1996	Chairman of Bankers Trust Co. (1987-1996)
John L. Weinberg	1984-2006	Senior Chairman of Goldman, Sachs & Co. (1990-2001)
Robert J. Hurst	1992-present	Partner of Goldman, Sachs & Co. (1980-2000)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
Harold Brown	1969-present	Partner of Warburg, Pincus & Co. (1990-2007)
Philip Caldwell	1985-2009	Senior Managing Director of Lehman Brothers (1985-1998)
Jonathan S. Linen	1995-present	Vice Chairman of American Express Co. (1993-2005)

Stephen A. Schwarzman	1992-present	Chairman and CEO of The Blackstone Group (1985-present)
Frank C. Carlucci	1976-present	Chairman of The Carlyle Group (1993-2003)
<b>Businessmen:</b>		
Henry A. Kissinger	1956-2009	Founder and Chairman of Kissinger Associates, Inc. (1982-present)
L. Paul Bremer III	1990-present	Managing Director of Kissinger Associates, Inc. (1989-2000)
Maurice R. Greenberg	1977-present	Chairman and CEO of American International Group (1989-2005)
Arthur F. Ryan	1994-2011	Chairman and CEO of Prudential Financial [Prudential Life Ins.] (1994-2008)
Alfred C. DeCrane Jr.	1988-present	Chairman of the board of Texaco (1987-1996)
Lucio A. Noto	1994-present	Chairman and CEO of Mobil Oil Corp. (1994-1999)
Kenneth T. Derr	1997-2009	Chairman and CEO of Chevron (1989-1999)
John B. Hess	1984-present	Chairman and CEO of Hess Corporation [oil company] (1995-present)
Richard B. "Dick" Cheney	1982-present	Chairman and CEO of Halliburton Co. (1993-2000)
C. Michael Armstrong	1982-present	Chairman and CEO of AT&T (1998-2002) Chairman and CEO of Hughes Electronics Corp. (1993-1997)
Henry B. Schacht	1971-present	Chairman and CEO of Cummins Engine Co. (1977-1995) Chairman and CEO of Lucent Technologies (1995-1997, 2000-2002)
Louis V. Gerstner Jr.	1982-present	Chairman and CEO of International Business Machines Corp. [IBM] (1993-2002)
Paul A. Allaire	1989-present	Chairman and CEO of Xerox Corp. (1991-2001)
Charles A. Heimbold Jr.	1995-present	Chairman and CEO of Bristol-Myers Squibb Co. (1995-2001)
James P. Kelly	1989-present	Chairman and CEO of United Parcel Service (1997-2001)
Rand V. Araskog	1982-1998	Chairman and CEO of ITT Corporation (1980-1998)
John L. Clendenin	1985-1995	Chairman, President, and CEO of BellSouth Corporation (1984-1996)
Roberto C. Goizueta	1981-1996	Chairman and CEO of The Coca-Cola Company (1981-1997)
Robert D. Haas	1983-present	Chairman of Levi Strauss & Co. (1989-2008)
Leonard A. Lauder	1988-present	Chairman of the board (1995-2009) and CEO (1982-1999) of Estee Lauder Co.
John E. Bryson	1985-present	Chairman and CEO of Edison International (1990-2008)
Thomas B. Ross	1983-2002	Vice Pres. for Gov't Relations, Loral Space and Communications (1995-2003)
Franklin D. Raines	1989-present	Vice Chairman of Federal National Mortgage Assn. [Fannie Mae] (1991-1996)
Jamie S. Gorelick	1997-present	Vice Chairman of Federal National Mortgage Assn. [Fannie Mae] (1997-2003)
Carla A. Hills	1993-present	Chairman and CEO of Hills & Company International Consultants (1993-pres.) Member of the board of directors of Chevron Corp. (1977-1988, 1993-2006) Member of the board of directors of Time Warner (1993-2006) Member of the board of directors of American International Group (1993-2006) Member of the board of directors of Lucent Technologies (1996-2006)
<b>Lawyers:</b>		
Benjamin W. Heineman Jr.	1990-present	Senior Vice President and General Counsel of General Electric Co. (1987-2004)
Cyrus R. Vance	1968-2001	Partner of Simpson, Thacher & Bartlett (1956-1961, 1967-1977, 1980-1998)
Conrad K. Harper	1977-present	Partner of Simpson, Thacher & Bartlett (1974-1993, 1996-2002)
Richard I. Beattie	1985-present	Partner of Simpson, Thacher & Bartlett (1975-1977, 1980-present)
John L. Walker	1992-present	Partner of Simpson, Thacher & Bartlett (1984-2008)
Roswell B. Perkins	1956-present	Partner of Debevoise & Plimpton (1957-1996)
Louis Begley	1975-2003	Partner of Debevoise & Plimpton (1968-2003)
Stephen J. Friedman	1986-present	Partner of Debevoise & Plimpton (1970-1977, 1981-1986, 1993-2004)
Barbara Paul Robinson	1995-present	Partner of Debevoise & Plimpton (1976-2006)
William Eldred Jackson	1947-1999	Partner of Milbank, Tweed, Hadley & McCloy (1954-1999)
Francis D. Logan	1984-present	Partner of Milbank, Tweed, Hadley & McCloy (1965-1996)
William H. Webster	1987-present	Senior Partner of Milbank, Tweed, Hadley & McCloy (1991-present)
Matthew Nimetz	1973-present	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1974-1977, 1981-2000)
(Sen.) Warren B. Rudman	1984-2012	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1993-2003)
Toby S. Myerson	1993-present	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1983-1989, 1990-present)
James H. Carter	1998-present	Partner of Sullivan & Cromwell [law firm in New York City] (1977-present)
M. Bernard Aidinoff	1976-present	Partner (1963-1996) and Senior Counsel (1997-present) of Sullivan & Cromwell
Frederick A.O. Schwarz Jr.	1970-1981, 1988-2001	Partner of Cravath, Swaine & Moore (1969-1975, 1976-1981, 1987-2001)
Robert D. Joffe	1992-2009	Partner of Cravath, Swaine & Moore (1975-2010)
Evan A. Davis	1995-2003	Partner of Cleary, Gottlieb, Steen, & Hamilton (1978-1985, 1991-present)
James B. Hurlock	1980-present	Partner of White & Case [law firm in New York City] (1967-2000)
Roberts Bishop Owen	1982-present	Partner of Covington & Burling (1960-1979, 1981-2009)
Peter D. Trooboff	1976-present	Partner of Covington & Burling [law firm in Washington, D.C.] (1975-2007)
Eli Whitney Debevoise II	1979-1984, 1987-pres.	Partner of Arnold & Porter [law firm in Washington, D.C.] (1979-2007)
Steven B. Pfeiffer	1976-1981, 1983-pres.	Partner of Fulbright & Jaworski [law firm in Washington, D.C.] (1983-present)
Alan Charles Raul	1989-1993, 1995-pres.	Partner of Sidley Austin [law firm in Washington, D.C./Chicago] (1997-present)
Vernon E. Jordan Jr.	1978-present	Partner of Akin, Gump, Strauss, Hauer & Feld [law firm in Wash.] (1981-2000)
James A. Baker III	1998-present	Senior Partner of Baker Botts [Houston] (1993-present)
William T. Coleman Jr.	1972-present	Senior Partner of O'Melveny & Myers (1977-present)
Henry L. King	1985-present	Senior Counsel of Davis, Polk & Wardwell (1998-present)
Lloyd N. Cutler	1974-2004	Senior Counsel of Wilmer Cutler Pickering (1990-2005)
Robert Carswell	1983-present	Of Counsel of Shearman & Sterling (1994-present)
Eleanor M. Fox	1993-present	Of Counsel of of Simpson, Thacher & Bartlett (1976-present)
<b>Organization Executives:</b>		

Morton I. Abramowitz	1975-present	President of Carnegie Endowment for International Peace (1991-1997)
Jessica Tuchman Mathews	1978-1980, 1983-present	President of Carnegie Endowment for International Peace (1997-present) Columnist for <i>The Washington Post</i> (1991-1997)
Peter C. Goldmark Jr.	1979-present	President of The Rockefeller Foundation (1988-1997)
Susan V. Berresford	1989-present	President of Ford Foundation (1996-2008)
David A. Hamburg	1983-present	President of Carnegie Corporation of New York (1982-1997)
Vartan Gregorian	1984-present	President of Carnegie Corporation of New York (1997-present) President of Brown University (1989-1997)
Edgar M. Bronfman Sr.	1976-2013	President of World Jewish Congress (1981-2007)
Nadine Strossen	1994-present	President of American Civil Liberties Union (ACLU) (1991-2008)
Raul H. Yzaguirre	1995-present	President of National Council of La Raza (1974-2004)
Rev. Jesse L. Jackson Sr.	1990-present	President of Rainbow/PUSH Coalition (1996-present)
Leslie H. Gelb	1973-present	President of the Council on Foreign Relations (1993-2003)
Peter G. Peterson	1971-present	Chairman of the Council on Foreign Relations (1985-2007)
William G. Bowen	1987-2007	President of Andrew W. Mellon Foundation (1988-2006)
Ralph E. Gomory	1987-present	President of Alfred P. Sloan Foundation (1989-2007)
Michael H. Armacost	1977-present	President of The Brookings Institution (1995-2002)
James A. Thomson	1988-present	President of RAND Corporation (1989-2011)
Robert B. Zoellick	1991-present	President and CEO, Center for Strategic and International Studies (1998-1999)
Martin S. Feldstein	1980-present	President of National Bureau of Economic Research (1977-1982, 1984-2008)
Jonathan F. Fanton	1990-present	Chairman of the board of Human Rights Watch (1998-2003)
John J. Sweeney	1998-present	President of AFL-CIO [labor union] (1995-2009)
Stephen M. Schwebel	1956-present	Judge of the International Court of Justice (1981-2000)
<b>Media Executives:</b>		
Rupert Murdoch	1994-present	Chairman and CEO of News Corp. (Fox News) (1991-present)
Gerald M. Levin	1994-2007	Chairman and CEO of Time Warner, Inc. (1993-2002)
W. Thomas Johnson	1973-present	President and CEO of Cable News Network (CNN) (1990-2001)
Roone Arledge	1982-2002	Chairman of ABC News (1998-2002)
Jeffrey L. Bewkes	1996-present	Chairman and CEO of Home Box Office (HBO) (1995-2002)
Peter R. Kann	1985-present	Chairman of Dow Jones & Co. (1991-2007)
Jason D. McManus	1988-present	Editor-in-Chief of <i>Time</i> magazine (1987-1995)
Norman Pearlstine	1984-present	Editor-in-Chief of <i>Time</i> magazine (1995-2005)
Walter S. Isaacson	1979-1984, 1987-pres.	Managing Editor of <i>Time</i> magazine (1996-2000)
Mortimer B. Zuckerman	1988-present	Editor-in-Chief of <i>U.S. News and World Report</i> (1984-present)
Richard M. Smith	1983-present	Editor-in-Chief of <i>Newsweek</i> (1984-present)
Stephen B. Shepard	1995-present	Editor-in-Chief of <i>Business Week</i> (1984-2005)
Katrina vanden Heuvel	1987-present	Editor-in-Chief of <i>The Nation</i> (1995-present)
R. Emmett Tyrrell	1980-present	Editor-in-Chief of <i>The American Spectator</i> (1967-present)
Dan Rather	1980-present	Anchor of CBS Evening News (1981-2005)
Tom Brokaw	1988-present	Anchor of NBC Nightly News (1982-2004)
Barbara Walters	1978-present	Co-Host and Chief Correspondent of ABC News' 20/20 (1979-2004)
Thomas L. Friedman	1985-present	Foreign Affairs Columnist of <i>The New York Times</i> (1995-present)
Warren M. Hoge	1986-present	London Bureau Chief of <i>The New York Times</i> (1996-2003)
Meg Greenfield	1973-1998	Editorial Page Editor of <i>The Washington Post</i> (1979-1999)
Stephen S. Rosenfeld	1982-2010	Deputy Editorial Page Editor of <i>The Washington Post</i> (1982-1999)
Jim Hoagland	1979-present	Associate Editor & Chief Foreign Correspondent, <i>Washington Post</i> (1986-pres.)
Robert G. Kaiser	1979-present	Managing Editor of <i>The Washington Post</i> (1991-1998)
Charles Krauthammer	1990-present	Syndicated Columnist for <i>The Washington Post</i> (1984-present)
Robert L. Bartley	1979-2003	Editor of <i>The Wall Street Journal</i> (1979-2003)
Jim Lehrer	1980-present	Anchor of <i>The NewsHour with Jim Lehrer</i> on PBS (1995-present)
William F. Buckley Jr.	1974-2003	Editor-at-Large of <i>National Review</i> magazine (1991-2004)
<b>College Professors:</b>		
Neil L. Rudenstine	1988-present	President of Harvard University (1991-2001)
Harold T. Shapiro	1991-2007	President of Princeton University (1988-2001)
George E. Rupp	1997-present	President of Columbia University (1993-2002)
Gerhard Casper	1985-present	President of Stanford University (1992-2000)
David L. Boren	1989-present	President of University of Oklahoma (1994-present)
Frank H.T. Rhodes	1985-1995	President of Cornell University (1977-1995)
L. Jay Oliva	1992-present	President of New York University (1991-2002)
M. Peter McPherson	1987-present	President of Michigan State University (1993-2004)
Steven B. Sample	1978-present	President of University of Southern California (1991-2010)
Edward T. Foote II	1982-present	President of University of Miami [Florida] (1981-2001)
Henry S. Bienen	1974-present	President of Northwestern University (1995-2009)
Stephen J. Trachtenberg	1990-present	President of George Washington University (1988-2007)
Nannerl O. Keohane	1982-present	President of Duke University (1993-2004)
Douglas J. Bennet	1980-present	President of Wesleyan University (1995-2007) Assistant Secretary of State for International Organization Affairs (1993-1995)
Joseph A. O'Hare	1987-present	President of Fordham University (1984-2003)
Thomas H. Kean	1991-present	President of Drew University (1990-2005)

Stephen R. Lewis Jr.	1985-present	President of Carleton College (1987-2002)
Walter E. Massey	1997-present	President of Morehouse College [Atlanta, Georgia] (1995-2007)
Ruth J. Simmons	1997-present	President of Smith College (1995-2001)
Anthony T. Kronman	1998-present	Dean of Yale Law School (1994-2004)
David W. Leebron	1996-present	Dean of Columbia Law School (1996-2004)
Joseph S. Nye Jr.	1970-present	Dean, John F. Kennedy School of Government at Harvard Univ. (1995-2004)
Lisa Anderson	1985-present	Dean, School of International and Public Affairs at Columbia Univ. (1997-2007)
Robert L. Gallucci	1993-present	Dean, School of Foreign Service at Georgetown University (1996-2009)
Jeffrey E. Garten	1976-1981, 1984-present	Dean of Yale School of Management (1995-2005)
Paul D. Wolfowitz	1974-1979, 1981-present	Dean, Nitze School of Advanced International Studies at Johns Hopkins University (1993-2001)
Harry Harding	1980-present	Dean, The Elliott School of Int'l Affairs, George Washington Univ. (1995-2005)
Susan C. Schwab	1982-1987, 1989-pres.	Dean of School of Public Policy at University of Maryland (1995-2003)
Noreen M. Clark	1989-present	Dean of the School of Public Health at University of Michigan (1995-2005)
Condoleezza Rice	1984-present	Provost of Stanford University (1993-1999)
Albert Carnesale	1978-present	Chancellor of University of California at Los Angeles [UCLA] (1997-2005)
Jeane J. Kirkpatrick	1981-2006	Professor of Political Science at Georgetown University (1973-2002)
Marvin Zonis	1990-present	Professor of Behavioral Sciences at University of Chicago (1989-present)
Philip D. Zelikow	1992-present	White Burkett Miller Professor of History at University of Virginia (1998-present)
Gustav Ranis	1970-present	Frank Altschul Professor of International Economics at Yale Univ. (1982-2005)
Drew S. Days III	1997-present	Professor of Law at Yale Law School (1991-present)
Kate Stith	1993-present	Professor of Law at Yale Law School (1991-present)
William P. Alford	1989-present	Henry L. Stimson Professor of Law at Harvard Law School (1990-present)
Detlev F. Vagts	1995-present	Bemis Professor of International Law at Harvard University (1984-2005)
Joseph Lyon Bower	1972-present	Professor of Business Administration at Harvard Business School (1972-pres.)

Note: The 1993 World Trade Center Bombing incident occurred in New York City on February 26, 1993.

Note: The Oklahoma City Bombing incident occurred in Oklahoma City on April 19, 1995.

Note: Prime Minister of Israel Yitzhak Rabin was assassinated by a "lone gunman" named Yigal Amir in Tel Aviv, Israel on November 4, 1995.

Note: The Khobar Towers Bombing incident occurred in Saudi Arabia on June 25, 1996.

Note: Trans World Airlines Flight 800 (TWA 800) exploded and crashed into the Atlantic Ocean near New York City on July 17, 1996.

Note: The 1998 United States embassy bombings occurred in Nairobi, Kenya and Dar es Salaam, Tanzania on August 7, 1998.

Note: The USS Cole Bombing incident occurred at Aden, Yemen on October 12, 2000.

## Council on Foreign Relations Members and Their Occupation during the 9/11 Tragedy (September 11, 2001)

Name	Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Richard B. "Dick" Cheney	1982-present	Vice President of the United States (2001-2009)
Condoleezza Rice	1984-present	National Security Advisor (2001-2005)
Stephen J. Hadley	1976-1981, 1993-pres.	Deputy National Security Advisor (2001-2005)
George J. Tenet	1998-present	Director of Central Intelligence Agency (1997-2004)
John E. McLaughlin	2001-present	Deputy Director of Central Intelligence Agency (2000-2004)
Lewis "Scooter" Libby	1985-1990, 1992-pres.	Chief of Staff to the Vice President of the U.S. (2001-2005)
Paul D. Wolfowitz	1974-1979, 1981-pres.	Deputy Secretary of Defense (2001-2005)
Douglas J. Feith	1981-1986, 1990-pres.	Under Secretary of Defense for Policy (2001-2005)
Dov S. Zakheim	1983-present	Comptroller of the Department of Defense (2001-2005)
Peter W. Rodman	1982-2008	Assistant Secretary of Defense for International Security Affairs (2001-2007)
James G. Roche	1992-present	Secretary of the Air Force (June 1, 2001-January 20, 2005)
Alberto J. Mora	1995-present	General Counsel of the Navy (2001-2006)
Colin L. Powell	1986-present	U.S. Secretary of State (2001-2005)
Paula J. Dobriansky	1984-1989, 1994-pres.	Under Secretary of State for Democracy and Global Affairs (2001-2009)
John R. Bolton	2000-present	Under Sec. of State for Arms Control and Int'l Security Affairs (2001-2005)
William J. Burns	1994-present	Assistant Secretary of State for Near Eastern Affairs (2001-2005)
Walter H. Kansteiner III	1998-present	Assistant Secretary of State for African Affairs (2001-2003)
Lorne W. Craner	1997-present	Asst. Sec. of State for Democracy, Human Rights, and Labor (2001-2005)
Robert Bruce Charles	1988-present	Asst. Sec. of State for Int'l Narcotics and Law Enforcement Affairs (2001-2005)
Richard N. Haass	1980-1985, 1994-pres.	Director of State Department Policy Planning Staff (2001-2003)
William H. Taft IV	1984-present	Legal Adviser of the State Department (2001-2005)
Daniel C. Kurtzler	1989-2002, 2006-pres.	U.S. Ambassador to Israel (July 18, 2001-July 17, 2005)
C. David Welch	1994-present	U.S. Ambassador to Egypt (September 22, 2001-2005)
Rust McPherson Deming	1994-present	U.S. Ambassador to Tunisia (November 20, 2001-May 17, 2003)
Howard H. Baker Jr.	1974-present	U.S. Ambassador to Japan (July 5, 2001-February 17, 2005)
Franklin L. Lavin	1996-2002	U.S. Ambassador to Singapore (September 10, 2001-2005)
Robert D. Blackwill	1985-present	U.S. Ambassador to India (September 14, 2001-July 31, 2003)
Jane Abell Coon	1983-present	U.S. Ambassador to Bangladesh (2000-2003)
Charles A. Heimbald Jr.	1995-present	U.S. Ambassador to Sweden (September 26, 2001-February 12, 2004)
Carlos E. Pascual	2001-present	U.S. Ambassador to Ukraine (2000-2003)
Howard F. Jeter	1997-present	U.S. Ambassador to Nigeria (March 3, 2001-July 30, 2003)
Sharon P. Wilkinson	1989-present	U.S. Ambassador to Mozambique (2000-2003)
Cameron R. Hume	1999-present	U.S. Ambassador to South Africa (November 29, 2001- July 28, 2004)
R. Nicholas Burns	1995-present	U.S. Representative to NATO (August 7, 2001-March 7, 2005)
John D. Negroponte	1981-present	U.S. Representative to the United Nations (September 18, 2001-2004)
Kenneth W. Dam	1982-present	Deputy Secretary of the Treasury (2001-2003)
Peter R. Fisher	1994-present	Under Secretary of the Treasury for Domestic Finance (2001-2003)
Henrietta H. Fore	1998-present	Director of the U.S. Mint (2001-2005)
Kathleen B. Cooper	1999-present	Under Secretary of Commerce for Economic Affairs (2001-2005)
Kenneth I. Juster	1983-present	Under Secretary of Commerce for Industry and Security (2001-2005)
Elaine L. Chao	1983-1988, 1990-pres.	Secretary of Labor (2001-2009)
Robert B. Zoellick	1991-present	U.S. Trade Representative (2001-2005)
Charles O. Rossotti	1989-present	Commissioner of Internal Revenue Service (1997-2002)
Christine Todd Whitman	1995-present	Administrator of Environmental Protection Agency (2001-2003)
Gen. Henry H. Shelton	1998-2002	Chairman of the Joint Chiefs of Staff (October 1, 1997-October 1, 2001)
Gen. Joseph W. Ralston	1995-1996, 2000-2002	Supreme Allied Commander of Europe (NATO) (2000-2003)
Adm. James M. Loy	1999-2005	Commandant of the Coast Guard (1998-2002)
Gen. Eric K. Shinseki	2000-present	Army Chief of Staff (1999-2003)
Gen. Michael E. Ryan	1998-2009	Air Force Chief of Staff (1997-2001)
Gen. John P. Jumper	1995-present	Air Force Chief of Staff (September 6, 2001-September 2, 2005); Commander, Air Combat Command at Langley AFB, Virginia (2000-2001)
Gen. Ralph E. Eberhart	1995-present	Commander in Chief, North American Aerospace Defense Command (2000-2004); Commander of Air Force Space Command (2000-2002)
Lt. Gen. Robert H. Foglesong	2001-present	Air Force Deputy Chief Of Staff for Air and Space Operations (2000-Nov. 2001)
Maj. Gen. Michael M. Dunn	1997-present	Vice Director for Strategic Plans and Policy, The Joint Staff (June 2001-2003)
Maj. Gen. John R. Baker	1996-present	Air Force Asst. Deputy Chief of Staff for Air and Space Operations (2000-2002)
Col. Stephen T. Sargeant	1996-present	Commander, 56th Fighter Wing [Luke Air Force Base, Arizona] (2000-2002)
Gen. Burwell B. Bell III (Army)	1996-present	Commander, Third (III) Corps at Fort Hood, Texas (August 2001-Nov. 2002)
Maj. Gen. Stanley McChrystal	2001-present	Chief of Staff, XVIII Airborne Corps and Fort Bragg (2001-2002)
Maj. Gen. David H. Petraeus	1986-1991, 1998-pres.	Assistant Chief of Staff for Military Operations, Joint HQ Center, Allied Command Europe (2001-2002)
Maj. Gen. David M. Mize	1995-present	Commanding General, Marine Corps Base Camp Lejeune (2001-2003)
Brig. Gen. George J. Flynn	1999-present	Military Secretary to Commandant of the Marine Corps (June 2001-June 2002)
Vice Adm. Ann E. Rondeau	1996-present	Commander, Naval Training Center Great Lakes (Chicago) (2001-2003)



Elliott Abrams	1979-present	Assistant to the President and National Security Council Senior Director for Democracy, Human Rights, and International Operations (2001-2002)
Zalmay Khalilzad	1986-present	Special Assistant to the President and National Security Council Senior Director for Southwest Asia, Near East, and North African Affairs (2001-2002)
John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present)
Christopher J. Dodd	1985-present	U.S. Senator (Democrat-Connecticut, 1981-2011)
Bob Graham	1981-present	U.S. Senator (Democrat-Florida, 1987-2005)
Olympia J. Snowe	1991-present	U.S. Senator (Republican-Maine, 1995-2013)
Joseph Lieberman	1991-present	U.S. Senator (Democrat-Connecticut, 1989-2013)
John Forbes Kerry	1992-present	U.S. Senator (Democrat-Massachusetts, 1985-2013)
Robert G. Torricelli	1994-present	U.S. Senator (Democrat-New Jersey, 1997-2003)
John S. McCain III	1997-present	U.S. Senator (Republican-Arizona, 1987-present)
John W. Warner	1999-present	U.S. Senator (Republican-Virginia, 1979-2009)
Chuck Hagel	1999-present	U.S. Senator (Republican-Nebraska, 1997-2009)
Jack Reed	2001-present	U.S. Senator (Democrat-Rhode Island, 1997-present)
Charles E. Schumer	1995-2004	U.S. Senator (Democrat-New York, 1999-present)
Richard A. "Dick" Gephardt	1990-present	U.S. Congressman (Democrat-Missouri, 1977-2005)
Jim Leach	1994-present	U.S. Congressman (Republican-Iowa, 1977-2007)
Thomas E. Petri	1989-present	U.S. Congressman (Republican-Wisconsin, 1979-present)
Douglas K. Bereuter	1995-present	U.S. Congressman (Republican-Nebraska, 1979-2004)
James T. "Jim" Kolbe	1996-present	U.S. Congressman (Republican-Arizona, 1985-2007)
Amory Houghton Jr.	1970-present	U.S. Congressman (Republican-New York, 1987-2005)
Porter J. Goss	1999-2004	U.S. Congressman (Republican-Florida, 1989-2004); CIA Director (2004-2006)
Jane Harman	1995-present	U.S. Congressman (Democrat-California, 1993-1999, 2001-2011)
Sanford D. Bishop Jr.	1996-2007	U.S. Congressman (Democrat-Georgia, 1993-present)
Jim McDermott	1995-present	U.S. Congressman (Democrat-Washington, 1989-present)
Ed Pastor	1996-2005	U.S. Congressman (Democrat-Arizona, 1991-present)
Robert T. Matsui	1988-2004	U.S. Congressman (Democrat-California, 1979-2005)
John M. Spratt Jr.	1990-present	U.S. Congressman (Democrat-South Carolina, 1983-2011)
Howard L. Berman	1991-present	U.S. Congressman (Democrat-California, 1983-2013)
Charles B. Rangel	1995-2003	U.S. Congressman (Democrat-New York, 1971-present)
Barney Frank	1996-2003	U.S. Congressman (Democrat-Massachusetts, 1981-2013)
Donald M. Payne	1992-2005	U.S. Congressman (Democrat-New Jersey, 1989-2012)
Norman D. Dicks	1995-present	U.S. Congressman (Democrat-Washington, 1977-2013)
Ruth Bader Ginsburg	1973-present	Justice of the U.S. Supreme Court (1993-present)
Stephen G. Breyer	1983-present	Justice of the U.S. Supreme Court (1994-present)
Jose A. Cabranes	1973-2006	Judge of the U.S. Court of Appeals for the Second Circuit (1994-present)
Keith P. Ellison	1979-present	Judge of the U.S. District Court for the Southern District of Texas (1999-pres.)
James S. Gilmore III	2001-present	Governor of Virginia (1998-2002)
Kathleen Kennedy Townsend	2001-present	Lieutenant Governor of Maryland (1995-2003)
Thurbert E. Baker	2001-present	Attorney General of Georgia (1997-2011)
Katherine Harris	2001-2010	Florida Secretary of State (1999-2002)
J. Kenneth Blackwell	1994-present	Ohio Secretary of State (1999-2007)
H. Carl McCall	1986-2005	New York State Comptroller (1993-2003)
<b>Bankers:</b>		
James D. Wolfensohn	1981-present	President of The World Bank (1995-2005)
Jeffrey A. Goldstein	1988-1993, 1996-pres.	Chief Financial Officer of The World Bank (1999-2004)
Stanley Fischer	1994-present	First Deputy Managing Director, International Monetary Fund (1994-Aug. 2001)
Alan Greenspan	1978-present	Chairman of the Federal Reserve (1987-2006)
Peter G. Peterson	1971-present	Chairman of the Federal Reserve Bank of New York (2000-2003); Chairman of the Council on Foreign Relations (1985-2007)
William J. McDonough	1975-present	President of the Federal Reserve Bank of New York (1993-2003)
Michael H. Moskow	1996-present	President of the Federal Reserve Bank of Chicago (1994-2007)
William B. Harrison Jr.	2000-present	Chairman and CEO of JP Morgan Chase (2001-2006)
James "Jamie" Dimon	2000-present	Chairman and CEO of Bank One Corp. (2000-2004)
Richard S. Fuld Jr.	1996-2009	Chairman and CEO of Lehman Brothers (1994-2008)
Henry M. Paulson Jr.	2001-present	Chairman and CEO of Goldman Sachs (1999-2006)
John L. Thornton	1986-1991, 1998-pres.	President and Co-Chief Operating Officer of Goldman Sachs (1999-2003)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
Harold Brown	1969-present	Partner of Warburg, Pincus & Co. (1990-2007)
Jonathan S. Linen	1995-present	Vice Chairman of American Express Co. (1993-2005)
Kenneth Chenault	1989-present	Chairman and CEO of American Express Co. (2001-present)
Stephen A. Schwarzman	1992-present	Chairman and CEO of The Blackstone Group (1985-present)
George Soros	1988-present	Chairman of Soros Fund Management, LLC (1996-present)
Henry R. Kravis	1992-present	Senior Partner of Kohlberg Kravis Roberts & Co. (1987-present)
Vernon E. Jordan Jr.	1978-present	Senior Managing Director of Lazard Freres (2000-present)
Richard C. Holbrooke	1970-2010	Vice Chairman of Perseus LLC (2001-2009)
James A. Johnson	1994-present	Vice-Chairman of Perseus LLP (2001-present)
Robert E. Rubin	1994-present	Member of the board of directors, Citigroup (1999-2009)

<b>Businessmen:</b>		
Maurice R. Greenberg	1977-present	Chairman and CEO of American International Group (1989-2005)
Arthur F. Ryan	1994-2011	Chairman and CEO of Prudential Financial [Prudential Life Ins.] (1994-2008)
Robert H. Benmosche	2001-2008	Chairman and CEO of MetLife Inc. [Metropolitan Life] (1998-2006)
Jeffrey W. Greenberg	2000-present	Chairman of the board of Marsh & McLennan Cos. (2000-2004)
Vance Coffman	2001-2004	Chairman and CEO of Lockheed Martin Corp. (1998-2005)
Frank C. Carlucci	1976-present	Chairman of The Carlyle Group (1993-2003)
Louis V. Gerstner Jr.	1982-present	Chairman and CEO of IBM (1993-2002)
C. Michael Armstrong	1982-present	Chairman and CEO of AT&T (1998-2002)
Lee R. Raymond	1988-present	Chairman and CEO of ExxonMobil (1999-2006)
John B. Hess	1984-present	Chairman and CEO of Hess Corporation [oil company] (1995-present)
Paul A. Allaire	1989-present	Chairman and CEO of Xerox Corp. (1991-2001)
Henry B. Schacht	1971-present	Chairman and CEO of Lucent Technologies (1995-1997, 2000-2002)
John E. Bryson	1985-present	Chairman and CEO of Edison International (1990-2008)
Robert D. Haas	1983-present	Chairman of the board of Levi Strauss & Co. (1989-2008)
Leonard A. Lauder	1988-present	Chairman of the board of Estee Lauder Co. (1995-2009)
William J. Brodsky	2000-present	Chairman and CEO of Chicago Board Options Exchange (1997-present)
Carla A. Hills	1993-present	Chairman and CEO of Hills & Company International Consultants (1993-pres.) Member of the board of directors, Chevron Corp. (1977-1988, 1993-2006) Member of the board of directors, Time Warner (1993-2006) Member of the board of directors, American International Group (1993-2006) Member of the board of directors, Lucent Technologies (1996-2006)
Henry A. Kissinger	1956-2009	Chairman of Kissinger Associates, Inc.
L. Paul Bremer III	1990-present	Chairman and CEO of crisis consulting practice at Marsh Inc. (2001-2003) Chairman of National Commission on Terrorism (1999-2001)
Thomas R. Pickering	1975-present	Senior Vice President for International Relations, The Boeing Co. (2001-2006)
Richard D. Parsons	1990-present	Co-Chief Operating Officer of AOL Time Warner, Inc. (1999-2002)
Robert M. Kimmitt	1977-1982, 1985-pres.	Executive Vice President for Global Public Policy, Time Warner (2001-2005)
Thomas B. Ross	1983-2002	Vice Pres. for Gov't Relations, Loral Space and Communications (1995-2003)
Franklin D. Raines	1989-present	Chairman and CEO of Fannie Mae (1999-2004)
Jamie S. Gorelick	1997-present	Vice Chairman of Fannie Mae (1997-2003)
Michael R. Bloomberg	1999-present	CEO of Bloomberg LP (1981-2001)
<b>Lawyers:</b>		
Ko-Yung Tung	1987-present	Vice President and General Counsel of The World Bank (1999-2003)
Thomas E. Donilon	1996-present	Senior Vice President and General Counsel of Fannie Mae (1999-2005)
Benjamin W. Heineman Jr.	1990-present	General Counsel of General Electric Co. (1987-2004)
James V. Derrick, Jr.	2000-present	General Counsel of Enron Corp. (1991-2002)
Louise M. Parent	2000-present	General Counsel of American Express Co. (1993-present)
Ernest T. Patrikis	1993-present	General Counsel of American International Group (AIG) (1999-2006)
Neal S. Wolin	1993-present	General Counsel of Hartford Financial Services Group, Inc. (2001-2007)
C. Douglas Kranwinkle	1999-2008	General Counsel and Executive Vice President of Univision (2000-present)
James A. Baker III	1998-present	Senior Partner of Baker Botts [Houston] (1993-present)
Warren M. Christopher	1973-2010	Senior Partner of O'Melveny & Myers (1997-2011)
William T. Coleman Jr.	1972-present	Senior Partner of O'Melveny & Myers (1977-present)
William H. Webster	1987-present	Senior Partner of Milbank, Tweed, Hadley & McCloy (1991-present)
R. James Woolsey	1975-present	Partner of Shea & Gardner [Washington] (1979-1989, 1991-1993, 1995-2002)
(Sen.) Warren B. Rudman	1984-2012	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1993-2003)
(Rep.) Thomas S. Foley	1984-present	Partner of Akin, Gump, Strauss, Hauer & Feld (1995-1997, 2001-2009) North American Chairman of the Trilateral Commission (2001-2008)
Mickey Kantor	1999-present	Partner of Mayer, Brown, Rowe & Maw [Washington] (1997-present)
Charlene Barshefsky	1999-present	Partner of Wilmer, Cutler, Pickering, Hale & Dorr [Washington] (2001-present)
Robert Carswell	1983-present	Of Counsel of Shearman & Sterling (1994-present)
M. Bernard Aidinoff	1976-present	Senior Counsel of Sullivan & Cromwell [New York City] (1997-present)
James H. Carter	1998-present	Partner of Sullivan & Cromwell [New York City] (1977-present)
Richard A. Drucker	1999-present	Partner of Davis, Polk & Wardwell [law firm in New York City] (1988-present)
Henry L. King	1985-present	Senior Counsel of Davis, Polk & Wardwell (1998-present)
Richard N. Gardner	1956-present	Senior Counsel of Morgan, Lewis, & Bockius (1997-present)
Mel M. Immergut	1999-present	Partner of Milbank, Tweed, Hadley & McCloy [New York City] (1980-present)
Eleanor M. Fox	1993-present	Of Counsel of of Simpson, Thacher & Bartlett (1976-present)
Richard I. Beattie	1985-present	Partner of Simpson, Thacher & Bartlett (1975-1977, 1980-present)
Toby S. Myerson	1993-present	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1983-1989, 1990-present)
Evan A. Davis	1995-2003	Partner of Cleary, Gottlieb, Steen, & Hamilton (1978-1985, 1991-present)
Louis Begley	1975-2003	Partner of Debevoise & Plimpton (1968-2003)
Stephen J. Friedman	1986-present	Partner of Debevoise & Plimpton (1970-1977, 1981-1986, 1993-2004)
Barbara Paul Robinson	1995-present	Partner of Debevoise & Plimpton (1976-2006)
Robert D. Joffe	1992-2009	Partner of Cravath, Swaine & Moore (1975-2010)
Conrad K. Harper	1977-present	Partner of Simpson, Thacher & Bartlett (1974-1993, 1996-2002)
John L. Walker	1992-present	Partner of Simpson, Thacher & Bartlett (1984-2008)
Roberts Bishop Owen	1982-present	Partner of Covington & Burling (1960-1979, 1981-2009)

Peter D. Trooboff	1976-present	Partner of Covington & Burling [law firm in Washington, D.C.] (1975-2007)
Eli Whitney Debevoise II	1979-1984, 1987-pres.	Partner of Arnold & Porter [law firm in Washington, D.C.] (1979-2007)
Steven B. Pfeiffer	1976-1981, 1983-pres.	Partner of Fulbright & Jaworski [law firm in Washington, D.C.] (1983-present)
Alan Charles Raul	1989-1993, 1995-pres.	Partner of Sidley Austin [law firm in Washington, D.C./Chicago] (1997-present)
Bart Friedman	1995-present	Partner of Cahill Gordon & Reindel (New York) (1980-present)
Arthur W. Rovine	1987-present	Partner of Baker & McKenzie [law firm in New York City] (1985-2005); President of the American Society of International Law (2000-2002)
Robert A. Helman	2000-present	Partner of Mayer, Brown, Rowe & Maw [law firm in Chicago] (1967-present)
<b>Organizations:</b>		
Edgar M. Bronfman Sr.	1976-2013	President of World Jewish Congress (1981-2007)
Harold Tanner	1980-present	President of American Jewish Committee (2001-2004)
Leslie H. Gelb	1973-present	President of the Council on Foreign Relations (1993-2003)
William H. "Bill" Donaldson	1974-present	Chairman of Carnegie Endowment for International Peace (1999-2003)
Jessica Tuchman Mathews	1978-1980, 1983-pres.	President of Carnegie Endowment for International Peace (1997-present)
Susan V. Berresford	1989-present	President of Ford Foundation (1996-2008)
William G. Bowen	1987-2007	President of Andrew W. Mellon Foundation (1988-2006)
Ralph E. Gomory	1987-present	President of Alfred P. Sloan Foundation (1989-2007)
Robert I. Rotberg	1975-present	President of World Peace Foundation (1993-2010)
Jonathan F. Fanton	1990-present	President of John D. and Catherine T. MacArthur Foundation (1999-2009); Chairman of the board of Human Rights Watch (1998-2003)
Vartan Gregorian	1984-present	President of Carnegie Corporation of New York (1997-present)
Nicholas Platt	1975-present	President of Asia Society (1992-2004)
Noel V. Lateef	1992-present	President of Foreign Policy Association (c.2000-present)
Michael H. Armacost	1977-present	President of The Brookings Institution (1995-2002)
Herbert I. London	2000-present	President of Hudson Institute (1997-2011)
James A. Thomson	1988-present	President of RAND Corporation (1989-2011)
John J. Hamre	2001-present	President of Center for Strategic International Studies (CSIS) (2000-present)
Christopher J. Makins	1990-2005	President of Atlantic Council of the United States (1999-2005)
Martin S. Feldstein	1980-present	President of National Bureau of Economic Research (1977-1982, 1984-2008)
Grover G. Norquist	1999-present	President of Americans for Tax Reform (1985-present)
Nadine Strossen	1994-present	President of American Civil Liberties Union (ACLU) (1991-2008)
Rev. Jesse L. Jackson Sr.	1990-present	President of Rainbow/PUSH Coalition (1996-present)
Raul H. Yzaguirre	1995-present	President of National Council of La Raza (1974-2004)
John J. Sweeney	1998-present	President of AFL-CIO (1995-2009)
John H. Biggs	2001-present	Chairman and CEO of TIAA-CREF (1993-2002)
Richard N. Perle	1978-2003	Chairman of the Defense Policy Board (2001-2003)
Anne R. Luzzatto	1999-present	Council on Foreign Relations Director of Meetings (1998-2005)
David Rockefeller	1942-present	Honorary Chairman of the Council on Foreign Relations (1985-present)
<b>Journalism:</b>		
Rupert Murdoch	1994-present	Chairman and CEO of News Corp. (Fox News) (1991-present)
Gerald M. Levin	1994-2007	Chairman and CEO of Time Warner, Inc. (1993-2002)
Michael Eisner	1999-2003	Chairman and CEO of The Walt Disney Co. (1984-2004)
Peter R. Kann	1985-present	Chairman of Dow Jones & Co. (1991-2007)
Jeffrey L. Bewkes	1996-present	Chairman and CEO of Home Box Office (HBO) (1995-2002)
Roone Arledge	1982-2002	Chairman of ABC News (1998-2002)
Walter S. Isaacson	1979-1984, 1987-pres.	Chairman and CEO of CNN News Group (2001-2003)
Mortimer B. Zuckerman	1988-present	Editor-in-Chief of <i>U.S. News and World Report</i> magazine (1984-present)
Norman Pearlstine	1984-present	Editor-in-Chief of <i>Time</i> magazine (1995-2005)
Richard M. Smith	1983-present	Editor-in-Chief of <i>Newsweek</i> magazine (1984-present)
Stephen B. Shepard	1995-present	Editor-in-Chief of <i>Business Week</i> magazine (1984-2005)
Katrina vanden Heuvel	1987-present	Editor-in-Chief of <i>The Nation</i> magazine (1995-present)
R. Emmett Tyrrell	1980-present	Editor-in-Chief of <i>The American Spectator</i> magazine (1967-present)
Jim Lehrer	1980-present	Anchor of <i>The NewsHour with Jim Lehrer</i> on PBS (1995-present)
Dan Rather	1980-present	Anchor of CBS Evening News (1981-2005)
Tom Brokaw	1988-present	Anchor of NBC Nightly News (1982-2004)
Thomas L. Friedman	1985-present	Foreign Affairs Columnist of <i>The New York Times</i> (1995-present)
Warren M. Hoge	1986-present	London Bureau Chief of <i>The New York Times</i> (1996-2003)
Jim Hoagland	1979-present	Associate Editor & Chief Foreign Correspondent, <i>Washington Post</i> (1986-pres.)
Robert G. Kaiser	1979-present	Associate Editor and Senior Correspondent, <i>Washington Post</i> (1998-present)
Charles Krauthammer	1990-present	Syndicated Columnist for <i>The Washington Post</i> (1984-present)
Fred Hiatt	1997-present	Editorial Page Editor of <i>The Washington Post</i> (2000-present)
Alberto Ibarquen	2001-present	Publisher of <i>The Miami Herald</i> (1998-2004)
Barbara Walters	1978-present	Co-host and chief correspondent of ABC News' 20/20 (1979-2004)
Robert L. Bartley	1979-2003	Editor of <i>The Wall Street Journal</i> (1979-2003)
William F. Buckley Jr.	1974-2003	Editor-at-Large of <i>National Review</i> magazine (1991-2004)
James F. Hoge Jr.	1993-present	Editor of <i>Foreign Affairs</i> magazine (1992-2010)
Thomas A. Dine	1978-present	President of Radio Free Europe/Radio Liberty (1997-2005)
<b>Colleges:</b>		
George E. Rupp	1997-present	President of Columbia University (1993-2002)

Lawrence H. Summers	1990-present	President of Harvard University (July 1, 2001-June 20, 2006)
Stephen J. Trachtenberg	1990-present	President of George Washington University (1988-2007)
Douglas J. Bennet	1980-present	President of Wesleyan University (1995-2007)
Jehuda Reinharz	1999-present	President of Brandeis University (1994-2010)
Joseph A. O'Hare	1987-present	President of Fordham University (1984-2003)
Stephen R. Lewis Jr.	1985-present	President of Carleton College (1987-2002)
Thomas H. Kean	1991-present	President of Drew University (1990-2005)
L. Jay Oliva	1992-present	President of New York University (1991-2002)
Donna E. Shalala	1982-present	President of University of Miami [Florida] (June 1, 2001-present)
Nannerl O. Keohane	1982-present	President of Duke University (1993-2004)
Henry S. Bienen	1974-present	President of Northwestern University (1995-2009)
M. Peter McPherson	1987-present	President of Michigan State University (1993-2004)
David L. Boren	1989-present	President of University of Oklahoma (1994-present)
Steven B. Sample	1978-present	President of University of Southern California (1991-2010)
Albert Carnesale	1978-present	Chancellor of University of California at Los Angeles [UCLA] (1997-2005)
(Lt. Gen.) Howard D. Graves	1994-2003	Chancellor of Texas A&M University (1999-2003)
Mark B. Rosenberg	2000-present	Provost of Florida International University (1998-2005)
Joseph S. Nye Jr.	1970-present	Dean, John F. Kennedy School of Government at Harvard Univ. (1995-2004)
Lisa Anderson	1985-present	Dean, School of International and Public Affairs at Columbia Univ. (1997-2007)
Robert L. Gallucci	1993-present	Dean, School of Foreign Service at Georgetown University (1996-2009)
Stephen W. Bosworth	1988-present	Dean, Fletcher School of Law and Diplomacy at Tufts University (2001-2013)
Harry Harding	1980-present	Dean, The Elliott School of Int'l Affairs, George Washington Univ. (1995-2005)
Susan C. Schwab	1982-1987, 1989-pres.	Dean of School of Public Policy at University of Maryland (1995-2003)
Jo Ivey Boufford	2000-present	Dean of Robert F. Wagner Graduate School of Public Service at New York University (1997-2002)
Robert M. Gates	1983-present	Dean of the George Bush School of Government and Public Service at Texas A&M University [interim] (1999-2001)
Geoffrey Cowan	1999-present	Dean of Annenberg School for Communication and Journalism at University of Southern California (1996-2007)
Ken A. Bode	2000-2008	Dean of Medill School of Journalism at Northwestern University (1998-2002)
Philip J. Romero	1994-present	Dean of Lundquist College of Business at the University of Oregon (1999-2004)
Noreen M. Clark	1989-present	Dean of the School of Public Health at University of Michigan (1995-2005)
Jeffrey E. Garten	1976-1981, 1984-pres.	Dean of Yale School of Management (1995-2005)
Anthony T. Kronman	1998-present	Dean of Yale Law School (1994-2004)
David W. Leebron	1996-present	Dean of Columbia Law School (1996-2004)
Jeanne J. Kirkpatrick	1981-2006	Professor of Political Science at Georgetown University (1973-2002)
Marvin Zonis	1990-present	Professor of Behavioral Sciences at University of Chicago (1989-present)
Rashid I. Khalidi	1999-present	Professor of Middle East History at University of Chicago (1987-2003)
Philip D. Zelikow	1992-present	White Burkett Miller Professor of History at University of Virginia (1998-present)
Gustav Ranis	1970-present	Frank Altschul Professor of International Economics at Yale Univ. (1982-2005)
Drew S. Days III	1997-present	Professor of Law at Yale Law School (1991-present)
Kate Stith	1993-present	Professor of Law at Yale Law School (1991-present)
William P. Alford	1989-present	Henry L. Stimson Professor of Law at Harvard Law School (1990-present)
Detlev F. Vagts	1995-present	Bemis Professor of International Law at Harvard University (1984-2005)
Joseph Lyon Bower	1972-present	Professor of Business Administration at Harvard Business School (1972-pres.)
<b>Others:</b>		
Gary Hart	1995-present	Co-Chairman, U.S. Commission on National Security/21st Century (1998-2001)
Lee H. Hamilton	1995-present	Director of the Woodrow Wilson International Center for Scholars (1999-pres.)
Thomas Buergenthal	1991-present	Judge of the International Court of Justice (2000-2010)
Carol Bellamy	1979-present	Executive Director of UNICEF (1995-2005)
Robert G. Bell	1999-present	Assistant NATO Secretary General for Defense Investment (1999-2003)
Michael W. Doyle	1992-present	Assistant Secretary-General to the UN Secretary General (2001-2003)
Brent Scowcroft	1974-present	Chairman of President's Foreign Intelligence Advisory Board (2001-2005)
Bill Clinton	1989-present	President of the United States (January 20, 1993-January 20, 2001)
Madeleine K. Albright	1976-present	U.S. Secretary of State (1997-2001)
William S. Cohen	1981-present	U.S. Secretary of Defense (1997-2001)
Philip M. Condit	2002-present	Chairman and CEO of Boeing Co. (1996-2003)
Mary Jo White	2003-present	U.S. Attorney for the Southern District of New York (1993-2002)
Paul R. Pillar	2004-present	National Intelligence Officer (CIA) for Near East and South Asia (2000-2005)

Council on Foreign Relations Members and Their Occupation during the Global War on Terrorism (2001-present)

Name	CFR Membership (Year)	Primary Occupation
<b>Government Officials:</b>		
Richard B. "Dick" Cheney	1982-present	Vice President of the United States (January 20, 2001-January 20, 2009)
Condoleezza Rice	1984-present	U.S. Secretary of State (January 26, 2005–January 20, 2009); National Security Advisor (January 20, 2001–January 26, 2005)
Paul D. Wolfowitz	1974-1979, 1981-present	President of The World Bank (June 1, 2005–June 30, 2007); Deputy U.S. Secretary of Defense (January 20, 2001–June 1, 2005)
Robert B. Zoellick	1991-present	President of The World Bank (July 1, 2007–June 30, 2012) U.S. Trade Representative (January 20, 2001–February 22, 2005); Deputy U.S. Secretary of State (February 22, 2005–July 7, 2006)
Jacob J. Lew	2006-present	Secretary of the Treasury (2013-pres.); White House Chief of Staff (2012-13) Director of the Office of Management and Budget (1998-2001, 2010-2012)
Gene B. Sperling	2003-present	Director of National Economic Council (1996-2001, 2011-2014); Counselor to the Secretary of the Treasury (2009-2011)
Michael B.G. Froman	1996-present	Deputy Assistant to the President for National Security and Economic Policy (2009-2013); U.S. Trade Representative (2013-present)
Neal S. Wolin	1993-present	Deputy U.S. Secretary of the Treasury (2009-2013) General Counsel of Hartford Financial Services Group, Inc. (2001-2007)
Lael Brainard	2005-present	Under Secretary of the Treasury for International Affairs (2010-2013)
Susan E. Rice	1992-1997, 1999-present	U.S. Representative to the United Nations (January 22, 2009–July 1, 2013); National Security Advisor (July 1, 2013-present)
Thomas E. Donilon	1996-present	Senior Vice President and General Counsel of Fannie Mae (1999-2005) National Security Advisor (October 8, 2010–July 1, 2013) Deputy National Security Advisor (January 20, 2009–October 8, 2010)
Robert M. Gates	1983-present	U.S. Secretary of Defense (December 18, 2006–July 1, 2011) President of Texas A&M University (August 1, 2002–December 16, 2006)
Colin L. Powell	1986-present	U.S. Secretary of State (January 20, 2001–January 26, 2005)
Elaine L. Chao	1983-1988, 1990-present	U.S. Secretary of Labor (January 20, 2001–January 20, 2009)
Stephen J. Hadley	1976-1981, 1993-present	National Security Advisor (January 26, 2005–January 20, 2009) Deputy National Security Advisor (January 20, 2001–January 26, 2005)
Kenneth W. Dam	1982-present	Deputy Secretary of the Treasury (2001-2003)
Charles O. Rossotti	1989-present	Commissioner of Internal Revenue Service (1997-2002)
George J. Tenet	1998-present	Director of Central Intelligence Agency (July 11, 1997–July 11, 2004)
Porter J. Goss	1999-2004	Director of Central Intelligence Agency (2004-2006) U.S. Congressman (Republican-Florida, 1989-2004)
Gen. Michael V. Hayden, USAF	2003-present	Director of Central Intelligence Agency (2006-2009)
Stephen W. Preston	2002-present	General Counsel of the Central Intelligence Agency (2009-2013)
Ashton B. Carter	1984-present	Under Sec. of Defense for Acquisition, Technology and Logistics (2009-2011) Deputy U.S. Secretary of Defense (October 5, 2011–December 3, 2013)
Daniel C. Kurtzer	1989-2002, 2006-present	U.S. Ambassador to Israel (July 18, 2001-July 17, 2005)
L. Paul Bremer III	1990-present	U.S. Pro-Consul of Iraq (2003-2004)
John D. Negroponte	1981-present	U.S. Representative to the United Nations (2001-2004) U.S. Ambassador to Iraq (2004-2005); Deputy Secretary of State (2007-2009)
John R. Bolton	2000-present	Under Sec. of State for Arms Control and Int'l Security Affairs (2001-2005) U.S. Representative to the United Nations (August 1, 2005–Dec. 9, 2006)
Zalmay Khalilzad	1986-present	U.S. Ambassador to Afghanistan (November 28, 2003-June 20, 2005) U.S. Ambassador to Iraq (June 21, 2005-March 31, 2007) U.S. Representative to the United Nations (April 23, 2007–January 20, 2009)
Paula J. Dobriansky	1984-1989, 1994-present	Under Secretary of State for Democracy and Global Affairs (2001-2009)
Philip D. Zelikow	1992-present	Counselor of the State Department (2005-2006) Executive Director of the 9/11 Commission
Douglas J. Feith	1981-1986, 1990-present	Under Secretary of Defense for Policy (2001-2005)
Dov S. Zakheim	1983-present	Comptroller of the Department of Defense (2001-2005)
Lewis "Scooter" Libby	1985-1990, 1992-present	Chief of Staff to the Vice President of the U.S. (2001-2005)
Elliott Abrams	1979-present	NSC Senior Director for Near East and North African Affairs (2002-2005) Deputy NSC Adviser for Global Democracy Strategy (2005-2009)
C. David Welch	1994-present	U.S. Ambassador to Egypt (2001-2005) Assistant Secretary of State for Near Eastern Affairs (2005-2009)
William J. Burns	1994-present	Assistant Secretary of State for Near Eastern Affairs (2001-2005) U.S. Ambassador to Russia (2005-2008) Under Secretary of State for Political Affairs (2008-2011) Deputy U.S. Secretary of State (2011-present)
Ivo H. Daalder	1999-present	U.S. Representative to NATO (2009-2013)
(Lt. Gen.) Douglas E. Lute	2011-present	U.S. Representative to NATO (2013-present)
R. Nicholas Burns	1995-present	U.S. Ambassador to Greece (1997-2001); U.S. Representative to NATO (2001-2005); Under Secretary of State for Political Affairs (2005-2008)
Ryan C. Crocker	2010-present	U.S. Ambassador to Pakistan (November 25, 2004–March 28, 2007) U.S. Ambassador to Iraq (March 26, 2007–February 13, 2009) U.S. Ambassador to Afghanistan (July 25, 2011–July 13, 2012)

Tatiana C. Gfoeller	1996-present	U.S. Consul General in Jeddah, Saudi Arabia (2004-2008) U.S. Ambassador to Kyrgyzstan (October 14, 2008-March 8, 2011)
James B. Cunningham	2001-present	U.S. Consul General in Hong Kong (2005-2008) U.S. Ambassador to Israel (June 30, 2008–June 2011) U.S. Ambassador to Afghanistan (August 2, 2012-present)
Cameron R. Hume	1999-present	U.S. Ambassador to South Africa (2001-2004) U.S. Ambassador to Indonesia (2007-2010)
Carlos E. Pascual	2001-present	U.S. Ambassador to Ukraine (2000-2003); U.S. Amb. to Mexico (2009-2011)
Nancy Jo Powell	2010-present	U.S. Ambassador to Ghana (September 14, 2001-May 26, 2002) U.S. Ambassador to Pakistan (August 16, 2002–November 5, 2004) U.S. Ambassador to Nepal (August 9, 2007-July 9, 2009) Director General of the United States Foreign Service (2009-2012) U.S. Ambassador to India (April 24, 2012-present)
Clark T. Randt Jr.	2003-present	U.S. Ambassador to Communist China (2001-2009)
Michael McFaul	2001-present	U.S. Ambassador to Russia (January 10, 2012-2014)
James G. Roche	1992-present	Secretary of the Air Force (June 1, 2001-January 20, 2005)
Jeh Charles Johnson	2001-present	U.S. Secretary of Homeland Security (December 23, 2013-present) General Counsel of the U.S. Department of Defense (2009-2012) Partner of Paul, Weiss, Rifkind, Wharton & Garrison [law firm] (1994-1998, 2001-2009, 2013)
Richard N. Perle	1978-2003	Chairman of the Defense Policy Board (2001-2003)
Marc A. Thiessen	1997-present	Chief Speechwriter for the Secretary of Defense (2001-2004); Chief Speechwriter for the President of the United States (2004-2009)
Robert G. Torricelli	1994-present	U.S. Senator (Democrat-New Jersey, 1997-2003)
Bob Graham	1981-present	U.S. Senator (Democrat-Florida, 1987-2005)
John W. Warner	1999-present	U.S. Senator (Republican-Virginia, 1979-2009)
Chuck Hagel	1999-present	U.S. Senator (R-Nebraska, 1997-2009); U.S. Secretary of Defense (2013-present)
Christopher J. Dodd	1985-present	U.S. Senator (Democrat-Connecticut, 1981-2011)
Evan Bayh	2004-present	U.S. Senator (Democrat-Indiana, 1999-2011)
John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present)
Olympia J. Snowe	1991-present	U.S. Senator (Republican-Maine, 1995-2013)
Joseph Lieberman	1991-present	U.S. Senator (Democrat-Connecticut, 1989-2013)
John F. Kerry	1992-present	U.S. Senator (Democrat-Mass., 1985-2013); U.S. Secretary of State (2013-present)
John S. McCain III	1997-present	U.S. Senator (Republican-Arizona, 1987-present)
Jack Reed	2001-present	U.S. Senator (Democrat-Rhode Island, 1997-present)
Dianne Feinstein	2003-present	U.S. Senator (Democrat-California, 1992-present)
Charles E. Schumer	1995-2004	U.S. Senator (Democrat-New York, 1999-present)
Amory Houghton Jr.	1970-present	U.S. Congressman (Republican-New York, 1987-2005)
Robert T. Matsui	1988-2004	U.S. Congressman (Democrat-California, 1979-2005)
Thomas E. Petri	1989-present	U.S. Congressman (Republican-Wisconsin, 1979-present)
John M. Spratt Jr.	1990-present	U.S. Congressman (Democrat-South Carolina, 1983-2011)
Richard A. "Dick" Gephardt	1990-present	U.S. Congressman (Democrat-Missouri, 1977-2005)
Howard L. Berman	1991-present	U.S. Congressman (Democrat-California, 1983-2013)
Donald M. Payne	1992-2005	U.S. Congressman (Democrat-New Jersey, 1989-2012)
Jim Leach	1994-present	U.S. Congressman (Republican-Iowa, 1977-2007)
Charles B. Rangel	1995-2003	U.S. Congressman (Democrat-New York, 1971-present)
Douglas K. Bereuter	1995-present	U.S. Congressman (Republican-Nebraska, 1979-2004)
Norman D. Dicks	1995-present	U.S. Congressman (Democrat-Washington, 1977-2013)
Jim McDermott	1995-present	U.S. Congressman (Democrat-Washington, 1989-present)
Jane Harman	1995-present	U.S. Congressman (Democrat-California, 1993-1999, 2001-2011)
James H.S. Cooper	1995-present	U.S. Congressman (Democrat-Tennessee, 1983-1995, 2003-present)
Barney Frank	1996-2003	U.S. Congressman (Democrat-Massachusetts, 1981-2013)
Ed Pastor	1996-2005	U.S. Congressman (Democrat-Arizona, 1991-present)
Sanford D. Bishop Jr.	1996-2007	U.S. Congressman (Democrat-Georgia, 1993-present)
James T. "Jim" Kolbe	1996-present	U.S. Congressman (Republican-Arizona, 1985-2007)
Katherine Harris	2001-2010	U.S. Congressman (Republican-Florida, 2003-2007)
Ruth Bader Ginsburg	1973-present	Justice of the U.S. Supreme Court (1993-present)
Stephen G. Breyer	1983-present	Justice of the U.S. Supreme Court (1994-present)
Christine Todd Whitman	1995-present	Administrator of Environmental Protection Agency (2001-2003)
Alan D. Bersin	1999-present	Commissioner of Customs and Border Protection (2010-2011)
Margaret Ann Hamburg	1986-1991, 1993-pres.	Commissioner of Food and Drug Administration (2009-present)
Karen Gordon Mills	1995-present	Administrator of U.S. Small Business Administration (2009-2013)
Aaron S. Williams	1994-present	Director of Peace Corps (2009-2012)
Mona Sutphen	1998-present	White House Deputy Chief of Staff for Policy (2009-2011)
Janet A. Napolitano	2006-present	U.S. Secretary of Homeland Security (January 21, 2009-September 6, 2013) Governor of Arizona (January 6, 2003–January 21, 2009)
Jane Holl Lute	2000-present	Deputy Secretary of Homeland Security (2009-2013)

William B. "Bill" Richardson	1985-present	Governor of New Mexico (2003-2011)
Haley Barbour	2010-present	Governor of Mississippi (2004-2012)
Michael R. Bloomberg	1999-present	Mayor of New York City (January 1, 2002- December 31, 2013)
William H. White	2000-present	Mayor of Houston (2004-2010)
Thurbert E. Baker	2001-present	Attorney General of Georgia (1997-2011)
Daniel S. Sullivan	2009-present	Attorney General of Alaska (2009-2010)
<b>Military Officers:</b>		
Gen. David H. Petraeus	1986-1991, 1998-present	Commanding General, 101st Airborne Division (2002-2004) Commander, Multi-National Security Transition Command in Iraq (2004-2007) Commander, Multinational Forces Iraq (2007-2008) Commander of U.S. Central Command (October 31, 2008–June 30, 2010) Commander, U.S. Forces Afghanistan (June 23, 2010–July 18, 2011) Director of Central Intelligence Agency (Sept. 6, 2011–November 9, 2012)
Gen. Stanley A. McChrystal	2001-present	Chief of Staff, XVIII Airborne Corps and Fort Bragg (2001-2002) Vice Director for Operations, J3, The Joint Staff (2002-2003) Commander, Joint Special Operations Command (2003-2008) Director of The Joint Staff (2008-2009) Commander, U.S. Forces Afghanistan (2009-2010)
Gen. Henry H. Shelton	1998-2002	Chairman of the Joint Chiefs of Staff (October 1, 1997-September 30, 2001)
Gen. Richard B. Myers, USAF	2002-present	Chairman of the Joint Chiefs of Staff (October 1, 2001- September 30, 2005)
Gen. Ralph E. Eberhart, USAF	1995-present	Commander, NORAD (2000-2004) Commander, U.S. Space Command (2000-2002) Commander, U.S. Northern Command (2002-2004)
Gen. John P. Abizaid, Army	1985-1990, 2004-present	Commander of U.S. Central Command (2003-2007)
Gen. Burwell B. Bell III	1996-present	Commander, U.S. Army Europe (2002-2005) Commander, U.S. Forces Korea (2006-2008)
Gen. John P. Jumper	1995-present	Air Force Chief of Staff (2001-2005)
Gen. T. Michael Moseley	2001-present	Air Force Chief of Staff (2005-2008)
Gen. Norton A. Schwartz	1986-1991, 2002-present	Commander, U.S. Transportation Command (2005-2008) Air Force Chief of Staff (2008-2012)
Gen. Eric K. Shinseki	2000-present	Army Chief of Staff (June 21, 1999-June 11, 2003) U.S. Secretary of Veterans Affairs (January 21, 2009-present)
Gen. James T. Hill, Army	1997-present	Commander, U.S. Southern Command (2002-2004)
Adm. Vernon E. Clark	2002-2005	Chief of Naval Operations (2000-2005)
Gen. James L. Jones Jr., Marines	2000, 2003-2005, 2011-present	Commandant of the U.S. Marine Corps (July 1, 1999-January 12, 2003) Supreme Allied Commander of Europe (January 17, 2003–Dec. 7, 2006) National Security Advisor (January 20, 2009 – October 8, 2010)
Lt. Gen. Frank G. Klotz	1999-present	Vice Commander, Air Force Space Command (2005-2007) Air Force Assistant Vice Chief of Staff (2007-2009) Commander of Air Force Global Strike Command (2009-2011)
Gen. Robert H. Foglesong	2001-present	Air Force Vice Chief of Staff (2001-2003) Commander, U.S. Air Forces in Europe (2003-2006)
Adm. James G. Stavridis	1984-1989, 2005-present	Commander, U.S. Southern Command (2006-2009) Supreme Allied Commander of Europe, SHAPE (2009-2013)
Adm. Patrick M. Walsh	2009-present	Commander of U.S. Pacific Fleet (2009-2012)
Adm. Timothy J. Keating	2009-present	Commander, North American Aerospace Defense Command (2004-2007)
Gen. Victor E. Renuart Jr.	2009-present	Commander, North American Aerospace Defense Command (2007-2010)
Lt. Gen. Karl W. Eikenberry	1998-present	Commander, Combined Forces Command-Afghanistan (2005-2007) U.S. Ambassador to Afghanistan (April 29, 2009-July 25, 2011)
Lt. Gen. Michael A. Hamel	2003-present	Commander, 14th Air Force and Air Force Space Command (2002-2005)
Lt. Gen. John R. Baker	1996-present	Vice Commander, Air Mobility Command (2002-2005)
Maj. Gen. David M. Mize	1995-present	Commanding General, Marine Corps Base Camp Lejeune (2001-2003)
Maj. Gen. Christopher Cortez	2004-present	Commanding General, Marine Corps Recruiting Command (2003-2004)
Gen. William E. Ward, Army	2010-present	Commander, U.S. Africa Command (2007-2011)
Vice Adm. Ann E. Rondeau	1996-present	President of National Defense University (2009-2012)
Lt. Gen. William J. Lennox Jr.	2001-present	Superintendent of U.S. Military Academy (2001-2006)
Vice Adm. Jeffrey L. Fowler	2003-present	Superintendent of U.S. Naval Academy (2007-2010)
<b>Businessmen:</b>		
Maurice R. Greenberg	1977-present	Chairman and CEO of American International Group [insurance] (1989-2005)
Seymour "Sy" Sternberg	2003-present	Chairman and CEO of New York Life Insurance Co. (1997-2008)
Robert H. Benmosche	2001-2008	Chairman and CEO of MetLife Inc. [Metropolitan Life] (1998-2006)
Anne M. Mulcahy	2002-present	Chairman and CEO of Xerox Corp. (2002-2010)
Philip M. Condit	2002-present	Chairman and CEO of Boeing Co. (1996-2003)
Vance Coffman	2001-2004	Chairman and CEO of Lockheed Martin Corp. (1998-2005)
Robert J. Stevens	2004-present	Chairman and CEO of Lockheed Martin Corp. (2005-2013)
(Adm.) Jay L. Johnson	1997-present	Chairman and CEO of General Dynamics Corp. (2010-2012)
Lee R. Raymond	1988-present	Chairman and CEO of ExxonMobil [oil company] (1999-2006)
David J. O'Reilly	2008-present	Chairman and CEO of ChevronTexaco [oil company] (2000-2009)
John B. Hess	1984-present	Chairman and CEO of Hess Corporation [oil company] (1995-present)

## Global War on Terrorism (2001-present):

<b>Bankers:</b>		
James D. Wolfensohn	1981-present	President of The World Bank (1995-2005)
John P. Lipsky	1995-present	First Deputy Managing Director of International Monetary Fund (2006-2011)
Stanley Fischer	1994-present	Governor of the Bank of Israel (2005-2013) Vice Chairman of the Federal Reserve (2014-present) [designated]
Alan Greenspan	1978-present	Chairman of the Federal Reserve (1987-2006)
Janet L. Yellen	1976-1981, 2006-present	President of the Federal Reserve Bank of San Francisco (2004-2010) Vice Chairman of the Federal Reserve (2010-2014) Chairman of the Federal Reserve (2014-present)
Roger W. Ferguson Jr.	2004-present	Vice Chairman of the Federal Reserve (1999-2006) President and CEO of TIAA-CREF (2008-present) Chairman of the Economic Club of New York (2012-present)
William J. McDonough	1975-present	President of the Federal Reserve Bank of New York (1993-2003)
Timothy F. Geithner	1996-present	President of the Federal Reserve Bank of New York (2003-2009) U.S. Secretary of the Treasury (2009-2013)
William C. Dudley	2011-present	President of the Federal Reserve Bank of New York (2009-present)
Michael H. Moskow	1996-present	President of the Federal Reserve Bank of Chicago (1994-2007)
Richard W. Fisher	1976-present	President of the Federal Reserve Bank of Dallas (2005-present)
Dennis P. Lockhart	2008-present	President of the Federal Reserve Bank of Atlanta (2007-present)
Richard S. Fuld Jr.	1996-2009	Chairman and CEO of Lehman Brothers (1994-2008)
Charles O. Prince III	2000-present	Chairman (2006-2007) and CEO (2004-2007) of Citigroup
E. Stanley O'Neal	2004-present	Chairman and CEO of Merrill Lynch & Co. (2003-2007)
William B. Harrison Jr.	2000-present	Chairman and CEO of JP Morgan Chase (2001-2006)
James "Jamie" Dimon	2000-present	Chairman and CEO of JP Morgan Chase (2007-present)
Henry M. Paulson Jr.	2001-present	Chairman and CEO of Goldman Sachs (1999-2006) Secretary of the Treasury (2006-2009)
Bruce Wasserstein	1983-2009	Chairman and CEO of Lazard Freres (2001-2009)
Kenneth M. Jacobs	2010-present	Chairman and CEO of Lazard Freres (2009-present)
Kenneth Chenault	1989-present	Chairman and CEO of American Express Co. (2001-present)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
Stephen A. Schwarzman	1992-present	Chairman and CEO of The Blackstone Group (1985-present)
Frank C. Carlucci	1976-present	Chairman of The Carlyle Group (1993-2003)
Louis V. Gerstner Jr.	1982-present	Chairman of The Carlyle Group (2003-2008) Chairman and CEO of International Business Machines Corp. (1993-2002)
Franklin D. Raines	1989-present	Chairman and CEO of Fannie Mae (1999-2004)
Arthur F. Ryan	1994-2011	Chairman and CEO of Prudential Financial [Prudential Life Ins.] (1994-2008)
<b>Lawyers:</b>		
Benjamin W. Heineman Jr.	1990-present	General Counsel of General Electric Co. (1987-2004)
Louise M. Parent	2000-present	General Counsel of American Express Co. (1993-present)
Ernest T. Patrikis	1993-present	General Counsel of American International Group (AIG) (1999-2006)
Sheila C. Cheston	2002-present	General Counsel of Northrop Grumman Corporation (2010-present)
James A. Baker III	1998-present	Senior Partner of Baker Botts [Houston] (1993-present)
James H. Carter	1998-present	Partner of Sullivan & Cromwell [New York City] (1977-present)
Richard A. Drucker	1999-present	Partner of Davis, Polk & Wardwell [New York City] (1988-present)
Mel M. Immergut	1999-present	Partner of Milbank, Tweed, Hadley & McCloy [New York City] (1980-present)
William T. Coleman Jr.	1972-present	Senior Partner of O'Melveny & Myers (1977-present)
Warren M. Christopher	1973-2010	Senior Partner of O'Melveny & Myers (1997-2011)
Charlene Barshefsky	1999-present	Partner of Wilmer, Cutler, Pickering, Hale & Dorr (2001-present)
Jamie S. Gorelick	1997-present	Partner of Wilmer, Cutler, Pickering, Hale & Dorr (2003-present); Member of 9/11 Commission
Vernon E. Jordan Jr.	1978-present	Senior Counsel of Akin, Gump, Strauss, Hauer & Feld (2000-present); Senior Managing Director of Lazard Freres (2000-present)
<b>Organization Executives:</b>		
Edgar M. Bronfman Sr.	1976-2013	President of World Jewish Congress (1981-2007)
Ronald S. Lauder	1998-present	President of World Jewish Congress (2007-present)
Abraham H. Foxman	2006-present	National Director of the Anti-Defamation League (ADL) (1987-present)
David Rockefeller	1942-present	Honorary Chairman of the Council on Foreign Relations (1985-present)
Peter G. Peterson	1971-present	Chairman of the Council on Foreign Relations (1985-2007)
Carla A. Hills	1993-present	Co-Chairman of the Council on Foreign Relations (2007-present)
Robert E. Rubin	1994-present	Co-Chairman of the Council on Foreign Relations (2007-present)
Richard N. Haass	1980-1985, 1994-present	President of the Council on Foreign Relations (2003-present) Director of State Department Policy Planning Staff (2001-2003)
William H. "Bill" Donaldson	1974-present	Chairman of Carnegie Endowment for International Peace (1999-2003) Chairman of U.S. Securities and Exchange Commission (2003-2005)
Jessica Tuchman Mathews	1978-1980, 1983-present	President of Carnegie Endowment for International Peace (1997-present)
Judith Rodin	2006-present	President of The Rockefeller Foundation (2005-present)
Susan V. Berresford	1989-present	President of Ford Foundation (1996-2008)
William G. Bowen	1987-2007	President of Andrew W. Mellon Foundation (1988-2006)



Ralph E. Gomory	1987-present	President of Alfred P. Sloan Foundation (1989-2007)
Robert I. Rotberg	1975-present	President of World Peace Foundation (1993-2010)
Walter S. Isaacson	1979-1984, 1987-pres.	President of Aspen Institute (2003-present)
Jonathan F. Fanton	1990-present	President of John D. and Catherine T. MacArthur Foundation (1999-2009); Chairman of the board of Human Rights Watch (1998-2003)
Vartan Gregorian	1984-present	President of Carnegie Corporation of New York (1997-present)
James A. Thomson	1988-present	President of RAND Corporation (1989-2011)
Strobe Talbott	1975-present	President of The Brookings Institution (2002-present)
Nadine Strossen	1994-present	President of American Civil Liberties Union (ACLU) (1991-2008)
Henry Kissinger	1956-2009	Designated Chairman of 9/11 Commission [declined nomination]
Thomas H. Kean	1991-present	Chairman of 9/11 Commission; Governor of New Jersey (1982-1990)
Lee H. Hamilton	1995-present	Vice Chairman of 9/11 Commission; U.S. Congressman (1965-1999)
J. Robert "Bob" Kerrey	2000-present	Member of 9/11 Commission; U.S. Senator (1989-2001)
John F. Lehman Jr.	1991-present	Member of 9/11 Commission; Secretary of the Navy (1981-1987)
<b>Journalists:</b>		
Rupert Murdoch	1994-present	Chairman and CEO of News Corp. (Fox News) (1991-present)
Eric Schmidt	2008-present	Chairman and CEO of Google Inc. (2001-present)
Howard Stringer	2001-present	Chairman and CEO of Sony Corporation (2005-2012)
Gerald M. Levin	1994-2007	Chairman and CEO of Time Warner, Inc. (1993-2002)
Richard D. Parsons	1990-present	Chairman and CEO of Time Warner, Inc. (2003-2008) Chairman of the board of Citigroup (2009-2012)
Jeffrey L. Bewkes	1996-present	President (2006-2007) and Chairman & CEO (2009-present) of Time Warner
Peter R. Kann	1985-present	Chairman of Dow Jones & Co. (1991-2007)
Karen Elliott House	1978-present	Publisher of <i>The Wall Street Journal</i> (2002-2005)
Norman Pearlstine	1984-present	Editor-in-Chief of <i>Time</i> magazine (1995-2005)
John W. Huey Jr.	2003-present	Editor-in-Chief of <i>Time</i> magazine (2006-2012)
Mortimer B. Zuckerman	1988-present	Editor-in-Chief of <i>U.S. News and World Report</i> (1984-present)
Fred Hiatt	1997-present	Editorial Page Editor of <i>The Washington Post</i> (2000-present)
Andrew M. Rosenthal	2007-present	Editorial Page Editor of <i>The New York Times</i> (2007-present);
Dan Rather	1980-present	Anchor of CBS Evening News (1981-2005)
Tom Brokaw	1988-present	Anchor of NBC Nightly News (1982-2004)
Diane Sawyer	1981-present	Anchor of ABC <i>World News Tonight</i> (2010-present)
Brian D. Williams	2003-present	Anchor of NBC <i>Nightly News</i> (2004-present)
Katie Couric	2004-present	Anchor of CBS <i>Evening News</i> (2006-2011)
Andrea Mitchell	2004-present	Chief Foreign Affairs Correspondent for NBC (1994-present)
Fareed Zakaria	2002-present	Editor of Newsweek International (2000-present)
Lesley R. Stahl	2002-present	CBS News <i>60 Minutes</i> correspondent (1991-present)
Judith Miller	1976-present	New York Times journalist; imprisoned during Valerie Plame episode
Thomas L. Friedman	1985-present	Foreign Affairs Columnist of <i>The New York Times</i> (1995-present)
Jim Hoagland	1979-present	Associate Editor & Chief Foreign Correspondent, <i>Washington Post</i> (1986-pr.)
Robert G. Kaiser	1979-present	Associate Editor and Senior Correspondent, <i>Washington Post</i> (1998-present)
Charles Krauthammer	1990-present	Syndicated Columnist for <i>The Washington Post</i> (1984-present)
Robert W. Kagan	1985-1990, 1996-present	Columnist for <i>The Washington Post</i>
Jim Lehrer	1980-present	Anchor of <i>The NewsHour with Jim Lehrer</i> on PBS (1995-present)
Morton Kondrake	1988-present	Fox News analyst
Kitty Pilgrim	2000-present	CNN journalist
<b>College Professors:</b>		
Richard C. Levin	2012-present	President of Yale University (1993-2013)
Lee C. Bollinger	2003-present	President of Columbia University (2002-present)
Ruth J. Simmons	1997-present	President of Brown University (2001-2012)
John J. DeGioia	2003-present	President of Georgetown University (2001-present)
David J. Skorton	2006-present	President of Cornell University (2006-present)
Susan Hockfield	2008-present	President of Massachusetts Institute of Technology (2004-2012)
Donna E. Shalala	1982-present	President of University of Miami [Florida] (2001-present)
David L. Boren	1989-present	President of University of Oklahoma (1994-present)
David W. Leebron	1996-present	President of Rice University (2004-present)
Jehuda Reinharz	1999-present	President of Brandeis University (1994-2010)
Stephen J. Trachtenberg	1990-present	President of George Washington University (1988-2007)
John Edward Sexton	2003-present	President of New York University (2002-present)
Richard W. Lariviere	2006-present	President of University of Oregon (2009-2011)
Mark A. Emmert	2008-present	President of University of Washington [Seattle] (2004-2010)
Michael M. Crow	2005-present	President of Arizona State University (2002-present)
Erskine B. Bowles	1999-present	President of University of North Carolina (2005-2010)
Stephen W. Bosworth	1988-present	Dean, Fletcher School of Law and Diplomacy at Tufts University (2001-2013)
Jessica P. Einhorn	1973-present	Dean, School of Advanced Int'l Studies at Johns Hopkins Univ. (2002-2012)
John H. Coatsworth	2000-present	Dean, School of International & Public Affairs at Columbia Univ. (2007-2011)
Carol J. Lancaster	1986-present	Dean, School of Foreign Service at Georgetown University (2009-present)
R. Glenn Hubbard	2007-present	Dean of Columbia Business School (2004-present)

Note: Arab terrorist Osama bin Laden was allegedly killed in a raid in Abbottabad, Pakistan on May 2, 2011.

Council on Foreign Relations Members and Their Occupation during the Crimean Crisis (February 2014-present)

<b>Name</b>	<b>CFR Membership (Year)</b>	<b>Occupation</b>
<b>Bankers:</b>		
Lloyd C. Blankfein	2009-present	Chairman of the board of Goldman Sachs (2006-present)
James "Jamie" Dimon	2000-present	Chairman of the board of JP Morgan Chase (2007-present)
Kenneth M. Jacobs	2010-present	Chairman of the board of Lazard Freres (2009-present)
Kenneth Chenault	1989-present	Chairman of the board of American Express Co. (2001-present)
George Soros	1988-present	Chairman of Soros Fund Management (1996-present)
Janet L. Yellen	1976-1981, 2006-present	Chairman of the Federal Reserve (February 3, 2014-present)
Stanley Fischer	1994-present	Vice Chairman of the Federal Reserve (2014-present) [designated]
Daniel K. Tarullo	2000-present	Member of the Federal Reserve Board (2009-present)
Jerome H. Powell	1995-present	Member of the Federal Reserve Board (2012-present)
Lael Brainard	2005-present	Member of the Federal Reserve Board (2014-present) [designated]
Richard W. Fisher	1976-present	President of the Federal Reserve Bank of Dallas (April 4, 2005-present)
Dennis P. Lockhart	2008-present	President of the Federal Reserve Bank of Atlanta (March 1, 2007-present)
William C. Dudley	2011-present	President of the Federal Reserve Bank of New York (January 27, 2009-present)
Ruth Porat	2011-present	Executive Vice President and Chief Financial Officer of Morgan Stanley (2010-pres.)
Alexander T. Ercklentz	1988-present	Partner of Brown Brothers Harriman & Co. (1978-present)
Henry R. Kravis	1992-present	Senior Partner of Kohlberg Kravis Roberts & Co. (1987-present)
Stephen A. Schwarzman	1992-present	Chairman and CEO of The Blackstone Group (1985-present)
<b>Businessmen:</b>		
Virginia M. Rometty	2010-present	Chairman, President, and CEO of IBM (2012-present)
Randall L. Stephenson	2010-present	Chairman, CEO, and President of AT&T (2007-present)
Inge Thulin	2013-present	Chairman, President, and CEO of 3M (2012-present)
Muhtar Kent	2010-present	Chairman of the board of The Coca-Cola Company (2009-present)
Frederick W. Smith	2006-present	Chairman of the board of FedEx Corp. (1975-present)
William P. Lauder	2006-present	Chairman of the board of Estee Lauder Companies [cosmetics] (2009-present)
Farooq Kathwari	1998-present	Chairman, President, and CEO of Ethan Allen Interiors Inc. (1988-present)
James S. Tisch	2004-present	President and CEO of Loews Corp. [Newport cigarettes] (1999-present)
Craig J. Mundie	2002-present	Chief Research and Strategy Officer for Microsoft Corp. (2006-present)
Sheryl K. Sandberg	2009-present	Chief Operating Officer of Facebook, Inc. (2008-present)
<b>Lawyers:</b>		
Louise M. Parent	2000-present	General Counsel of American Express Co. (1993-present)
Sheila C. Cheston	2002-present	General Counsel of Northrop Grumman Corporation (2010-present)
R. Hewitt Pate	2012-present	General Counsel of Chevron Corporation (2009-present)
Peter J. Beshar	1996-present	General Counsel of Marsh & McLennan Companies (2004-present)
Kenneth A. Cutshaw	1996-present	General Counsel of Church's Chicken (2006-present)
Richard A. Drucker	1999-present	Partner of Davis, Polk & Wardwell [law firm in New York City] (1988-present)
Andres V. Gil	1989-1993, 2006-present	Partner of Davis, Polk & Wardwell [law firm in New York City] (1990-present)
James H. Carter	1998-present	Partner of Sullivan & Cromwell [law firm in New York City] (1977-present)
Mel M. Immergut	1999-present	Partner of Milbank, Tweed, Hadley & McCloy [New York City] (1980-present)
Richard I. Beattie	1985-present	Partner of Simpson, Thacher & Bartlett [New York City] (1975-1977, 1980-present)
David W. Rivkin	2005-present	Partner of Debevoise & Plimpton [New York City] (1988-present)
Toby S. Myerson	1993-present	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1983-1989, 1990-present)
Charlene Barshefsky	1999-present	Partner of Wilmer, Cutler, Pickering, Hale & Dorr (2001-present)
Jamie Gorelick	1997-present	Partner of Wilmer, Cutler, Pickering, Hale & Dorr (2003-present)
Vernon E. Jordan Jr.	1978-present	Senior Counsel of Akin, Gump, Strauss, Hauer & Feld (2000-present)
<b>Organization Executives:</b>		
Jessica T. Mathews	1978-1980, 1983-present	President of Carnegie Endowment for International Peace (1997-present)
Judith Rodin	2006-present	President of The Rockefeller Foundation (2005-present)
Darren Walker	2012-present	President of the Ford Foundation (2013-present)
Paul L. Joskow	2008-present	President of Alfred P. Sloan Foundation (2008-present)
Ronald S. Lauder	1998-present	President of World Jewish Congress (2007-present)
Abraham H. Foxman	2006-present	National Director of the Anti-Defamation League (ADL) (1987-present)
Malcolm Hoenlein	1986-present	Exec. Vice Chmn., Conf. of Presidents of Major American Jewish Organizations
Robert E. Rubin	1994-present	Co-Chairman of the Council on Foreign Relations (2007-present)
Carla A. Hills	1993-present	Co-Chairman of the Council on Foreign Relations (2007-present)
Richard N. Haass	1980-1985, 1994-pres.	President of the Council on Foreign Relations (2003-present)
Joseph S. Nye Jr.	1970-present	North American Chairman of the Trilateral Commission (2008-present)
Roger W. Ferguson Jr.	2004-present	Chairman of the Economic Club of New York (2012-present)
Vartan Gregorian	1984-present	President of Carnegie Corporation of New York (1997-present)
Strobe Talbott	1975-present	President of The Brookings Institution (2002-present)
Walter S. Isaacson	1979-1984, 1987-pres.	President of Aspen Institute (2003-present)
John J. Hamre	2001-present	President of Center for Strategic International Studies (CSIS) (2000-present)
Grover G. Norquist	1999-present	President of Americans for Tax Reform (1985-present)
Rev. Jesse Jackson Sr.	1990-present	President of Rainbow/PUSH Coalition (1996-present)
Jeffrey L. Sturchio	2010-present	President and CEO of Global Health Council (2009-present)
Jonathan T.M. Reckford	2009-present	CEO of Habitat for Humanity (2005-present)
Marie-Josée Kravis	2005-present	Senior Fellow of the Hudson Institute (1994-present)

Name	CFR Membership	Occupation
Corporate Media:		
Rupert Murdoch	1994-present	Chairman and CEO of News Corp. (Fox News) (1991-present)
Eric Schmidt	2008-present	Chairman and CEO of Google Inc. (2001-present)
Jeffrey L. Bewkes	1996-present	Chairman and CEO of Time Warner, Inc. (2009-present)
Edgar Bronfman Jr.	2007-present	Chairman and CEO of Warner Music Group Corp. (2004-present)
Mortimer B. Zuckerman	1988-present	Editor-in-Chief of <i>U.S. News and World Report</i> (1984-present)
Fareed Zakaria	2002-present	Editor of Newsweek International (2000-present)
Fred Hiatt	1997-present	Editorial Page Editor of <i>The Washington Post</i> (2000-present)
Andrew M. Rosenthal	2007-present	Editorial Page Editor of <i>The New York Times</i> (2007-present)
Thomas L. Friedman	1985-present	Foreign Affairs Columnist of <i>The New York Times</i> (1995-present)
Nicholas D. Kristof	2003-present	Columnist for the <i>New York Times</i> (2001-present)
Charles Krauthammer	1990-present	Syndicated Columnist for <i>The Washington Post</i> (1984-present)
Robert W. Kagan	1985-1990, 1996-pres.	Columnist for <i>The Washington Post</i>
Peggy Noonan	2010-present	Columnist for the <i>Wall Street Journal</i>
Diane Sawyer	1981-present	Anchor of ABC <i>World News Tonight</i> (2010-present)
Brian D. Williams	2003-present	Anchor of NBC <i>Nightly News</i> (2004-present)
Andrea Mitchell	2004-present	Chief Foreign Affairs Correspondent for NBC (1994-present)
Bob L. Schieffer	2010-present	Moderator of <i>Face The Nation</i> (1991-present)
Barbara Walters	1978-present	Co-host of <i>The View</i> on ABC (1997-present)
George Stephanopoulos	1991-1996, 2010-pres.	Anchor of Good Morning America on ABC (2010-present)
Joe Scarborough	2009-present	Co-Anchor of 'Morning Joe' on MSNBC
Mika Brzezinski	2011-present	Co-Anchor of 'Morning Joe' on MSNBC
Lesley R. Stahl	2002-present	CBS News <i>60 Minutes</i> correspondent (1991-present)
College Professors:		
Christina H. Paxson	2012-present	President of Brown University (2012-present)
Lee C. Bollinger	2003-present	President of Columbia University (2002-present)
David J. Skorton	2006-present	President of Cornell University (2006-present)
John J. DeGioia	2003-present	President of Georgetown University (2001-present)
Christopher B. Howard	2000-2004, 2006-pres.	President of Hampden-Sydney College [Virginia] (2009-present)
Donna E. Shalala	1982-present	President of University of Miami [Florida] (2001-present)
David L. Boren	1989-present	President of University of Oklahoma (1994-present)
Leo Rafael Reif	2012-present	President of Massachusetts Institute of Technology (2012-present)
Jane Dammen McAuliffe	2009-present	President of Bryn Mawr College (2008-present)
Dennis H. Holtschneider	2009-present	President of DePaul University [Chicago] (2004-present)
John Edward Sexton	2003-present	President of New York University (2002-present)
Michael K. Young	1984-1989, 1995-pres.	President of University of Washington [Seattle] (2011-present)
Michael M. Crow	2005-present	President of Arizona State University (2002-present)
David W. Leebron	1996-present	President of Rice University [Texas] (2004-present)
Renu Khator	2011-present	President of University of Houston (2008-present)
Adam Weinberg	2012-present	President of Denison University [Ohio] (2013-present)
Linda Koch Lorimer	2013-present	Vice President for Global and Strategic Initiatives at Yale University (2013-present)
George W. Breslauer	1994-present	Provost of University of California at Berkeley (2006-present)
John H. Coatsworth	2000-present	Provost of Columbia University (2011-present)
R. Glenn Hubbard	2007-present	Dean of Columbia Business School (2004-present)
Merit E. Janow	1985-present	Dean, School of International and Public Affairs at Columbia Univ. (2013-present)
Vali R. Nasr	2005-present	Dean, Nitze School of Advanced Int'l Studies at Johns Hopkins Univ. (2012-present)
Carol J. Lancaster	1986-present	Dean, Walsh School of Foreign Service at Georgetown Univ. (2009-present)
(Adm.) James G. Stavridis	1984-1989, 2005-pres.	Dean, Fletcher School of Law and Diplomacy at Tufts University (2013-present)
James B. Steinberg	1988-present	Dean, Maxwell School of Citizenship and Public Affairs at Syracuse Univ. (2011-pres.)
Eric Paul Schwartz	1992-1997, 2001-pres.	Dean, Humphrey School of Public Affairs at the Univ. of Minnesota (2011-present)
Robert L. Hutchings	1997-present	Dean, Lyndon B. Johnson School of Public Affairs at Univ. of Texas [Austin] (2010-pr.)
Peter B. Henry	2008-present	Dean of New York University Leonard N. Stern School of Business (2010-present)
Paul G. Mahoney	2004-present	Dean of the University of Virginia School of Law (2008-present)
Henry Louis Gates Jr.	1990-present	W.E.B. Du Bois Professor of the Humanities at Harvard University
Drew S. Days III	1997-present	Professor of Law at Yale Law School (1991-present)
Kate Stith	1993-present	Lafayette S. Foster Professor of Law at Yale Law School (1998-present)
Andrew Moravcsik	2002-present	Professor of Politics and International Affairs at Princeton University (2004-present)

<b>Name</b>	<b>CFR Membership</b>	<b>Occupation</b>
<b>Government Officials:</b>		
<b>Executive Branch:</b>		
John Forbes Kerry	1992-present	U.S. Secretary of State (2013-present)
Chuck Hagel	1999-present	U.S. Secretary of Defense (2013-present)
Jacob J. Lew	2006-present	U.S. Secretary of the Treasury (2013-present)
Penny S. Pritzker	1994-1998, 2004-pres.	U.S. Secretary of Commerce (2013-present)
(Gen.) Eric K. Shinseki	2000-present	U.S. Secretary of Veterans Affairs (2009-present)
Ernest J. Moniz	2001-present	U.S. Secretary of Energy (2013-present)
Jeh Charles Johnson	2001-present	U.S. Secretary of Homeland Security (December 23, 2013-present)
Susan E. Rice	1992-1997, 1999-pres.	National Security Advisor (2013-present)
Michael B.G. Froman	1996-present	U.S. Trade Representative (2013-present)
Sylvia Mathews Burwell	1996-present	Director of Office of Management and Budget (2013-present)
Gene B. Sperling	2003-present	Director of National Economic Council (1996-2001, 2011-2014)
Mary Jo White	2003-present	Chairman of U.S. Securities and Exchange Commission (2013-present)
Margaret Ann Hamburg	1986-1991, 1993-pres.	Commissioner of Food and Drug Administration (2009-present)
David C. Gompert	1977-present	Principal Deputy Director of National Intelligence (2009-present)
Miriam Sapiro	1991-1996, 2000-pres.	Deputy U.S. Trade Representative (2009-present)
Antony John Blinken	1990-1995, 2003-pres.	Deputy National Security Advisor (2013-present)
Lisa O. Monaco	2013-present	United States Homeland Security Advisor (2013-present)
Elizabeth Sherwood-Randall	1986-present	National Security Council Senior Director for European Affairs (2009-present)
William J. Burns	1994-present	Deputy U.S. Secretary of State (2011-present)
Wendy R. Sherman	1997-present	Under Secretary of State for Political Affairs (2011-present)
Sarah Sewall	1992-present	Under Sec. of State for Civilian Security, Democracy, and Human Rights (2014-pr.)
Richard Stengel	1989-1992, 2010-pres.	Under Secretary of State for Public Diplomacy and Public Affairs (2014-present)
David McKean	2010-present	Director of Policy Planning Staff (2013-present)
(Lt. Gen.) Douglas Lute	2011-present	U.S. Representative to NATO (2013-present)
Michael McFaul	2001-present	U.S. Ambassador to Russia (January 10, 2012-February 2014)
Nancy Jo Powell	2010-present	U.S. Ambassador to India (2012-present)
Richard L. Morningstar	2004-present	U.S. Ambassador to Azerbaijan (2012-present)
James B. Cunningham	2001-present	U.S. Ambassador to Afghanistan (2012-present)
Mari Carmen Aponte	1995-present	U.S. Ambassador to El Salvador (2010-present)
Mark F. Brzezinski	1997-2001, 2003-pres.	U.S. Ambassador to Sweden (2011-present)
Gina Abercrombie-Winstanley	1998-present	U.S. Ambassador to Malta (2012-present)
Caroline Kennedy	2002-present	U.S. Ambassador to Japan (2013-present)
Raymond E. Mabus	1996-present	Secretary of the Navy (2009-present)
Stephen W. Preston	2002-present	General Counsel of the U.S. Department of Defense (2013-present)
Derek Chollet	1998-present	Assistant Secretary of Defense for International Security Affairs (2012-present)
Gen. Lloyd J. Austin III	2013-present	Commander of U.S. Central Command (March 22, 2013- present)
Gen. Charles H. Jacoby Jr.	2011-present	Commander, North American Aerospace Defense Command (NORAD)(2011-pres.)
Lt. Gen. Michelle D. Johnson	2007-present	Superintendent of U.S. Air Force Academy (2013-present)
Cyrus Amir-Mokri	2012-present	Assistant Secretary of the Treasury for Financial Institutions (2011-present)
Francisco J. Sanchez	2011-present	Under Secretary of Commerce for International Trade (2009-present)
Cameron F. Kerry	2012-present	General Counsel of the U.S. Department of Commerce (2009-present)
Alan D. Bersin	1999-present	Asst. Sec. of Homeland Security for International Affairs (2009-2011, 2012-present)
Daniel B. Poneman	1986-present	Deputy Secretary of Energy (2009-present)
<b>Legislative Branch:</b>		
Sen. John D. Rockefeller IV	1978-present	U.S. Senator (Democrat-West Virginia, 1985-present)
Sen. John S. McCain III	1997-present	U.S. Senator (Republican-Arizona, 1987-present)
Sen. Jack Reed	2001-present	U.S. Senator (Democrat-Rhode Island, 1997-present)
Sen. Dianne Feinstein	2003-present	U.S. Senator (Democrat-California, 1992-present)
Sen. Mark Warner	2005-present	U.S. Senator (Democrat-Virginia, 2009-present)
Sen. Susan M. Collins	2013-present	U.S. Senator (Republican-Maine, 1997-present)
Thomas E. Petri	1989-present	U.S. Congressman (Republican-Wisconsin, 1979-present)
Jim McDermott	1995-present	U.S. Congressman (Democrat-Washington, 1989-present)
James H. S. "Jim" Cooper	1995-present	U.S. Congressman (Democrat-Tennessee, 1983-1995, 2003-present)
Charles W. Boustany Jr.	2007-present	U.S. Congressman (Republican-Louisiana, 2005-present)
William M. "Mac" Thornberry	2008-present	U.S. Congressman (Republican-Texas, 1995-present)
Kay Granger	2010-present	U.S. Congressman (Republican-Texas, 1997-present)
Nita M. Lowey	2010-present	U.S. Congressman (Democrat-New York, 1989-present)
Keith Ellison	2013-present	U.S. Congressman (Democrat-Minnesota, 2007-present)
<b>Judicial Branch:</b>		
Ruth Bader Ginsburg	1973-present	Justice of the U.S. Supreme Court (1993-present)
Stephen G. Breyer	1983-present	Justice of the U.S. Supreme Court (1994-present)
Pauline Newman	2002-present	Judge of the U.S. Court of Appeals for the Federal Circuit (1984-present)
Keith P. Ellison	1979-present	Judge of the U.S. District Court for the Southern District of Texas (1999-present)

Directors of the Council on Foreign Relations during the Great Depression (1929-1939)

Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948) Director of American Geographic Society [New York] (1915-1935)
Paul D. Cravath	1921-1940	Chairman of the board of Westinghouse Electric Corp. (1927-1929); Chairman of The Economic Club of New York (1936-1938); Vice President of the Council on Foreign Relations (1921-1933)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955) President of the Council on Foreign Relations (1921-1933) President of the English-Speaking Union of the United States (1930-1938) President of the New York City Bar Association (1931-1933)
Norman H. Davis	1921-1944	Vice President of the Council on Foreign Relations (1933-1936) President of the Council on Foreign Relations (1936-1944); Chairman of American Red Cross (1938-1944)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946)
Edwin F. Gay	1921-1945	Professor of Economic History at Harvard University (1924-1936)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb & Co. [banking firm] (1897-1934)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Whitney H. Shepardson	1921-1966	Treasurer of the Council on Foreign Relations (1933-1941)
Paul M. Warburg	1921-1932	Vice Chairman of the Federal Reserve (1916-1918)
George W. Wickersham	1921-1936	Member of Cadwalader, Wickersham & Taft [law firm] (1914-1936) President of the Council on Foreign Relations (1933-1936)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell (1926-1951, 1962-1969)
Russell C. Leffingwell	1927-1960	Partner of J.P. Morgan & Co. [banking firm] (1923-1950)
George O. May	1927-1953	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961)
Wesley C. Mitchell	1927-1934	Professor of Economics at Columbia University (1914-1919, 1922-1944)
Owen D. Young	1927-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944) Class C Director of the Federal Reserve Bank of New York (1926-1940) Deputy Chairman of the Federal Reserve Bank of New York (1927-1937) Chairman of the Federal Reserve Bank of New York (1938-1940)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Charles P. Howland	1929-1931	Member of the board of directors of Lawyers' Mortgage Company (1913-1932)
Walter Lippmann	1932-1937	Columnist for <i>New York Herald Tribune</i>
Clarence M. Woolley	1932-1935	Chairman of the board of American Radiator Company
Frank Altschul	1934-1972	Partner of Lazard Freres & Co. [banking firm in New York City] (1916-1945)
Philip C. Jessup	1934-1942	Professor of International Law at Columbia University (1934-1946)
Harold W. Dodds	1935-1943	President of Princeton University (1933-1957)
Leon Fraser	1936-1945	Chairman and President of Bank for International Settlements (1933-1935)
John H. Williams	1937-1964	Vice President of Federal Reserve Bank of New York (1936-1947) Dean of the Graduate School of Public Administration at Harvard University (1937-1947) Nathaniel Ropes Professor of Political Economy at Harvard University (1933-1957)

Directors of the Council on Foreign Relations before and during World War II

Name	Director (Year)	Occupation (1950-1953)
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
Archibald Cary Coolidge	1921-1928	Editor of <i>Foreign Affairs</i> magazine (1922-1928)
Paul D. Cravath	1921-1940	Chairman of the board of Westinghouse Electric Corp. (1927-1929); Chairman of The Economic Club of New York (1936-1938)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Norman H. Davis	1921-1944	President of the Council on Foreign Relations (1936-1944); Chairman of American Red Cross (1938-1944)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946)
John H. Finley	1921-1929	Associate Editor of the <i>New York Times</i> (1921-1937)
Edwin F. Gay	1921-1945	Professor of Economic History at Harvard University (1924-1936)
David F. Houston	1921-1927	U.S. Secretary of Agriculture (1913-1920); Secretary of the Treasury (1920-1921)
Otto H. Kahn	1921-1934	Partner of Kuhn, Loeb, & Co. [banking firm in New York City] (1897-1934)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Whitney H. Shepardson	1921-1966	Treasurer of the Council on Foreign Relations (1933-1941)
William R. Shepherd	1921-1927	Seth Low Professor of History at Columbia University (1926-1934)
Paul M. Warburg	1921-1932	Vice Chairman of the Federal Reserve (1916-1918)
George W. Wickersham	1921-1936	Member of Cadwalader, Wickersham & Taft (1914-1936)
Allen W. Dulles	1927-1969	Secretary of the Council on Foreign Relations (1933-1944); OSS agent
Russell C. Leffingwell	1927-1960	Partner of J.P. Morgan & Co. [banking firm] (1923-1950)
George O. May	1927-1953	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961)
Wesley C. Mitchell	1927-1934	Professor of Economics at Columbia University
Owen D. Young	1927-1940	Chairman of the board of General Electric Co. (1922-1939, 1942-1944)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Charles P. Howland	1929-1931	Member of Howland, Murray & Prentice and Murray, Prentice & Howland [law firm in New York City] (1900-1921)
Walter Lippmann	1932-1937	Columnist for New York Herald Tribune
Clarence M. Woolley	1932-1935	Chairman of the board of American Radiator Company
Frank Altschul	1934-1972	Partner of Lazard Freres & Co. [banking firm] (1916-1945)
Philip C. Jessup	1934-1942	Professor of International Law at Columbia University (1934-1946)
Harold W. Dodds	1935-1943	President of Princeton University (1933-1957)
Leon Fraser	1936-1945	Chairman and President of Bank for International Settlements (1933-1935)
John H. Williams	1937-1964	Dean of Graduate School of Public Administration at Harvard; Vice President of Federal Reserve Bank of New York (1936-1947)
Lewis W. Douglas	1940-1964	President of Mutual Life Insurance Company of New York (1940-1947)
Edward Warner	1940-1949	Member of the Civil Aeronautics Board (1939-1945)
Clarence E. Hunter	1942-1953	Treasurer of CFR (1942-1951); Vice President of New York Trust Co.
Myron C. Taylor	1943-1959	Personal Representative to the Vatican City (1939-1950)
Henry M. Wriston	1943-1967	President of Brown University (1937-1955)
Thomas K. Finletter	1944-1967	Secretary of the Air Force (1950-1953); U.S. Representative to NATO (1961-1965)

Directors of the Council on Foreign Relations during the Korean War (1950-1953)

Name	Director (Year)	Occupation (1950-1953)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Whitney H. Shepardson	1921-1966	Director of British Dominions and Colonies Fund at Carnegie Corp. of New York (1946-1953)
Allen W. Dulles	1927-1969	Deputy Director of Central Intelligence Agency (1951-1953)
Russell C. Leffingwell	1927-1960	Chairman of the Council on Foreign Relations (1946-1953)
George O. May	1927-1953	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Frank Altschul	1934-1972	Secretary of the Council on Foreign Relations (1944-1972)
John H. Williams	1937-1964	Nathaniel Ropes Professor of Political Economy at Harvard University (1933-1957)
Lewis W. Douglas	1940-1964	Chairman of Mutual Life Insurance Company of New York (1950-1959)
Clarence E. Hunter	1942-1953	Chief of ECA [Marshall Plan] Special Mission to the Netherlands (1949-1951)
Myron C. Taylor	1943-1959	Representative of the President of the U.S. on Special Mission (1950-1953)
Henry M. Wriston	1943-1967	President of Brown University (1937-1955)
Thomas K. Finletter	1944-1967	Secretary of the Air Force (1950-1953)
William A.M. Burden	1945-1974	Partner of William A.M. Burden & Co. (1949-1984)
Walter H. Mallory	1945-1968	Executive Director of the Council on Foreign Relations (1927-1959)
Philip D. Reed	1945-1969	Chairman of the board of General Electric Co. (1940-1942, 1945-1958)
David Rockefeller	1949-1985	Senior Vice President of Chase National Bank (1951-1955)
W. Averell Harriman	1950-1955	Director of Mutual Security Agency (1951-1953)
Joseph E. Johnson	1950-1974	President of Carnegie Endowment for International Peace (1950-1971)
Grayson L. Kirk	1950-1973	Provost of Columbia University (1949-1953)
Devereux C. Josephs	1951-1958	President of New York Life Insurance Co. (1948-1954)

Directors of the Council on Foreign Relations during the Vietnam War (1964-1973)

Name	Director (Year)	Primary Occupation During the Vietnam War
Whitney H. Shepardson	1921-1966	
Allen W. Dulles	1927-1969	Of Counsel of Sullivan & Cromwell [law firm] (1962-1969)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Frank Altschul	1934-1972	Secretary of the Council on Foreign Relations (1944-1972)
Thomas K. Finletter	1944-1967	U.S. Representative to NATO (1961-1965)
William A.M. Burden	1945-1974	U.S. Ambassador to Belgium (1959-1961)
Walter H. Mallory	1945-1968	Executive Director of the Council on Foreign Relations (1927-1959)
Philip D. Reed	1945-1969	Chairman of the Federal Reserve Bank of New York (1960-1965)
David Rockefeller	1949-1985	Chairman and CEO of Chase Manhattan Bank (1969-1981) Chairman of the Council on Foreign Relations (1970-1985)
W. Averell Harriman	1950-1955	Under Secretary of State for Political Affairs (1963-1965)
Joseph E. Johnson	1950-1974	President of Carnegie Endowment for International Peace (1950-1971)
Grayson L. Kirk	1950-1973	President of Columbia University (1953-1968)
Elliott V. Bell	1953-1966	Treasurer of the Council on Foreign Relations (1952-1964)
John J. McCloy	1953-1972	Chairman of the Council on Foreign Relations (1953-1970)
Arthur H. Dean	1955-1972	Partner of Sullivan & Cromwell [law firm] (1929-1976)
Charles M. Spofford	1955-1972	Member of Davis, Polk & Wardwell [law firm] (1940-50, 1952-1973)
William C. Foster	1959-1972	Director of Arms Control and Disarmament Agency (1961-1969)
Caryl P. Haskins	1961-1975	President of Carnegie Institution of Washington (1956-1971)
James A. Perkins	1963-1979	President of Cornell University (1963-1969)
William P. Bundy	1964-1974	Assistant Secretary of State for East Asian and Pacific Affairs (1964-1969)
Gabriel Hauge	1964-1981	President of Manufacturers Hanover Trust Co. (1963-1971)
Carroll L. Wilson	1964-1979	Professor at Massachusetts Institute of Technology
C. Douglas Dillon	1965-1978	Secretary of the Treasury (1961-1965); Chairman of the Brookings Institution (1970-1976)
Henry R. Labouisse	1965-1974	Executive Director of UNICEF (1965-1979)
Robert V. Roosa	1966-1981	Partner of Brown Brothers Harriman & Co. (1965-1993)
Lucian W. Pye	1966-1982	Professor of Political Science at MIT
Alfred C. Neal	1967-1976	First Vice President of Federal Reserve Bank of Boston (1951-1956)
Bill Moyers	1967-1974	Publisher of Newsday; White House Press Secretary
Cyrus R. Vance	1968-1976, 1981-1987	Secretary of the Army (1962-1964); Deputy Secretary of Defense (1964-1967)
Hedley Donovan	1969-1979	Editor-in-Chief of Time, Inc. (1964-1979)
Bayless Manning	1971-1977	Dean of Stanford Law School (1964-1971)
Zbigniew Brzezinski	1972-1977	Director of Research Institute for International Change (1962-1977)

Directors of the Council on Foreign Relations during the Iran Hostage Crisis (1979-1981)

Name	Director (Year)	Primary Occupation (1979-1981)
David Rockefeller	1949-1985	Chairman and CEO of Chase Manhattan Bank (1969-1981) Chairman of the Council on Foreign Relations (1970-1985)
Gabriel Hauge	1964-1981	Chairman of Manufacturers Hanover Trust Co. (1971-1979)
Robert V. Roosa	1966-1981	Partner of Brown Brothers Harriman & Co. (1965-1993)
Lucian W. Pye	1966-1982	Professor of Political Science at MIT
W. Michael Blumenthal	1972-1977, 1979-1984	Chairman of the board of Burroughs Corporation (1981-1986) Secretary of the Treasury (1977-1979)
Martha Redfield Wallace	1972-1982	Executive Director of The Henry Luce Foundation, Inc.
George S. Franklin Jr.	1972-1983	Executive Director of the Council on Foreign Relations
Peter G. Peterson	1973-1983, 1984-2007	Chairman and CEO of Lehman Brothers [Kuhn Loeb & Co.] (1973-1984)
Robert O. Anderson	1974-1980	Chairman and CEO of Atlantic Richfield Co. (ARCO) (1964-1985)
Edward K. Hamilton	1974-1983	
Franklin Hall Williams	1975-1983	U.S. Ambassador to Ghana (1966-1968)
Nicholas deB. Katzenbach	1975-1986	General Counsel of International Business Machines Corp. [IBM] (1969-1985)
Theodore M. Hesburgh	1976-1985	President of University of Notre Dame (1952-1987)
Lane Kirkland	1976-1986	President of AFL-CIO (1979-1995)
Philip L. Geyelin	1977-1987	Editorial Page Editor of <i>The Washington Post</i> (1968-1979)
Henry A. Kissinger	1977-1981	U.S. Secretary of State (1973-1977)
Winston Lord	1977-1985	President of the Council on Foreign Relations (1977-1985)
Stephen Stamas	1977-1989	Vice President of Public Affairs at Exxon (1973-1986)
Marina v.N. Whitman	1977-1987	Professor
C. Peter McColough	1978-1987	Chairman and CEO of Xerox Corp. (1971-1982)
Richard L. Gelb	1979-1988	Chairman and CEO of Bristol Myers Co. (1976-1995)
Graham T. Allison Jr.	1979-1988	Dean of John F. Kennedy School of Government at Harvard Univ. (1977-1989)
William D. Ruckelshaus	1979-1983	
James F. Hoge Jr.	1980-1984	
George P. Shultz	1980-1982	President (1975-1981) and Vice Chairman (1977-1981) of Bechtel Corp.
William D. Rogers	1980-1990	

Directors of the Council on Foreign Relations during the Iran-Contra Scandal (1987)

Name	Director (Year)	Occupation in 1987 (Iran-Contra)
Peter G. Peterson	1973-1983, 1984-2007	Chairman of the Council on Foreign Relations (1985-2007)
Stephen Stamas	1977-1989	President of New York Philharmonic (1984-1989)
Richard L. Gelb	1979-1988	Chairman and CEO of Bristol Myers Co. (1976-1995)
Graham T. Allison Jr.	1979-1988	Dean of John F. Kennedy School of Government at Harvard University (1977-1989)
William D. Rogers	1980-1990	Partner of Arnold & Porter [law firm in Washington, D.C.]
Walter B. Wriston	1981-1987	
Lewis T. Preston	1981-1988	Chairman and CEO of Morgan Guaranty Trust Co. of New York (1980-1989)
Warren Christopher	1982-1991	Partner of O'Melveny & Myers [law firm in Los Angeles] (1958-1967, 1969-1976, 1981-1993)
Alan Greenspan	1982-1988	
Robert A. Scalapino	1982-1989	Professor of Government at University of California at Berkeley
Harold Brown	1983-1992	Chairman of Foreign Policy Institute (1984-1992)
Stanley Hoffmann	1983-1992	Professor of Government at Harvard University (1963-present)
Juanita M. Kreps	1983-1989	Professor of Economics at Duke University
Brent Scowcroft	1983-1989	Vice Chairman of Kissinger Associates, Inc. (1982-1989)
Clifton R. Wharton Jr.	1983-1992	Chairman, Rockefeller Foundation (1982-1987); Chairman and CEO, TIAA-CREF (1987-1993)
Donald F. McHenry	1984-1993	Professor of Diplomacy and Int'l Relations at Georgetown University (1981-present)
(Adm.) Bobby R. Inman	1985-1993	Chairman of the Federal Reserve Bank of Dallas (1987-1990)
Jeane J. Kirkpatrick	1985-1994	Professor of Political Science at Georgetown University (1973-2002)
Charles McC. Mathias Jr.	1986-1992	U.S. Senator (R-Maryland, 1969-1987)
Ruben F. Mettler	1986-1992	Chairman and CEO of TRW, Inc. (1977-1988)
Peter Tarnoff	1986-1993	President of the Council on Foreign Relations (1986-1993)
James E. Burke	1987-1995	Chairman and CEO of Johnson & Johnson (1976-1989)
Richard B. "Dick" Cheney	1987-1989, 1993-1995	Member of the U.S. House of Representatives (R-Wyoming, 1979-1989)
Robert F. Erburu	1987-1998	Chairman of the Board (1986-1995) and CEO (1981-1995) of The Times Mirror Co.
Karen Elliott House	1987-1998, 2003-2008	
Glenn E. Watts	1987-1990	

Directors of the Council on Foreign Relations during the First Persian Gulf War [Operation Desert Storm] (1990-1991)

Name	Director (Year)	Occupation in 1990-1991
Peter G. Peterson	1973-1983, 1984-2007	Chairman of the Council on Foreign Relations (1985-2007)
Paul A. Volcker	1975-1979, 1988-1999	Chairman of James D. Wolfensohn, Inc. (1988-1996); Professor of International Economic Policy at Princeton University (1988-1995)
Warren Christopher	1982-1991	Partner of O'Melveny & Myers [law firm] (1958-1967, 1969-1976, 1981-1993)
Harold Brown	1983-1992	Partner of Warburg, Pincus & Co. (1990-2007)
Stanley Hoffmann	1983-1992	Professor of Government at Harvard University (1963-present)
Clifton R. Wharton Jr.	1983-1992	Chairman and CEO of TIAA-CREF (1987-1993)
Donald F. McHenry	1984-1993	Professor of Diplomacy and Int'l Relations at Georgetown Univ. (1981-present)
(Adm.) Bobby R. Inman	1985-1993	
Jeane J. Kirkpatrick	1985-1994	Professor of Political Science at Georgetown University (1973-2002)
Charles McC. Mathias Jr.	1986-1992	Partner of Jones, Day, Reavis and Pogue [law firm] (1987-1993)
Ruben F. Mettler	1986-1992	
Peter Tarnoff	1986-1993	President of the Council on Foreign Relations (1986-1993)
James E. Burke	1987-1995	
Robert F. Erburu	1987-1998	Chairman and CEO of The Times Mirror Co. (1986-1995)
Karen Elliott House	1987-1998, 2003-2008	Vice President of the international group, Dow Jones & Co. (1989-1995)
Rep. Thomas S. Foley	1988-1994	Speaker of the U.S. House of Representatives (1989-1995)
James D. Robinson III	1988-1991	Chairman and CEO of American Express Co. (1977-1993)
Strobe Talbott	1988-1993	Editor-at-Large and Foreign Affairs Columnist for <i>Time</i> magazine (1989-1993)
John L. Clendenin	1989-1994	Chairman, President, and CEO of BellSouth Corporation (1984-1996)
Sen. William S. Cohen	1989-1997	U.S. Senator (R-Maine, 1979-1997)
Joshua Lederberg	1989-1998	Professor at Rockefeller University (1990-c.1995)
John S. Reed	1989-1992	Chairman and CEO of Citibank (1984-1998)
Alice M. Rivlin	1989-1992	Member of the staff of The Brookings Institution (1957-66, 1969-1975, 1983-1993)
(Adm.) William J. Crowe Jr.	1990-1993	Professor of Geopolitics at University of Oklahoma (1989-1994)
Thomas R. Donahue	1990-2001	Secretary-Treasurer of AFL-CIO (1979-1995)



## Directors of the Council on Foreign Relations during the Second Persian Gulf War [Operation Iraqi Freedom] (2003)

Name	Director (Year)	Occupation in 2003
Peter G. Peterson	1973-1983, 1984-2007	Chairman of the Council on Foreign Relations (1985-2007)
Karen Elliott House	1987-1998, 2003-2008	Publisher of <i>The Wall Street Journal</i> (2002-2005)
Richard C. Holbrooke	1991-1993, 1996-1999, 2001-2009	Vice Chairman of Perseus LLC (2001-2009)
Robert D. Hormats	1991-2004	Vice Chairman of Goldman Sachs International (1987-2009)
Maurice R. Greenberg	1992-2002, 2004-2009	Chairman and CEO of American International Group (1989-2005)
Leslie H. Gelb	1993-2001, 2002-2003	President of the Council on Foreign Relations (1993-2003)
Theodore C. Sorensen	1993-2004	Senior Counsel of Paul, Weiss, Rifkind, Wharton & Garrison
Garrick Utley	1993-2003	NBC and CNN Correspondent
Carla A. Hills	1994-present	Chairman and CEO of Hills & Company International Consultants (1993-pres.)
Peggy Dulany	1995-2003	Chairman of The Synergos Institute
Jessica P. Einhorn	1995-2005	Dean of Paul Nitze School of Advanced International Studies at Johns Hopkins University (2002-2012)
William J. McDonough	1995-2004	President of the Federal Reserve Bank of New York (1993-2003)
George Soros	1995-2004	Chairman of Soros Fund Management (1996-present)
George J. Mitchell	1995-2005	
Louis V. Gerstner Jr.	1995-2005	Chairman of the Carlyle Group (2003-2008)
Lee Cullum	1996-2006	Columnist for <i>Dallas Morning News</i> (1992-present)
Vincent A. Mai	1997-2003	
Warren B. Rudman	1997-2005	Partner of Paul, Weiss, Rifkind, Wharton & Garrison (1993-2003)
Laura D'Andrea Tyson	1997-2007	Dean of London Business School of Economics (2002-2006)
Martin S. Feldstein	1998-2008, 2009-present	President of National Bureau of Economic Research (1977-1982, 1984-2008)
Bette Bao Lord	1998-2003	
Michael H. Moskow	1998-2008	President of the Federal Reserve Bank of Chicago (1994-2007)
John Deutch	1999-2004	Professor of Chemistry at Massachusetts Institute of Technology (1971-pres.)
Robert E. Rubin	2000-present	Member of the board of directors of Citigroup (1999-present)
Andrew Young	2000-2005	
Henry S. Bienen	2001-present	President of Northwestern University (1995-2009)
Kenneth M. Duberstein	2001-present	
Joan E. Spero	2001-present	President of Doris Duke Charitale Foundation (1997-present)
Vin Weber	2001-present	
Fouad Ajami	2002-present	Professor of Middle Eastern Studies at Johns Hopkins University
Ronald L. Olson	2002-2010	Partner of Munger, Tolles & Olson [law firm]
Jeffrey L. Bewkes	2002-2006	Chairman of Entertainment and Networks group, Time Warner, Inc. (2002-05)
Thomas R. Pickering	2002-2007	Senior Vice President for International Relations, The Boeing Co. (2001-2006)
Helene D. Gayle	2003-2008	
Richard N. Haass	2003-present	President of the Council on Foreign Relations (July 1, 2003-present)
Richard E. Salomon	2003-present	Chairman of Mecox Ventures
Anne-Marie Slaughter	2003-2009	Dean of Woodrow Wilson School of Public and International Affairs at Princeton University (2002-2009)

## Directors of the Council on Foreign Relations (1940-1942)

Name	Year	Occupation in 1941
Isaiah Bowman	1921-1950	President of Johns Hopkins University (1935-1948)
John W. Davis	1921-1955	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1921-1955)
Norman H. Davis	1921-1944	President of the Council on Foreign Relations (1936-1944)
Stephen P. Duggan	1921-1950	Director of Institute of International Education (1919-1946)
Edwin F. Gay	1921-1945	Professor of Economic History at Harvard University (1924-1936)
Frank L. Polk	1921-1943	Member of Davis, Polk, Wardwell, Gardiner & Reed [law firm] (1914-1943)
Whitney H. Shepardson	1921-1966	Treasurer of the Council on Foreign Relations (1933-1941)
Allen W. Dulles	1927-1969	Member of Sullivan & Cromwell [law firm]; Secretary of CFR (1933-1944)
Russell C. Leffingwell	1927-1960	Partner of J.P. Morgan & Co. [banking firm] (1923-1950)
George O. May	1927-1953	Senior Partner of Price, Waterhouse & Co. public accountants (1911-1961)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Frank Altschul	1934-1972	Chairman of General American Investors Co., Inc.
Philip C. Jessup	1934-1942	Professor of International Law at Columbia University (1934-1946)
Harold W. Dodds	1935-1943	President of Princeton University (1933-1957)
Leon Fraser	1936-1945	Chairman and President of Bank for International Settlements (1933-1935)
John H. Williams	1937-1964	Vice President of Federal Reserve Bank of New York (1936-1947)
Lewis W. Douglas	1940-1964	President of Mutual Life Insurance Company of New York (1940-1947)
Edward Warner	1940-1949	Member of the Civil Aeronautics Board (1939-1945)

## Directors of the Council on Foreign Relations (1963-1964)

Name	Year	Occupation in 1963
Whitney H. Shepardson	1921-1966	
Allen W. Dulles	1927-1969	Of Counsel of Sullivan & Cromwell [law firm] (1962-1969); CIA Director (1953-1961)
Hamilton Fish Armstrong	1928-1972	Editor of <i>Foreign Affairs</i> magazine (1928-1972)
Frank Altschul	1934-1972	Secretary of the Council on Foreign Relations (1944-1972)
John H. Williams	1937-1964	Professor of International Economic Affairs at Tufts University (1957-1963)
Lewis W. Douglas	1940-1964	
Henry M. Wriston	1943-1967	President of the Council on Foreign Relations (1951-1964)
Thomas K. Finletter	1944-1967	U.S. Representative to NATO (1961-1965)
William A.M. Burden	1945-1974	Partner of William A.M. Burden & Co. (1949-1984)
Walter H. Mallory	1945-1968	
Philip D. Reed	1945-1969	Chairman of the Federal Reserve Bank of New York (1960-1965)
David Rockefeller	1949-1985	President of Chase Manhattan Bank (1961-1969)
Joseph E. Johnson	1950-1974	President of Carnegie Endowment for International Peace (1950-1971)
Grayson L. Kirk	1950-1973	President of Columbia University (1953-1968)
Elliott V. Bell	1953-1966	Treasurer of the Council on Foreign Relations (1952-1964)
John J. McCloy	1953-1972	Chairman of Ford Foundation (1958-1965)
Arthur H. Dean	1955-1972	Partner of Sullivan & Cromwell [law firm] (1929-1976)
Charles M. Spofford	1955-1972	Member of Davis, Polk & Wardwell [law firm] (1940-1950, 1952-1973)
William C. Foster	1959-1972	Director of Arms Control and Disarmament Agency (1961-1969)
Caryl P. Haskins	1961-1975	President of Carnegie Institution of Washington (1956-1971)
James A. Perkins	1963-1979	President of Cornell University (1963-1969)

## Prominent Directors of the Council on Foreign Relations (2000-2002)

Name	Year	Occupation in 2001
Peter G. Peterson	1973-1983, 1984-2007	Chairman of the Council on Foreign Relations (1985-2007)
Richard C. Holbrooke	1991-1993, 1996-1999, 2001-2009	Vice Chairman of Perseus LLC (2001-2009)
Robert D. Hormats	1991-2004	Vice Chairman of Goldman Sachs International (1987-2009)
John E. Bryson	1992-2002	Chairman and CEO of Edison International (1990-2008)
Maurice R. Greenberg	1992-2002, 2004-2009	Chairman and CEO of American International Group (1989-2005)
Leslie H. Gelb	1993-2001, 2002-2003	President of the Council on Foreign Relations (1993-2003)
Paul A. Allaire	1993-2002	Chairman and CEO of Xerox Corp. (1991-2001)
Carla A. Hills	1994-present	Chairman and CEO of Hills & Company International Consultants (1993-present)
Peggy Dulany	1995-2003	Chairman of The Synergos Institute
William J. McDonough	1995-2004	President of the Federal Reserve Bank of New York (1993-2003)
George Soros	1995-2004	Chairman of Soros Fund Management (1996-present)
George J. Mitchell	1995-2005	
Louis V. Gerstner Jr.	1995-2005	Chairman and CEO of International Business Machines [IBM] (1993-2002)
Lee Cullum	1996-2006	Columnist for <i>Dallas Morning News</i>
Laura D'Andrea Tyson	1997-2007	Dean of Haas School of Business at University of California at Berkeley (1998-2001)
Roone Arledge	1998-2002	Chairman of ABC News (1998-2002)
Martin S. Feldstein	1998-2008, 2009-pres.	President of National Bureau of Economic Research (1977-1982, 1984-2008)
Michael H. Moskow	1998-2008	President of the Federal Reserve Bank of Chicago (1994-2007)
John Deutch	1999-2004	
Robert E. Rubin	2000-present	Member of the board of directors, Citigroup (1999-2009)
Andrew Young	2000-2005	Former Mayor of Atlanta